

BUDGET

2017



LONDON GROVE
TOWNSHIP
Chester County

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2017-2019 BUDGET

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REVENUES - GENERAL FUND BUDGET

Real Estate Tax

This receipt includes a real estate tax of 1.25 mills. The 2017 budget assumes \$638,314 in annual real estate tax income, which is at the same tax rate as in 2016 as no tax increase is expected. This amount was derived by taking the 2015 total taxable Township assessment in the amount of \$494,638,779 (which is provided by the Board of Assessment) and multiplying that by 1.25 mills. Likewise, the budget for the upcoming two years also assumes the same annual real estate tax of 1.25 mills.

The Chatham Lighting District is taxed at \$0.30 per linear foot of the property frontage. The budget assumes no increase to this tax rate over the next three years.

Tax Liens: All real estate taxes are considered delinquent if not paid by December 31st of the current year. Any unpaid taxes are returned to the Tax Claim Bureau during the month of January. Interest accrues at the rate of 3/4 of 1% per month or 9% per annum. If taxes are not paid a lien will be assessed and the property may be sold. The Tax Claim Bureau conducts several sales each year. The Upset Tax Sale is held in September, the Continued Upset Sale is held in December and more than one Judicial Sale may be held during the year to recoup these tax revenues.

Interim Assessments: An interim assessment is derived from a straightforward mathematical calculation. Simply put, the interim assessment represents the value difference (increase) attributable to any assessable improvement to the land. It is important to note that an interim assessment is the difference between the prior and the revised total assessments. These assessable improvements include, but are not limited to; new construction of a primary structure (dwelling or other building type), the addition to any such structure and the construction of secondary improvements such as swimming pools, sheds, garages, barns, sheds, etc.

After the value of the improvement is calculated by an assessor and the interim assessment is derived, an Assessment Change Notice is processed by the Chester County Assessment Office. This Notice indicates the reason for the change in assessment, the previous assessment, the new assessment, the interim assessment and the effective date. The Notice is sent to the taxpayer and the assessment change data is sent to the taxing authorities (County Treasurer, school district and municipality). The taxing authorities will then issue tax bills for the increase in the assessment.

Year	Budget	Actual	% of Budget
2012	\$ 561,861	\$ 585,436	104.20%
2013	\$ 560,000	\$ 589,037	105.19%
2014	\$ 590,000	\$ 624,302	105.81%
2015	\$ 617,500	\$ 649,539	105.19%
2016	\$ 658,782	\$ 637,922	96.83%
2017	\$ 667,500		
2018	\$ 694,996		
2019	\$ 716,347		



Real Estate Tax Worksheet

Real Estate Tax - London Grove Township (310.01)

	2012	2013	2014	2015	2016	2017	2018	2019
	534861	530000	570000	586000	618282	650000	658996	680347

Actual 531371 558823 586656 614174 618388

Real Estate Tax - Liens (310.40)

	2012	2013	2014	2015	2016	2017	2018	2019
	17000	20000	20000	20000	29000	15000	23000	23000

Actual 38788 19194 20882 29964 17207

Real Estate Tax - Interim Assessments (310.60)

	2012	2013	2014	2015	2016	2017	2018	2019
	10000	10000	0	11500	11500	2500	13000	13000

Actual 11787 11019 16764 5401 2327

	2012	2013	2014	2015	2016	2017	2018	2019
	561861	560000	590000	617500	658782	667500	694996	716347

Notes on 2016 Projected Actual

2016 YTD Total

\$ 637,922

Real Estate Transfer Tax

This revenue includes a one-half percent (0.5%) tax on the sales price of real estate. This tax is assessed against improved properties (possessing structures) and unimproved properties (vacant land), and collected at the time of the sale of same. (Note: Real estate transfers in London Grove Township are subject to a two percent (2%) Real Estate Transfer Tax. One percent (1%) is paid to the Commonwealth, and one-half percent (.05%) is paid to the Avon Grove School District.

The amount of real estate transfer tax revenue received is directly related to the health of the local real estate market. This revenue increases in a robust real estate market, and falls in a down real estate market.

We estimate that the market will remain the same in 2017 with an expected increase of new home sales in 2016.

The real estate market will be monitored during the upcoming months, and the real estate transfer tax estimates for future budget years will be revised, as conditions warrant.

Year	Budget	Actual	% of Budget
2012	\$ 140,000	\$ 280,737	200.53%
2013	\$ 175,000	\$ 332,364	189.92%
2014	\$ 225,000	\$ 233,561	103.80%
2015	\$ 186,470	\$ 252,980	135.67%
2016	\$ 230,000	\$ 179,101	77.87%
2017	\$ 180,000		
2018	\$ 230,000		
2019	\$ 230,000		



Real Estate Transfer Tax Worksheet

Estimated Real Estate Transfer Tax - Existing Development (310.10)

	2012	2013	2014	2015	2016	2017	2018	2019
	140000	175000	225000	186470	230000	180000	230000	230000
Actual	280737	332364	233561	252980	179101			

2012	2013	2014	2015	2016	2017	2018	2019
140000	175000	225000	186470	230000	180000	230000	230000

Notes on 2016 Projected Actual

2016 YTD Total

\$ 179,101

Earned Income Tax

This revenue includes funds from an earned income tax (EIT) which is collected and is set at 0.75% for residents and 0.5% for nonresidents (residents pay 0.25% to preserve farms and open space). There are no specific taxes on businesses. The earned income tax is a primary revenue source for the Township.

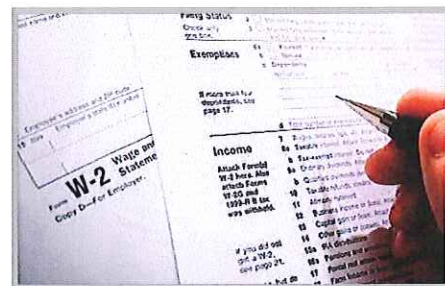
For years 2013 and 2014 the EIT tax was increased to 1.25% (which was an increase of 0.50%) to prepare for much needed major bridge repairs and road rehabilitation projects within the Township. As promised by the Board of Supervisors, beginning in 2015 the EIT tax was decreased back to 0.75%.

Earned income includes salaries, wages, net business profits and tips. Earned income does not include income received from Social Security, unemployment compensation, interest, dividends, pension plans, disability payments and distributions from 401(K) and like retirement accounts.

As required by Act 32, earned income tax paid by a majority of County residents was collected by a single entity (the "Tax Collection Officer") beginning January 1, 2012. Due to economies of scale, the commission rate to be paid to the Tax Collection Officer will remain at the same rate previously paid.

Earned Income Tax is collected through Keystone Collections Group. The taxes owed to London Grove Township are calculated using the Political Subdivision Code (PSD) which is 150104.

Year	Budget	Actual	% of Budget
2012	\$ 805,000	\$ 948,173	117.79%
2013	\$ 840,000	\$ 1,591,111	189.42%
2014	\$ 1,605,000	\$ 2,124,091	132.34%
2015	\$ 1,065,000	\$ 1,608,643	151.05%
2016	\$ 1,302,500	\$ 1,218,390	93.54%
2017	\$ 1,400,000		
2018	\$ 1,573,000		
2019	\$ 1,730,300		



Earned Income Tax Worksheet

Earned Income Tax (310.21)

	2012	2013	2014	2015	2016	2017	2018	2019
	805000	840000	905000	965000	1300000	1400000	1573000	1730300
Actual	948173	1001652	1074054	253012	1217908			

Earned Income Tax Additional .05% (310.211)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	700000	100000	2500	0	0	0
Actual	0	589460	1050037	1355631	482			

2012	2013	2014	2015	2016	2017	2018	2019
805000	840000	1605000	1065000	1302500	1400000	1573000	1730300

Notes on 2016 Projected Actual

2016 YTD Total

\$ 1,218,390

Licenses & Inspections

This receipt includes funds received from Electrical Inspections, Home Occupation Permits and Mobile Home Licenses.

These items are required by the Township for the health, safety and welfare of all residents.

The 2017 budget assumes no increase for Home Occupation Permits, Electrical Permits or Mobile Home Licenses. The budget remains steady for the upcoming two years.

These permits and licenses will be monitored during the upcoming year and the estimates for future budget years will be revised, as conditions warrant.

Year	Budget	Actual	% of Budget
2012	\$ 1,690	\$ 1,590	94.08%
2013	\$ 1,765	\$ 1,640	92.92%
2014	\$ 1,790	\$ 1,640	91.62%
2015	\$ 1,690	\$ 1,815	107.40%
2016	\$ 1,840	\$ 1,890	102.72%
2017	\$ 1,690		
2018	\$ 1,672		
2019	\$ 1,672		



OPERATING BUDGET

R e v e n u e s

Licenses & Inspections Worksheet

Electrical Inspections (321.62)

	2012	2013	2014	2015	2016	2017	2018	2019
	450	450	450	350	350	350	367	367
Actual	350	400	350	350	600			

Home Occupation Permits (321.63)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	75	100	100	250	100	58	58
Actual	0	0	50	225	50			

Mobile Home Licenses (321.90)

	2012	2013	2014	2015	2016	2017	2018	2019
	1240	1240	1240	1240	1240	1240	1247	1247
Actual	1240	1240	1240	1240	1240			

2012	2013	2014	2015	2016	2017	2018	2019
1690	1765	1790	1690	1840	1690	1672	1672

Notes on 2016 Projected Actual

2016 YTD Total \$ 1,890

Non-Business Permits

This receipt includes funds received from Road Opening, Driveway Opening and Grading Permits.

These fees are collected to recoup the costs of Township inspections by the Township Engineer and/or Public Works Department.

Grading Permits are required under the Department of Environmental Protection (DEP) Agency MS4 Program for the management of storm water runoff. This is an unfunded mandate by the DEP and the Township must pay its professionals for these services.

Year	Budget	Actual	% of Budget
2012	\$ 4,300	\$ 5,785	134.53%
2013	\$ 4,300	\$ 5,450	126.74%
2014	\$ 3,050	\$ 3,050	100.00%
2015	\$ 3,820	\$ 2,450	64.14%
2016	\$ 3,850	\$ 2,130	55.32%
2017	\$ 2,050		
2018	\$ 4,167		
2019	\$ 4,167		



Non-Business Permits Worksheet

Road Opening (322.82)

	2012	2013	2014	2015	2016	2017	2018	2019
	800	0	525	420	500	500	1116	1116
Actual	1440	425	525	685	825			

Driveway Opening (322.83)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	800	25	100	50	50	66	66
Actual	80	0	25	65	0			

Grading Permit (322.84)

	2012	2013	2014	2015	2016	2017	2018	2019
	3500	3500	2500	3300	3300	1500	2985	2985
Actual	4265	5025	2500	1700	1305			

	2012	2013	2014	2015	2016	2017	2018	2019
	4300	4300	3050	3820	3850	2050	4167	4167

Notes on 2016 Projected Actual

2016 YTD Total

\$ 2,130

Fines

The Township receives revenue from local Ordinance violations through the Magisterial District Court 15-4-04.

The Township also receives a percentage of money paid by individuals for fines imposed by the Chester County Court of Common Pleas for offenses made in London Grove Township.

This receipt used to include a portion of fines assessed and collected by the Pennsylvania State Police. In 2012 the Governor signed ACT 124 (Senate Bill 237) which amended Title 42 of the PA Consolidated Statutes to change the distribution of State Police fine dollars to help fund new State Police cadet training. ACT 124 stipulates that any municipality over 3,000 in population, which includes London Grove Township, that does not provide at least 40 hours per week of police service, whether through its own force or through a regional force, will lose its yearly distribution of the police fine dollars.

Year	Budget	Actual	% of Budget
2012	\$ 14,400	\$ 17,785	123.51%
2013	\$ 7,900	\$ 6,033	76.37%
2014	\$ 7,000	\$ 5,468	78.11%
2015	\$ 3,960	\$ 5,374	135.71%
2016	\$ 4,300	\$ 11,048	256.94%
2017	\$ 5,100		
2018	\$ 5,484		
2019	\$ 5,484		



OPERATING BUDGET

R e v e n u e s

Fines Worksheet

Local Ordinance Fines - Magisterial District Court (331.13)

	2012	2013	2014	2015	2016	2017	2018	2019
	7900	7900	7000	3960	4000	5000	5414	5414
Actual	7008	6033	5468	4742	10964			

Chester County Court Fines - Adult Probation (331.14)

	2012	2013	2014	2015	2016	2017	2018	2019
	6500	0	0	0	300	100	70	70
Actual	10777	0	0	632	84			

2012	2013	2014	2015	2016	2017	2018	2019
14400	7900	7000	3960	4300	5100	5484	5484

Notes on 2016 Projected Actual

2016 YTD Total **\$ 11,048**

Interest Income

This receipt includes interest earned on Township funds deposited in all bank accounts.

The 2017-2019 interest income is expected to increase due to changes made to the Capital Improvement Fund (which is now a money market account) which will yield increased the interest in the Fulton Bank General Fund.

The Township officials continually assess interest rates and the availability of investment vehicles which are acceptable municipal standards.

Year	Budget	Actual	% of Budget
2012	\$ -	\$ 5,731	0.00%
2013	\$ 8,000	\$ 2,520	31.50%
2014	\$ 2,500	\$ 785	31.40%
2015	\$ 500	\$ 1,356	271.20%
2016	\$ 2,500	\$ 3,438	137.54%
2017	\$ 2,500		
2018	\$ 1,550		
2019	\$ 1,550		



Interest Income Worksheet

Interest Income (341.010)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	8000	2500	500	2500	2500	1550	1550
Actual	5731	2520	785	1356	3438			

2012	2013	2014	2015	2016	2017	2018	2019
0	8000	2500	500	2500	2500	1550	1550

Notes on 2016 Projected Actual

2016 YTD Total \$ 3,438

PURTA Utility Tax Adjustment

This receipt includes an annual assessment on certain public utility parcels in the Township, pursuant to the Public Utility Realty Tax Act.

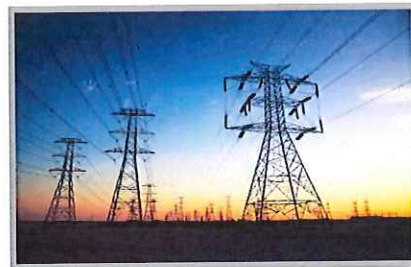
The public utility realty tax (PURTA) is levied against certain entities furnishing utility services regulated by the Pennsylvania Public Utility Commission or a similar regulatory body. The commonwealth imposes this tax on public utility realty in lieu of local real estate taxes and distributes the local realty tax equivalent to local taxing authorities.

The PURTA tax base is the fair market value of utility realty, defined as the assessed value of the realty as adjusted by the common level ratio of the county in which the realty is located.

The Pennsylvania Department of Revenue levies and collects the assessment, and remits the funds to the Township.

As of 2017 there are three (3) qualifying public utility parcels in the Township which are assessed at \$219,280. The number of qualifying parcels, and the PURTA assessment formula, are not expected to change in the upcoming two years.

Year	Budget	Actual	% of Budget
2012	\$ 2,100	\$ 2,198	104.68%
2013	\$ 2,100	\$ 2,309	109.93%
2014	\$ 3,100	\$ 3,184	102.71%
2015	\$ 2,100	\$ 3,472	165.33%
2016	\$ 3,472	\$ 2,781	80.09%
2017	\$ 2,781		
2018	\$ 2,490		
2019	\$ 2,490		



PURTA Utility Tax Adjustment Worksheet

PURTA (355.010)								
	2012	2013	2014	2015	2016	2017	2018	2019
	2100	2100	3100	2100	3472	2781	2490	2490
Actual	2198	2309	3184	3472	2781			

2012	2013	2014	2015	2016	2017	2018	2019
2100	2100	3100	2100	3472	2781	2490	2490

Notes on 2016 Projected Actual

2016 YTD Total

\$ 2,781

Recycling Grant

This receipt includes revenues received for the annual DEP Recycling Grant.

Based on the recent Recycling Grant funding trends the 2017 budget reflects \$12,500 per year in DEP grants.

Year	Budget	Actual	% of Budget
2012	\$ 16,700	\$ 14,600	87.43%
2013	\$ 13,000	\$ 18,324	140.96%
2014	\$ 16,000	\$ 13,996	87.48%
2015	\$ 16,000	\$ 678	4.24%
2016	\$ 12,500	\$ 30,831	246.65%
2017	\$ 12,500		
2018	\$ 12,814		
2019	\$ 12,814		



Recycling Grant Worksheet

DEP Recycling Grant (355.02)								
	2012	2013	2014	2015	2016	2017	2018	2019
	16700	13000	16000	16000	12500	12500	12814	12814
Actual	14600	18324	13996	678	30831			

2012	2013	2014	2015	2016	2017	2018	2019
16700	13000	16000	16000	12500	12500	12814	12814

Notes on 2016 Projected Actual

2016 YTD Total

\$ 30,831

Liquor License Fees

This receipt includes a \$400 annual fee that is assessed for each retail alcohol license in the Township. Wholesale alcohol licenses (i.e., beer distributors) are not assessed for this fee.

The Pennsylvania Liquor Control Board levies and collects the fee, and remits the funds to the Township. The LCB remits these funds in two payments.

As of 2016 there is one retail alcohol license in the Township. The number of retail alcohol licenses, and the LCB fee, are not expected to change in the upcoming two years.

Year	Budget	Actual	% of Budget
2012	\$ 400	\$ 400	100.00%
2013	\$ 400	\$ 400	100.00%
2014	\$ 400	\$ 400	100.00%
2015	\$ 400	\$ 400	100.00%
2016	\$ 400	\$ 400	100.00%
2017	\$ 400		
2018	\$ 400		
2019	\$ 400		



Liquor License Fees Worksheet

Liquor License Fees (355.04)								
	2012	2013	2014	2015	2016	2017	2018	2019
	400	400	400	400	400	400	400	400
Actual	400	400	400	400	400			

2012	2013	2014	2015	2016	2017	2018	2019
400	400	400	400	400	400	400	400

Notes on 2016 Projected Actual

2016 YTD Total

\$ 400

State Pension Funding

Act 205 of 1984 provided that the State would contribute to certain pension funds. The money is collected from tax on casualty insurance sold from out of state companies. They take the total amount collected and divide that by the number of people that qualify for the pension funding based on an AG 385 report which determines the unit value. The Township is eligible for unit value or your pension liability.

The Township "unit value" last year was \$3,874. We do not yet know the unit value for this year, but assuming every member qualifies and unit value was identical the Township would receive $11 \times \$3,874 = \$42,614$. The Township would receive full unit value because our pension liability is higher than the unit value.

The Township currently has 11 members in the pension plan who qualify for State aid. To qualify for State aid an employee must work more than 35 hours a week.

Year	Budget	Actual	% of Budget
2012	\$ 40,000	\$ 46,489	116.22%
2013	\$ 46,489	\$ 62,150	133.69%
2014	\$ 50,000	\$ 46,472	92.94%
2015	\$ 45,000	\$ 47,050	104.56%
2016	\$ 41,000	\$ 52,496	128.04%
2017	\$ 52,496		
2018	\$ 41,000		
2019	\$ 38,000		



State Pension Funding Worksheet

State Pension Funding (355.06)

	2012	2013	2014	2015	2016	2017	2018	2019
	40000	46489	50000	45000	47050	52496	41000	38000

Actual 46489 62150 46472 47050 52496

2012	2013	2014	2015	2016	2017	2018	2019
40000	46489	50000	45000	47050	52496	41000	38000

Notes on 2016 Projected Actual

2016 YTD Total

\$ 52,496

Volunteer Fire Relief Fund

The receipt is a "pass-through" for state funds received pursuant to the Pennsylvania Foreign Fire Insurance Tax Distribution Law, commonly known as Act 205 of 1984. Act 205 levies a two percent (2%) tax on fire insurance policies for Pennsylvania properties written by insurance companies that are not incorporated in the Commonwealth. These funds are then distributed to municipalities served by volunteer fire companies; the distribution is calculated based on the municipality's population and real estate market value.

Within sixty days of receiving this annual disbursement the Township is required to forward the monies to the relief funds of volunteer fire companies that serve as primary responders in our community. The West Grove Volunteer Fire Company and Avondale Fire Company serve as the Township's primary responders.

This revenue account is simply a pass through to the Fire Relief Funds for Avondale Fire Company and West Grove Fire Company and has no net impact on the budget.

Year	Budget	Actual	% of Budget
2012	\$ 52,000	\$ 54,508	104.82%
2013	\$ 55,000	\$ 62,220	113.13%
2014	\$ 55,000	\$ 60,403	109.82%
2015	\$ 60,000	\$ 58,460	97.43%
2016	\$ 58,460	\$ 59,091	101.08%
2017	\$ 58,460		
2018	\$ 58,631		
2019	\$ 58,631		



Volunteer Fire Relief Fund Worksheet

Foreign Fire Tax (355.13)								
	2012	2013	2014	2015	2016	2017	2018	2019
	60000	55000	55000	60000	58460	58460	58631	58631
Actual	54508	62220	60403	58460	59091			

2012	2013	2014	2015	2016	2017	2018	2019
60000	55000	55000	60000	58460	58460	58631	58631

Notes on 2016 Projected Actual

2016 YTD Total

\$ 59,091

Service Charges

This receipt includes fees for subdivisions and land development; Zoning Hearing Board; recreation impact fees; and, conditional use.

The Uniform Construction Code (UCC) requires that for every building permit issued, the additional sum of \$4.00 be collected and sent to the DCED on a quarterly basis. This is a pass through and has no impact on the budget.

This receipt also includes the sale of publications such as ordinances; copies of documents; and postage.

Year	Budget	Actual	% of Budget
2012	\$ 48,900	\$ 17,289	35.36%
2013	\$ 11,150	\$ 21,765	195.20%
2014	\$ 13,900	\$ 14,223	102.32%
2015	\$ 13,768	\$ 20,741	150.65%
2016	\$ 23,375	\$ 13,313	56.95%
2017	\$ 13,175		
2018	\$ 18,265		
2019	\$ 18,265		



Service Charges Worksheet

Subdivision & Land Development Fees (361.30)

	2012	2013	2014	2015	2016	2017	2018	2019
	4000	4000	5000	3500	3500	3500	5874	5874
Actual	4610	8836	2804	6480	5300			

Zoning Hearing Board Fees (361.34)

	2012	2013	2014	2015	2016	2017	2018	2019
	3500	3500	3000	4500	5500	5500	5222	5222
Actual	2500	3112	7000	9000	3500			

Impact Fees - Recreation (361.35)

	2012	2013	2014	2015	2016	2017	2018	2019
	40000	2000	2000	2000	11000	1000	2963	2963
Actual	0	0	0	0	1000			

Conditional Use Fees (361.40)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	2500	2500	2500	2500	2754	2754
Actual	2500	6269	0	0	0			

UCC State Building Permit Fees (361.43)

	2012	2013	2014	2015	2016	2017	2018	2019
	900	900	900	768	800	600	923	923
Actual	848	996	920	868	712			

Copies/Sale of Publications/Postage (361.50)

	2012	2013	2014	2015	2016	2017	2018	2019
	500	750	500	500	75	75	529	529
Actual	6831	2552	3499	4393	2801			

	2012	2013	2014	2015	2016	2017	2018	2019
	48900	11150	13900	13768	23375	13175	18265	18265

Notes on 2016 Projected Actual

2016 YTD Total

\$ 13,313

Franchise Fees

This receipt includes fees paid by cable television providers for the use of the public right-of-ways (i.e., underground trenches in the roadway and overhead wires at utility poles) needed to transmit service to homes and businesses in the Township.

This fee is not assessed to satellite television providers, as these companies do not utilize public rights-of-way.

Two cable providers offer service in the Township - Verizon and Comcast. The Township has a franchise agreement with each provider, and each franchise agreement requires the provider to pay a fee equal to five percent (5%) of certain revenues, which include basic and premium subscription rates, equipment rentals and installation charges. Internet services are not subject to the fee.

The Comcast Franchise Agreement was renewed in 2015.

The Verizon Franchise Agreement expires in 2021.

The 2017 budget assumes a four percent (7%) increase from the 2016 budgeted amount. It is anticipated that cable revenues, and the franchise fees paid to the Township, will increase during the upcoming two years. The budget assumes a four percent (4%) annual fee increase in 2017 and 2019.

Year	Budget	Actual	% of Budget
2012	\$ 105,000	\$ 119,201	113.52%
2013	\$ 120,000	\$ 133,936	111.61%
2014	\$ 143,000	\$ 147,822	103.37%
2015	\$ 155,150	\$ 161,240	103.93%
2016	\$ 161,200	\$ 161,833	100.39%
2017	\$ 195,052		
2018	\$ 195,052		
2019	\$ 214,557		



Franchise Fees Worksheet

Franchise Fee (361.51)								
	2012	2013	2014	2015	2016	2017	2018	2019
	105000	120000	143000	155150	161200	195052	195052	214557
Actual	119201	133936	147822	161240	161833			

2012	2013	2014	2015	2016	2017	2018	2019
105000	120000	143000	155150	161200	195052	195052	214557

Notes on 2016 Projected Actual

2016 YTD Total

\$ -

Building & Zoning Permits

This receipt includes fees paid for the review of building and zoning permits. In addition to permitting for the construction of new residential and non-residential development, London Grove Township requires a permit to install residential plumbing, accessory structures, including decks, and pools. The permitting process ensures these improvements are both constructed to applicable building codes and installed pursuant to all other Township regulations. A sound permitting program offers recognized benefits to the entire community (i.e., the protection of property values, a reduced demand for emergency services).

The Township believes most of the expense to review and issue a building or zoning permit should be assumed by the individual requesting a permit. As such, the Township adopts a permit Fee Schedule at the beginning of each calendar year. Permit fees are reviewed on an annual basis, relative to actual costs incurred during the previous twelve months, and fee adjustments are made, when warranted.

The 2017 budget reflects a decrease in building and zoning permits. This is attributable to that fact that existing developments are almost complete and will not require many more permits.

Anticipated development of 23 single homes in 2017 is as follows:

Rose Hollow 9 lots (estimated 5 homes to be built in 2017).

Wilkinson 86 lots (estimated 12 homes to be built in 2017).

Powers/Dutton 90 lots (estimated 6 homes to be built in 2018).

Year	Budget	Actual	% of Budget
2012	\$ 156,400	\$ 314,380	201.01%
2013	\$ 136,400	\$ 253,130	185.58%
2014	\$ 147,200	\$ 161,006	109.38%
2015	\$ 126,200	\$ 138,046	109.39%
2016	\$ 134,200	\$ 103,176	76.88%
2017	\$ 102,700		
2018	\$ 137,918		
2019	\$ 137,918		



OPERATING BUDGET

Revenues

Building & Zoning Permits Worksheet

Sign Permit Fees (362.40)								
	2012	2013	2014	2015	2016	2017	2018	2019
	1800	1800	1500	900	1000	2000	1433	1433
Actual	1556	1950	950	1400	3200			

Building Permit Fees (362.41)								
	2012	2013	2014	2015	2016	2017	2018	2019
	140000	120000	130000	110000	120000	90000	120000	120000
Actual	297724	230320	144876	123231	89046			

Plan Review (362.41.1)								
	2012	2013	2014	2015	2016	2017	2018	2019
	7000	7000	7000	7000	5000	3000	8028	8028
Actual	7700	11600	7700	4784	3700			

Reinspection Fee (362.41.2)								
	2012	2013	2014	2015	2016	2017	2018	2019
	100	100	200	300	200	200	100	100
Actual	0	300	0	0	0			

Zoning Permits (362.42)								
	2012	2013	2014	2015	2016	2017	2018	2019
	7500	7500	8500	8000	7500	7000	7982	7982
Actual	7400	8960	7480	7506	6540			

Permit Revisions (362.41.3)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	500	500	375	375
Actual	0	0	0	1125	690			

	2012	2013	2014	2015	2016	2017	2018	2019
	156400	136400	147200	126200	134200	102700	137918	137918

Notes on 2016 Projected Actual

2016 YTD Total **\$ 103,176**

Other Reimbursed Expenses

This receipt includes reimbursed expenses such as shared costs at the Township Building from the London Grove Township Municipal Authority (LGTMA). This revenue is mostly income generated from invoices developer's pay for professional services such as legal and engineering. This revenue also includes reimbursement from LGTMA for water and sewer inspections performed by the Township's Inspector.

The Township implemented an engineering escrow program that requires developers, contractors and others to post funds with the Township in advance of the Township incurring engineering expenses. This arrangement eliminates "back-billing" for services provided thereby minimizing the Township's financial exposure and decreasing the reimbursements required to be made to the Township.

The escrow monies are directly deposited and from which monies for reimbursements for developers and others for engineering services provided by the Township Engineer, Solicitor and like consultants, where permitted by law, are expended.

The 2016 budget assumes a significant decreased in developer reimbursements due to the fact that all active developments are almost complete and no major new developments are expected in 2016.

Year	Budget	Actual	% of Budget
2012	\$ 255,364	\$ 633,055	247.90%
2013	\$ 214,800	\$ 425,221	197.96%
2014	\$ 140,000	\$ 99,754	71.25%
2015	\$ 86,400	\$ 59,392	68.74%
2016	\$ 42,200	\$ 54,874	130.03%
2017	\$ 37,200		
2018	\$ 71,653		
2019	\$ 66,653		



OPERATING BUDGET

R e v e n u e s

Other Reimbursed Expenses Worksheet

LGTMA Reimbursement (362.45)

	2012	2013	2014	2015	2016	2017	2018	2019
	1364	10800	11000	2000	2000	2000	2664	2664
Actual	372751	4348	2085	1558	1981			

Sewer & Water Inspections (362.48)

	2012	2013	2014	2015	2016	2017	2018	2019
	4000	4000	4000	400	200	200	3989	3989
Actual	6315	5450	1475	200	200			

Developer Reimbursment (362.49)

	2012	2013	2014	2015	2016	2017	2018	2019
	250000	200000	125000	84000	40000	35000	65000	60000
Actual	253989	415423	96194	57633	52693			

	2012	2013	2014	2015	2016	2017	2018	2019
	255364	214800	140000	86400	42200	37200	71653	66653

Notes on 2016 Projected Actual

2016 YTD Total

\$ 54,874

OPERATING BUDGET

Revenues

SECCRA

London Grove Township hosts the Southeastern Chester County Refuse Authority (SECCRA) landfill which provides waste disposal services for the 24 member communities.

This revenue is made up of funds paid to the Township for hosting the SECCRA landfill site. The fee components are as follows: \$25,000 is paid annually for road repair and maintenance, and \$15,000 is paid annually for electricity generation revenue sharing.

In addition, the Township receives money per ton of waste disposal. This is calculated on a two year escalator. What that means is during years 2015 and 2016 the Township received \$4.00 per ton. In 2017 and 2018 that amount will escalate and the Township will receive \$4.25 per ton.

Please note that the 2014 actual amount of \$637,487.00 included a final lump sum payment of \$200,000.00 as required by the Host Municipality Agreement.

In addition, the Township periodically holds free recycling events for residents at SECCRA which allows our residents to drop-off materials that cannot be recycled at the curb.

The \$470,000 budgeted amount is as follows:

- + 2017 projected 106,000 tons x \$4.25
- + \$25,000 for annual road repair +
- + \$15,000 for annual electricity generation

Year	Budget	Actual	% of Budget
2012	\$ 418,000	\$ 401,074	95.95%
2013	\$ 415,000	\$ 419,809	101.16%
2014	\$ 433,000	\$ 637,487	147.23%
2015	\$ 464,000	\$ 459,094	98.94%
2016	\$ 464,000	\$ 475,225	102.42%
2017	\$ 503,000		
2018	\$ 499,000		
2019	\$ 535,000		



OPERATING BUDGET

Revenues

SECCRA Worksheet

SECCRA Fees (362.60)								
	2012	2013	2014	2015	2016	2017	2018	2019
	418000	415000	433000	464000	464000	503000	499000	535000
Actual	401074	419809	637487	459094	475225			

2012	2013	2014	2015	2016	2017	2018	2019
418000	415000	433000	464000	464000	503000	499000	535000

Notes on 2016 Projected Actual

2016 YTD Total \$ 475,225

Miscellaneous Refunds

This receipt includes payment of engineering and legal service invoices from prior years.

This receipt includes any and all other refunds for the current and prior year(s).

Year	Budget	Actual	% of Budget
2012	\$ 15,000	\$ 88,494	589.96%
2013	\$ 20,000	\$ 230,046	1150.23%
2014	\$ 50,000	\$ 94,309	188.62%
2015	\$ 20,200	\$ 7,698	38.11%
2016	\$ 12,500	\$ 28,422	227.37%
2017	\$ 14,500		
2018	\$ 13,000		
2019	\$ 13,000		



OPERATING BUDGET

Revenues

Miscellaneous Refunds Worksheet

LGTMA Reimbursement (380.01)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	2000	2000	2000

Actual 4000 171020 8170 7698 28092

Refund Current Year (380.03)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	5000	5100	2000	2000	500	500

Actual 4000 171020 8170 7698 184

Refund Prior Year (380.10)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	5000	20000	5100	500	500	500	500

Actual 28919 41336 55140 0 146

Refund Prior Year Engineering (380.31)

	2012	2013	2014	2015	2016	2017	2018	2019
	15000	15000	25000	10000	10000	10000	10000	10000

Actual 55575 17690 31000 0 0

	2012	2013	2014	2015	2016	2017	2018	2019
	15000	20000	50000	20200	12500	14500	13000	13000

Notes on 2016 Projected Actual

2016 YTD Total \$ 28,422

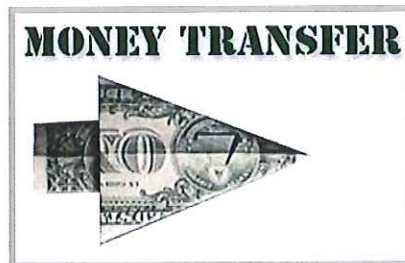
Interfund Transfers

This receipt includes transfers from other Township funds to reimburse the general fund for monies expended on things such as road improvements, capital projects, grant monies and the like.

The 2017 - 2019 Budget shows a transfer from the Capital Reserve Fund. The 2015 Note debt interest and principal payment is \$202,999.96. However, you will see that the transfer for 2017 is much less due to good governing of the Township finances. The transfers are as follows:

2017	\$ 72,042.00
2018	\$202,452.00
2019	\$202,848.00

Year	Budget	Actual	% of Budget
2012	\$ -	\$ 182,226	0.00%
2013	\$ 144,042	\$ 39,123	27.16%
2014	\$ 50,000	\$ 131,317	262.63%
2015	\$ 804,000	\$ 1,091,968	135.82%
2016	\$ 255,667	\$ -	0.00%
2017	\$ 92,042		
2018	\$ 222,848		
2019	\$ 222,848		



Interfund Transfers Worksheet

Capital Reserve & Improvement Fund (392.30)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	674000	255667	72042	202452	202848
Actual	1412	0	0	675020	0			
Recreation Fund (392.31)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0	0	0
Actual	0	19040	504	0	0			
Road Improvement Fund (392.33)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	35229	0	0	0	0	0	0
Actual	95118	0	66382	0	0			
Liquid Fuel (392.35)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	27950	0	30000	0	0	0	0
Actual	27949	15541	54989	59528	0			
Equipment Replacement Fund (392.37)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	30863	0	0	0	0	0	0
Actual	30863	0	2	0	0			
Open Space Fund (392.36)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	20000	20000	20000
Actual	0	0	7439	6420	0			
Grant Reimbursement (394.00)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	50000	50000	100000	0	0	0	0
Actual	26884	0	2001	351000	0			
Golf Course (392.09)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0	0	0
Actual	0	4543	0	0	0			
	2012	2013	2014	2015	2016	2017	2018	2019
	0	144042	50000	804000	255667	92042	222452	222848

Notes on 2016 Projected Actual

*Liquid Fuel Funds were inadvertently put into the General Fund in the amount of \$259,746.54.

2016 YTD Total

\$ -

Miscellaneous Revenue

This line-item includes all other receipts not included in another receipt line-item.

This receipt also includes Key Deposits for room rentals, which are refunded when the key is returned. Accordingly, this line item is a pass through and has not impact on the budget.

In addition this receipt includes fees collected for Garden Bed Applications at Goddard Park.

The 2017 Budget anticipates miscellaneous receipts and refunds will remain constant throughout the upcoming three years.

Year	Budget	Actual	% of Budget
2012	\$ 1,000	\$ 2,421	242.15%
2013	\$ 1,000	\$ 7,621	762.06%
2014	\$ 3,000	\$ 5,340	178.00%
2015	\$ 3,600	\$ 2,640	73.33%
2016	\$ 1,775	\$ 16,712	941.54%
2017	\$ 1,750		
2018	\$ 1,775		
2019	\$ 1,775		



Miscellaneous Revenue Worksheet

Miscellaneous Revenue (399.000)

	2012	2013	2014	2015	2016	2017	2018	2019
	1000	1000	2500	3000	1000	1000	1000	1000
Actual	2421	7621	5340	1490	15987			

Key Deposits (399.001)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	500	600	600	150	600	600
Actual	0	0	0	975	150			

Garden Bed Application (399.002)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	175	600	175	175
Actual	0	0	0	175	575			

	2012	2013	2014	2015	2016	2017	2018	2019
	1000	1000	3000	3600	1775	1750	1775	1775

Notes on 2016 Projected Actual

2016 YTD Total

\$ 16,712

EXPENDITURES - GENERAL FUND BUDGET

General Government

This expenditure includes compensation for the Board of Supervisors for their time serving the Township.

In addition, this line item provides reimbursement for transportation and mileage and for attendance at conferences and training sessions.

This expenditure also provides dues for participation of the Board of Supervisors in organizations for elected officials.

Year	Budget	Actual	% of Budget
2012	\$ 16,750	\$ 18,946	113.11%
2013	\$ 16,750	\$ 15,022	89.68%
2014	\$ 16,750	\$ 15,159	90.50%
2015	\$ 16,220	\$ 14,858	91.60%
2016	\$ 15,000	\$ 13,058	87.05%
2017	\$ 16,000		
2018	\$ 15,000		
2019	\$ 15,000		



OPERATING BUDGET

Expenditures

General Government Worksheet

Supervisor Salary (400.12)

	2012	2013	2014	2015	2016	2017	2018	2019
	12500	12500	12500	12500	12500	12500	12500	12500
Actual	12500	12500	12500	12500	12500			

Transportation & Mileage (400.33)

	2012	2013	2014	2015	2016	2017	2018	2019
	750	750	750	720	500	500	500	500
Actual	391	969	199	67				

Meetings/Conferences/Dues (400.34)

	2012	2013	2014	2015	2016	2017	2018	2019
	3500	3500	3500	3000	2000	3000	2000	2000
Actual	6055	1553	2460	2291	558			

Constable Fee (400.36)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0	0	0
Actual	0	0	0	0	0			

	2012	2013	2014	2015	2016	2017	2018	2019
	16750	16750	16750	16220	15000	16000	15000	15000

Notes on 2016 Projected Actual

2016 YTD Total

\$ 13,058

Township Manager

This expenditure includes compensation for the Township Manager's salary, transportation, mileage and attendance at meetings and conferences.

This line item also includes the cost for the Manager's Bond and dues for participation of the Township Manager in organizations for Township officials.

Year	Budget	Actual	% of Budget
2012	\$ 189,800	\$ 186,945	98.50%
2013	\$ 193,600	\$ 105,500	54.49%
2014	\$ 106,600	\$ 111,960	105.03%
2015	\$ 109,930	\$ 113,041	102.83%
2016	\$ 117,197	\$ 114,956	98.09%
2017	\$ 124,580		
2018	\$ 121,747		
2019	\$ 124,090		



OPERATING BUDGET

Expenditures

Township Manager Worksheet

Manager Salary (401.12)

	2012	2013	2014	2015	2016	2017	2018	2019
	188200	192000	104000	107250	112617	120000	117167	119510
Actual	184242	101718	109070	111185	113416			

Manager Bond (401.19)

	2012	2013	2014	2015	2016	2017	2018	2019
	100	100	100	100	100	100	100	100
Actual	100	0	0	0	100			

Manager Transportation & Mileage (401.33)

	2012	2013	2014	2015	2016	2017	2018	2019
	500	500	500	480	480	480	480	480
Actual	169	0	289	78	0			

Meetings/Conferences/Dues (401.46)

	2012	2013	2014	2015	2016	2017	2018	2019
	1000	1000	2000	2100	4000	4000	4000	4000
Actual	2434	3782	2501	1778	1440			

	2012	2013	2014	2015	2016	2017	2018	2019
	189800	193600	106600	109930	117197	124580	121747	124090

Notes on 2016 Projected Actual

2016 YTD Total

\$ 114,956

Financial Administration

This expenditure includes compensation for the Director of Finance's salary, transportation, mileage and attendance at meetings & conferences.

This line item also includes the cost for the Finance Director's Bond and dues for participation of the Finance Director in organizations for Township Officials.

This line item also includes the cost for an independent auditing firm who provides the annual audit of all Township funds. The annual audit of the prior year must be completed and filed by March 15th of the following year and must be published in the newspaper and filed with the Department of Community and Economic Development.

Year	Budget	Actual	% of Budget
2012	\$ 82,250	\$ 77,277	93.95%
2013	\$ 82,450	\$ 86,680	105.13%
2014	\$ 77,100	\$ 81,042	105.11%
2015	\$ 76,750	\$ 92,348	120.32%
2016	\$ 91,800	\$ 92,795	101.08%
2017	\$ 91,819		
2018	\$ 96,977		
2019	\$ 98,937		



OPERATING BUDGET

Expenditures

Financial Administration Worksheet

Finance Director Salary (402.13)

2012	2013	2014	2015	2016	2017	2018	2019
75000	75000	62000	65000	77400	77400	80527	82137

Actual 71777 55929 65155 77781 79577

Auditing Firm (402.31)

2012	2013	2014	2015	2016	2017	2018	2019
5500	5700	11000	6500	7500	7700	7700	7800

Actual 5500 21929 9980 7400 7400

Finance Director Manager Transportation & Mileage (402.33)

2012	2013	2014	2015	2016	2017	2018	2019
0	0	500	500	500	350	500	500

Actual 0 188 407 297 303

Finance Director Bond (402.35)

2012	2013	2014	2015	2016	2017	2018	2019
1500	1500	1350	2400	3650	3619	5500	6000

Actual 0 1426 2372 5991 3619

Finance Director Meetings/Conferences/Dues (402.46)

2012	2013	2014	2015	2016	2017	2018	2019
0		2000	2100	2500	2500	2500	2500

Actual 0 2050 3090 849 1896

Board of Auditors Salary (402.11)

2012	2013	2014	2015	2016	2017	2018	2019
250	250	250	250	250	250	250	250

Actual 0 45 38 30 0

		2014	2015	2016	2017	2018	2019
82250	82450	77100	76750	91800	91819	96977	98937

Notes on 2016 Projected Actual

2016 YTD Total \$ 92,795

Tax Collection

This expenditure provides for commission paid to the London Grove Tax Collector for the collection of the Real Estate Tax.

This line item also includes reimbursement for materials and supplies necessary for the Tax Collector to provide tax bills as well as for attendance at Tax Collector Conference which is held annually.

This line item also includes the cost for the Tax Collector's Bond.

Year	Budget	Actual	% of Budget
2012	\$ 12,000	\$ 9,287	77.39%
2013	\$ 12,725	\$ 9,409	73.94%
2014	\$ 9,725	\$ 11,463	117.87%
2015	\$ 12,850	\$ 12,851	100.01%
2016	\$ 16,350	\$ 12,596	77.04%
2017	\$ 16,490		
2018	\$ 16,632		
2019	\$ 16,776		



Tax Collection Worksheet

Tax Collector Commission - Real Estate (403.12)

	2012	2013	2014	2015	2016	2017	2018	2019
	9000	9500	9500	9500	10000	10140	10282	10426
Actual	8907	9199	7838	9753	8763			

Tax Collector Commission EIT (403.13)

	2012	2013	2014	2015	2016	2017	2018	2019
	1500	1500	0	1500	3000	3000	3000	3000
Actual	171	0	0	0	0			

Tax Collector Materials & Supplies (403.20)

	2012	2013	2014	2015	2016	2017	2018	2019
	1500	1500	0	1500	3000	3000	3000	3000
Actual	0	0	2959	3098	3165			

Tax Collector Bond (403.35)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	225	225	350	350	350	350	350
Actual	210	210	666	0	668			

	2012	2013	2014	2015	2016	2017	2018	2019
	12000	12725	9725	12850	16350	16490	16632	16776

Notes on 2016 Projected Actual

2016 YTD Total \$ 12,596

Legal Services

This expenditure funds legal services provided by the Township Solicitor and any required Special Counsel.

As London Grove Township is a smaller community, and as the level of required legal services varies from one month to the next, the Township does not engage counsel on a retainer basis. Instead, the Township pays for legal services on a contracted hourly rate, plus expenses, on an as-needed basis.

When permitted by law, the Township requires developers, contractors and others to pay for services provided by the Township professionals such as the Solicitor.

The Township implemented an escrow program that requires developers, contractors and others to post funds with the Township in advance of the Township incurring professional service expenses. This arrangement eliminates "back-billing" for services provided, minimizing the Township's financial exposure.

Legal fees incurred for services rendered

Year	Budget	Actual	% of Budget
2012	\$ 117,000	\$ 200,892	171.70%
2013	\$ 190,000	\$ 44,678	23.51%
2014	\$ 170,000	\$ 118,737	69.85%
2015	\$ 115,500	\$ 71,137	61.59%
2016	\$ 179,007	\$ 51,158	28.58%
2017	\$ 95,000		
2018	\$ 120,000		
2019	\$ 120,000		



OPERATING BUDGET E x p e n d i t u r e s

Legal Services Worksheet

Township Solicitor (404.10)

	2012	2013	2014	2015	2016	2017	2018	2019
	85500	160000	120000	74000	149007	70000	90000	90000
Actual	159136	123707	84579	58892	41320			

Legal Fees Due from Developers (404.10.01)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	7000	5000	5000	5000	5000
Actual	0	-97591	4446	6518	6171			

Special Counsel (404.20)

	2012	2013	2014	2015	2016	2017	2018	2019
	31500	30000	50000	34500	25000	20000	25000	25000
Actual	41756	18562	29712	5727	3668			

2012	2013	2014	2015	2016	2017	2018	2019
117000	190000	170000	115500	179007	95000	120000	120000

Notes on 2016 Projected Actual

2016 YTD Total \$ 51,158

Office Administration

This expenditure includes compensation for the Township Administrative Assistant and Receptionist. It also includes costs for transportation and mileage; attendance at meetings & conferences; annual dues; and, fees for subscriptions.

This expenditure funds professional services for telephones; and security monitoring for the Township building at a cost of \$335.40 per year.

This expenditure also includes computer/IT support. The new Township website is maintained for \$100 annually which is a large reduction from 2016 when the website was hosted by Civic Plus at the annual cost of \$9,234. In addition the new maintenance facility will require additional IT expenses to install three new computers.

This expenditure includes the purchase of office materials & supplies, postage, legal advertising, printing for such items as the Township newsletter, maintenance for the office copier and water cooler.

This expenditure also includes cost for the Open Space Committee as follows:

Professional Services	\$10,560
Mileage/copying/ etc.	\$ 440
Printing (Brochure)	<u>\$ 500</u>
	\$11,500

Year	Budget	Actual	% of Budget
2012	\$ 210,683	\$ 224,656	106.63%
2013	\$ 206,150	\$ 197,344	95.73%
2014	\$ 218,050	\$ 202,464	92.85%
2015	\$ 166,916	\$ 159,834	95.76%
2016	\$ 152,655	\$ 119,485	78.27%
2017	\$ 142,280		
2018	\$ 140,742		
2019	\$ 134,536		



OPERATING BUDGET Expenditures

Office Administration Worksheet

Professional Services (405.13)								
	2012	2013	2014	2015	2016	2017	2018	2019
	5000	10000	23500	15000	20000	19400	18818	18253
Actual	23475	20825	22318	18619	18531			
Secretary/Clerk/Administration Wages (405.14)								
	2012	2013	2014	2015	2016	2017	2018	2019
	140200	143000	149000	97000	64572	65000	65000	65000
Actual	141847	141203	134916	72668	54553			
Materials & Supplies (405.21)								
	2012	2013	2014	2015	2016	2017	2018	2019
	10000	9000	8500	5050	6000	5000	5000	5000
Actual	7866	7419	6014	4620	5618			
IT Services/Computer Support (405.25)								
	2012	2013	2014	2015	2016	2017	2018	2019
	12300	12000	8000	21000	13500	20000	17000	14000
Actual	14183	9255	9760	34134	15225			
Chester County Security (405.29)								
	2012	2013	2014	2015	2016	2017	2018	2019
	350	350	250	960	350	500	500	550
Actual	250	308	505	503	526			
Postage (405.31)								
	2012	2013	2014	2015	2016	2017	2018	2019
	9000	7000	5000	3600	3500	3500	3750	3750
Actual	5676	2950	3649	3485	2237			
Telephone Expenses (405.32)								
	2012	2013	2014	2015	2016	2017	2018	2019
	4500	4500	4300	5286	4633	5880	6174	6483
Actual	4539	5197	5529	4351	5902			
Transportation & Mileage (405.33)								
	2012	2013	2014	2015	2016	2017	2018	2019
	500	500	500	600	600	500	500	500
Actual	452	326	687	696	203			
Advertising - Legal (405.34)								
	2012	2013	2014	2015	2016	2017	2018	2019
	6500	7000	5000	3700	8000	8000	8000	8000
Actual	6095	3993	4636	10064	9203			
Printing (405.35)								
	2012	2013	2014	2015	2016	2017	2018	2019
	5000	1000	0	1200	4000	4000	4000	4000
Actual	3695	0	3856	2741	0			
Maintenance/Replace (405.37)								
	2012	2013	2014	2015	2016	2017	2018	2019
	2000	2500	2000	1200	20000	5000	5000	5000
Actual	1123	1035	1272	3377	2484			
Capital Equipment (405.38)								
	2012	2013	2014	2015	2016	2017	2018	2019
	11733	5000	6000	6200	4000	2000	5000	2000
Actual	11733	1961	4186	0	2430			
Meetings/Conferences/Dues/Subscriptions (405.46)								
	2012	2013	2014	2015	2016	2017	2018	2019
	3600	4300	6000	6120	3500	3500	2000	2000
Actual	3721	5332	5135	4575	2572			
	2012	2013	2014	2015	2016	2017	2018	2019
	210683	206150	218050	166916	152655	142280	140742	134536

2016 YTD Total \$ 119,485

Engineering

This expenditure funds engineering services provided by the Township Engineer.

As London Grove is a smaller community, and as the level of required engineering services varies from one month to the next, the Township does not engage an engineer on a retainer basis. Instead, the Township pays for engineering and inspection services on a contracted hourly rate, plus expenses, on an as-needed basis.

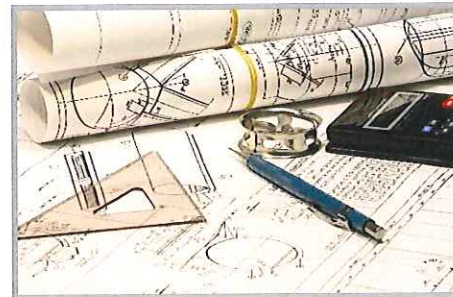
When permitted by law, the Township requires developers, contractors and others to pay for services provided by the Township professionals such as the Engineer.

The Township implemented an escrow program that requires developers, contractors and others to post funds with the Township in advance of the Township incurring professional service expenses. This arrangement eliminates "back-billing" for services provided, minimizing the Township's financial exposure.

Engineering fees incurred for services rendered for land development and the like have limited impact on the budget as these costs are reimbursed by funds collected from the developers.

This expenditure also includes engineering costs for Township projects. In the past this has included: the MS4 Program, the new Public Works Department buildings, Goddard Park plans, road and bridge projects, etc.

Year	Budget	Actual	% of Budget
2012	\$ 302,000	\$ 394,148	130.51%
2013	\$ 260,000	\$ 9,687	3.73%
2014	\$ 165,000	\$ 153,166	92.83%
2015	\$ 137,000	\$ 100,024	73.01%
2016	\$ 86,000	\$ 93,004	108.14%
2017	\$ 90,000		
2018	\$ 111,000		
2019	\$ 106,000		



OPERATING BUDGET

Expenditures

Engineering Worksheet

Engineering - Developer Work (408.20)

	2012	2013	2014	2015	2016	2017	2018	2019
\$	250,000	200000	125000	77000	35000	30000	60000	60000
Actual	273551	-11220	63145	59246	44064			

Engineering - Township Work (408.31)

	2012	2013	2014	2015	2016	2017	2018	2019
\$	52,000	60000	40000	60000	25000	25000	25000	25000
Actual	120597	20907	90020	14016	20894			

Engineering - Goddard Park (408.32)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	1000	5000	1000	1000
Actual	0	0	0	5985	0			

Engineering - New Maintenance Facility (408.33)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	5000	5000	0	0
Actual	0	0	0	10144	10227			

Engineering - MS4/Stormwater (408.34)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	20000	25000	25000	20000
Actual	0	0	0	10634	17818			

	2012	2013	2014	2015	2016	2017	2018	2019
	302000	260000	165000	137000	86000	90000	111000	106000

Notes on 2016 Projected Actual

2016 YTD Total

\$ 93,004

2017 to 2019 Budget - London Grove Township

Last Revised: 01/10/2017

28

Government Buildings

This expenditure provides for the general repair and maintenance of the Township Building and garage facility; as well as for the payment of utilities; trash hauling; janitorial services and property insurance.

London Grove Township is currently building a new Public Works Garage and salt shed which should be occupied sometime during the 2017 calendar year. As such this expenditure includes added costs for insurance coverage, garage utilities and janitorial services.

Year	Budget	Actual	% of Budget
2012	\$ 55,300	\$ 80,089	144.83%
2013	\$ 68,250	\$ 58,839	86.21%
2014	\$ 72,500	\$ 52,759	72.77%
2015	\$ 57,160	\$ 50,890	89.03%
2016	\$ 54,500	\$ 50,044	91.82%
2017	\$ 78,800		
2018	\$ 69,500		
2019	\$ 69,500		



OPERATING BUDGET Expenditures

Government Buildings Worksheet

Township Building - General (409.20)								
	2012	2013	2014	2015	2016	2017	2018	2019
	5000	3500	2000	1020	0	0	0	0
Actual	2932	-107	515	28	0			
Township Building - Repair & Maintenance (409.25)								
	2012	2013	2014	2015	2016	2017	2018	2019
	1500	1500	1500	1500	1500	1500	1500	1500
Actual	17154	2191	1755	1408	1796			
Garage - Repair & Maintenance (409.26)								
	2012	2013	2014	2015	2016	2017	2018	2019
	1000	1000	1500	2400	2500	1800	2500	2500
Actual	452	1709	2595	3654	1284			
Property Insurance (409.35)								
	2012	2013	2014	2015	2016	2017	2018	2019
	13950	25500	26500	16000	16000	25000	25000	25000
Actual	7651	17416	15580	14702	18880			
Township Utilities (409.36)								
	2012	2013	2014	2015	2016	2017	2018	2019
	10100	13250	11000	10500	10000	10500	10000	10000
Actual	11772	9081	9439	8279	9476			
Township & Garage - Trash (409.365)								
	2012	2013	2014	2015	2016	2017	2018	2019
	3750	4000	3500	3000	2500	2500	2500	2500
Actual	4034	2382	2782	2634	2634			
Garage Utilities (409.37)								
	2012	2013	2014	2015	2016	2017	2018	2019
	8000	10000	11000	13200	12000	11000	16000	16000
Actual	11640	11301	12593	10902	8474			
Janitorial Services (409.40)								
	2012	2013	2014	2015	2016	2017	2018	2019
	9000	7000	7500	7500	7500	9500	9500	9500
Actual	12436	6245	7500	8000	7500			
Capital Repairs (409.67)								
	2012	2013	2014	2015	2016	2017	2018	2019
	3000	2500	8000	2040	2500	17000	2500	2500
Actual	19	8622	0	1284	0			
	2012	2013	2014	2015	2016	2017	2018	2019
	55300	68250	72500	57160	54500	78800	69500	69500

Notes on 2016 Projected Actual

2016 YTD Total S 50,044

OPERATING BUDGET

Expenditures

FIRE

This expenditure funds fire and ambulance services for the Township.

The Township is served by: West Grove Ambulance; Avondale Ambulance; Southern Chester County Emergency Medical Service (SCC EMS); Avondale Fire Company; and, West Grove Fire Company.

In addition, this expenditure includes the Foreign Fire Tax Relief which is a "pass-through" of State funds received pursuant to the Pennsylvania Foreign Fire Insurance Tax Distribution Law, commonly known as Act 205. Act 205 levies a two percent tax on fire insurance policies for Pennsylvania properties written by insurance companies that are not incorporated in the Commonwealth. These funds are then distributed to municipalities served by volunteer fire companies; the distribution is calculated based on a municipality's relative population and real estate market value.

Within sixty days of receiving this annual disbursement the Township is required to forward the money to the relief funds of volunteer fire companies that serve as primary responders in our community.

This money is simply passed through the Township and has no effect on the budget.

The 2017 budget assumes an increase for the SCC EMS based on their written request. All other line items remain the same for the

Year	Budget	Actual	% of Budget
2012	\$ 324,000	\$ 326,275	100.70%
2013	\$ 329,196	\$ 341,936	103.87%
2014	\$ 321,373	\$ 341,617	106.30%
2015	\$ 392,162	\$ 383,393	97.76%
2016	\$ 390,350	\$ 408,878	104.75%
2017	\$ 411,163		
2018	\$ 427,074		
2019	\$ 445,496		



OPERATING BUDGET

Expenditures

Fire Worksheet

West Grove Ambulance (411.10)								
	2012	2013	2014	2015	2016	2017	2018	2019
	46000	46000	46269	48514	48203	50613	53144	55801
Actual	46000	46000	46269	48559	48282			
Avondale Ambulance (411.12)								
	2012	2013	2014	2015	2016	2017	2018	2019
	46000	44000	44000	46000	46000	50715	53251	55913
Actual	46000	46000	46000	46000	50600			
S. Chester County Emergency Medical (411.13)								
	2012	2013	2014	2015	2016	2017	2018	2019
	45000	46096	47104	49793	49793	50114	54896	57641
Actual	45000	46096	47104	47104	49793			
Fireman's Workers Comp Insurance (411.35)								
	2012	2013	2014	2015	2016	2017	2018	2019
	7000	7500	9000	18300	15000	16000	16537	17364
Actual	7279	8901	14341	13716	15851			
West Grove Fire Company (411.51)								
	2012	2013	2014	2015	2016	2017	2018	2019
	80000	80000	80000	100555	103894	111314	114543	120270
Actual	79888	80000	80000	100555	111314			
Avondale Fire Company (411.52)								
	2012	2013	2014	2015	2016	2017	2018	2019
	40000	50600	40000	69000	69000	73947	76073	79876
Actual	40000	45229	40000	69000	73947			
West Grove Foreign Fire Tax Relief (411.53)								
	2012	2013	2014	2015	2016	2017	2018	2019
	40000	33000	33000	36000	35076	35076	35178	35178
Actual	32765	37322	36242	35076	35455			
Avondale Foreign Fire Tax Relief (411.54)								
	2012	2013	2014	2015	2016	2017	2018	2019
	20000	22000	22000	24000	23384	23384	23453	23453
Actual	21843	24888	24161	23384	23636			

	2012	2013	2014	2015	2016	2017	2018	2019
	324000	329196	321373	392162	390350	411163	427074	445496

Notes on 2016 Projected Actual

2016 YTD Total **\$ 408,878**

Code Enforcement

This expenditure includes compensation for the Code Administrator's salary and the Code Office Administrative Assistant's salary. The 2017 budget proposes to hire a part-time Code Enforcement Officer to assist with building, zoning and lead IFC enforcement efforts. In addition this expenditure provides for transportation and mileage; attendance at meetings and conferences; annual dues; and subscriptions for the Code Administrator.

This expenditure also provides for the Code Administrator's vehicle maintenance; supplies; cell phone; and uniforms.

The Uniform Construction Code (UCC) requires that for every building permit issued by the Township, the additional sum of \$4.00 be collected and sent to the DCED on a quarterly basis. This expenditure is a pass through of money and has no effect on the budget

Wages includes salaries for Code Department Administrative Assistant plus \$65,000 for a third party inspector.

Year	Budget	Actual	% of Budget
2012	\$ 158,100	\$ 153,981	97.39%
2013	\$ 159,900	\$ 157,661	98.60%
2014	\$ 164,770	\$ 164,671	99.94%
2015	\$ 117,028	\$ 136,575	116.70%
2016	\$ 144,471	\$ 136,575	94.53%
2017	\$ 203,237		
2018	\$ 206,271		
2019	\$ 208,345		



OPERATING BUDGET

Expenditures

Code Enforcement Worksheet

Wages (413.19)								
	2012	2013	2014	2015	2016	2017	2018	2019
	150000	153000	157000	110600	138871	101686	103720	105794
Actual	145241	150781	158025	122160	132139			
Supplies (413.22)								
	2012	2013	2014	2015	2016	2017	2018	2019
	2000	1500	1500	2000	1000	1000	1000	1000
Actual	2063	2243	995	0	981			
Gasoline (413.23.1)								
	2012	2013	2014	2015	2016	2017	2018	2019
	2000	1700	1000	780	800	800	800	800
Actual	954	600	748	661	272			
Vehicle Service/Parts (413.25.1)								
	2012	2013	2014	2015	2016	2017	2018	2019
	1000	700	500	600	300	300	300	300
Actual	1789	21	73	41	400			
Communication - Portable (413.32)								
	2012	2013	2014	2015	2016	2017	2018	2019
	800	600	600	780	1200	1200	1200	1200
Actual	903	590	712	1951	1331			
3rd Party Code Contract (413.45)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	65000	66000	66000
Actual	0	0	0	0	0			
Meetings/Conferences/Dues/Training (413.46)								
	2012	2013	2014	2015	2016	2017	2018	2019
	1500	1500	3270	1500	1500	1500	1500	1500
Actual	1194	2243		2785	544			
DCED Fees for UCC (413.53)								
	2012	2013	2014	2015	2016	2017	2018	2019
	800	900	900	768	800	650	650	650
Actual	1016	712	848	920	908			
Unknown Initiatives (413.54)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	31101	31101	31101
Actual	0	0	0	0	0			
	2012	2013	2014	2015	2016	2017	2018	2019
	158100	159900	164770	117028	144471	203237	206271	208345

Notes on 2016 Projected Actual

2016 YTD Total **\$ 136,575**

2017 to 2019 Budget - London Grove Township

Last Revised: 01/10/2017

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Planning & Zoning

This expenditure provides for costs incurred during Conditional Use hearings and for the costs of Zoning Hearing Board proceedings. These costs include services for the court reporter, solicitor, other professional services such as and advertising.

The expenditure also provides compensation to the Zoning Hearing Board for their service to the Township.

In addition this expenditure provides for attendance at meetings and conferences; annual dues; subscriptions; and, training for the Zoning Hearing Board and Planning Commission members.

The Township has been working on Zoning Ordinance Amendments (\$10,000) and this expenditure is to complete this effort. A total of \$10,000 is also budgeted to begin work on updating selected portions of the Subdivision and Land Development Ordinance.

A small amount is also budgeted to assist with Chatham transportation planning efforts. (\$5,000).

Year	Budget	Actual	% of Budget
2012	\$ 53,750	\$ 14,798	27.53%
2013	\$ 69,250	\$ 28,463	41.10%
2014	\$ 63,750	\$ 69,912	109.67%
2015	\$ 47,890	\$ 49,414	103.18%
2016	\$ 34,125	\$ 42,685	125.08%
2017	\$ 33,625		
2018	\$ 38,625		
2019	\$ 38,625		



OPERATING BUDGET Expenditures

Planning & Zoning Worksheet

Zoning Hearing Board (414.12)								
	2012	2013	2014	2015	2016	2017	2018	2019
	1250	1250	250	250	525	525	525	525
Actual	300	500	900	950	0			

Court Reporter - ZHB & Conditional Use (414.13)								
	2012	2013	2014	2015	2016	2017	2018	2019
	3500	3500	3500	3600	1600	1600	1600	1600
Actual	1411	940	5677	1861	942			

ZHB Legal Services (414.14)								
	2012	2013	2014	2015	2016	2017	2018	2019
	12000	12000	12000	12000	15000	15000	15000	15000
Actual	7618	7540	27383	16332	16509			

Professional Services (414.32)								
	2012	2013	2014	2015	2016	2017	2018	2019
	35000	50000	45000	28500	15000	15000	20000	20000
Actual	1198	18350	31275	28529	24349			

Advertising ZHB & Conditional Use (414.34)								
	2012	2013	2014	2015	2016	2017	2018	2019
	2000	2000	2000	2520	1500	1000	1000	1000
Actual	1626	1109	3437	1621	784			

Meetings/Conferences/Dues/Training (414.46)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	500	1000	1020	500	500	500	500
Actual	500	25	390	121	100			

	2012	2013	2014	2015	2016	2017	2018	2019
	53750	69250	63750	47890	34125	33625	38625	38625

Notes on 2016 Projected Actual

2016 YTD Total \$ 42,685

Emergency Management

This expenditure provides for compensation, equipment and reimbursement of expenses to the Emergency Management Coordinator for annual services provided to the Township.

Year	Budget	Actual	% of Budget
2012	\$ 2,400	\$ 2,546	106.07%
2013	\$ 2,400	\$ 2,295	95.63%
2014	\$ 2,000	\$ 10,018	500.88%
2015	\$ 2,100	\$ 2,710	129.05%
2016	\$ 2,100	\$ 2,307	109.86%
2017	\$ 2,500		
2018	\$ 2,500		
2019	\$ 2,500		



Emergency Management Worksheet

Emergency Management (415.10)								
	2012	2013	2014	2015	2016	2017	2018	2019
	2400	2400	2000	2100	2100	2500	2500	2500
Actual	2546	2295	10018	2710	2307			

2012	2013	2014	2015	2016	2017	2018	2019
2400	2400	2000	2100	2100	2500	2500	2500

Notes on 2016 Projected Actual

2016 YTD Total

\$ 2,307

Health & Human Services

This expenditure provides for annual animal control services within the Township.

The budget is based on the LaMancha 2017 contract fee of \$800 which includes ten dogs. However, if a dog is reclaimed by their owner, they are assessed a \$50 fee and the amount of dogs is reset back to where it was prior to the reclaimed dog being added.

Year	Budget	Actual	% of Budget
2012	\$ 500	\$ 715	143.00%
2013	\$ 500	-	0.00%
2014	\$ 500	-	0.00%
2015	\$ 500	\$ 750	150.00%
2016	\$ 800	\$ 800	100.00%
2017	\$ 800		
2018	\$ 900		
2019	\$ 900		



OPERATING BUDGET

Expenditures

Health & Human Services Worksheet

Animal Control (421.10)								
	2012	2013	2014	2015	2016	2017	2018	2019
	500	500	500	500	800	800	900	900
Actual	715	0	0	750	800			

2012	2013	2014	2015	2016	2017	2018	2019
500	500	500	500	800	800	900	900

Notes on 2016 Projected Actual

2016 YTD Total

\$ 800

Sanitation

This expenditure provides for Township recycling costs and hazardous waste costs for events hosted by the Chester County Department of Health so that residents may safely dispose of hazardous waste and recycling.

The cost for the County Hazardous Waste is calculated by taking the total number of housing units for all participating municipalities (as per the 2010 Census*). The township is then billed only for its number of housing units (2,404*) by taking the total amount due and pro-rating the proportionate share. The Township is invoiced twice per year. The County applies for grant monies to reimburse the Township one half of the incurred expenses each year.

Year	Budget	Actual	% of Budget
2012	\$ 25,600	\$ 187,237	731.40%
2013	\$ 6,000	\$ 3,064	51.07%
2014	\$ 4,000	\$ 3,438	85.95%
2015	\$ 3,300	\$ 4,233	128.27%
2016	\$ 3,300	\$ 3,277	99.30%
2017	\$ 3,300		
2018	\$ 3,300		
2019	\$ 3,300		



OPERATING BUDGET

Expenditures

Sanitation Worksheet

Recycling (426.01)

	2012	2013	2014	2015	2016	2017	2018	2019
		0	2000	2100	2100	2100	2100	2100
Actual		1761	2083	1957	1957			

County Hazardous Waste (426.36)

	2012	2013	2014	2015	2016	2017	2018	2019
	25600	6000	2000	1200	1200	1200	1200	1200
Actual	14714	1303	1355	1623	1320			

Sewer & Water Reimbursed Wages (429.12)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0	0	0
Actual	172523	0	0	653	0			

2012	2013	2014	2015	2016	2017	2018	2019
25600	6000	4000	3300	3300	3300	3300	3300

Notes on 2016 Projected Actual

2016 YTD Total \$ 3,277

Public Works

This expenditure includes wages for the Public Works Department as well as providing for seminars & training; transportation & mileage; attendance at meetings and conferences; annual dues; and subscriptions.

This expenditure also provides for maintenance of vehicles and equipment; gasoline/diesel fuel; materials & supplies; small shop tools; and, all other general expenses.

In addition, this expenditure provides for PA One Call services; cell phones and telephones; uniforms; fire extinguishers; and, CDL Program and Testing.

Wages include all salaries and anticipated overtime (\$8,000) for Public Work Department Employees plus \$15,000 for part-time summer help (3 part-time employees @40 hours per week for 12 weeks.)

Year	Budget	Actual	% of Budget
2012	\$ 295,200	\$ 315,441	106.86%
2013	\$ 308,700	\$ 316,133	102.41%
2014	\$ 305,200	\$ 303,597	99.47%
2015	\$ 414,180	\$ 396,195	95.66%
2016	\$ 405,586	\$ 390,723	96.34%
2017	\$ 411,570		
2018	\$ 416,960		
2019	\$ 424,957		



OPERATING BUDGET Expenditures

Public Works Worksheet

Wages (430.12)								
	2012	2013	2014	2015	2016	2017	2018	2019
	194000	228000	230000	330000	315466	315000	321300	327726
Actual	221217	240470	231858	318022	330087			
Seminars & Training (430.20)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	2000	2000	1800	2000	2500	2000	2000
Actual	771	65	795	967	1482			
Maintenance (430.22)								
	2012	2013	2014	2015	2016	2017	2018	2019
	5000	5000	5000	3540	3500	5000	3500	3500
Actual	4912	4979	2693	3274	1163			
Gasoline/Diesel Fuel (430.23)								
	2012	2013	2014	2015	2016	2017	2018	2019
	38000	35000	30000	42000	35000	30000	30600	31212
Actual	27895	31061	36686	25724	20372			
Materials & Supplies (430.25)								
	2012	2013	2014	2015	2016	2017	2018	2019
	15000	15000	15000	12000	20000	20000	20400	20808
Actual	14664	16446	11629	21906	12432			
Small Shop Tools (430.26)								
	2012	2013	2014	2015	2016	2017	2018	2019
	8000	4000	5000	3960	8000	15000	15300	15606
Actual	2897	4445	3890	2835	4487			
General Expense (430.28)								
	2012	2013	2014	2015	2016	2017	2018	2019
	5000	6000	6000	9600	10000	12000	12240	12485
Actual	8227	5766	5248	12494	8138			
PA One Call (430.28)								
	2012	2013	2014	2015	2016	2017	2018	2019
	500	500	1000	840	750	500	750	750
Actual	715	1019	773	660	292			
Communication (430.32)								
	2012	2013	2014	2015	2016	2017	2018	2019
	22500	5000	4000	5100	5100	5800	5100	5100
Actual	25435	4056	5044	6081	5638			
Uniforms (430.44)								
	2012	2013	2014	2015	2016	2017	2018	2019
	5500	6500	5000	3900	4000	4000	4000	4000
Actual	7346	6419	4039	3477	5580			
Fire Extinguishers (430.45)								
	2012	2013	2014	2015	2016	2017	2018	2019
	1200	1200	1200	900	1200	1200	1200	1200
Actual	1108	731	384	322	498			
CDL Program & Testing (430.92)								
	2012	2013	2014	2015	2016	2017	2018	2019
	500	500	1000	540	570	570	570	570
Actual	255	656	559	434	555			
	2012	2013	2014	2015	2016	2017	2018	2019
	295200	308700	305200	414180	405586	411570	416960	424957

Notes on 2016 Projected Actual

2016 YTD Total **\$ 390,723**

Snow Removal

This expenditure funds snow removal services for the Township which includes wages, salt & materials.

This expenditure also includes the Thistle Court Snow Removal Contract.

Year	Budget	Actual	% of Budget
2012	\$ 35,500	\$ 32,815	92.44%
2013	\$ 35,450	\$ 15,377	43.38%
2014	\$ 35,450	\$ 80,525	227.15%
2015	\$ 53,450	\$ 91,663	171.49%
2016	\$ 65,450	\$ 44,723	68.33%
2017	\$ 90,600		
2018	\$ 100,600		
2019	\$ 100,600		



OPERATING BUDGET

Expenditures

Snow Removal Worksheet

Wages - Snow (432.12)

	2012	2013	2014	2015	2016	2017	2018	2019
	30000	30000	30000	20000	30000	30000	40000	40000
Actual	7212	3388	15701	28383	25278			

Salt & Materials (432.22)

	2012	2013	2014	2015	2016	2017	2018	2019
	5000	5000	5000	33000	35000	60000	60000	60000
Actual	25156	15541	63251	62833	18874			

Snow removal Contract (432.34)

	2012	2013	2014	2015	2016	2017	2018	2019
	500	450	450	450	450	600	600	600
Actual	448	448	1573	448	571			

	2012	2013	2014	2015	2016	2017	2018	2019
	35500	35450	35450	53450	65450	90600	100600	100600

Notes on 2016 Projected Actual

2016 YTD Total

\$ 44,723

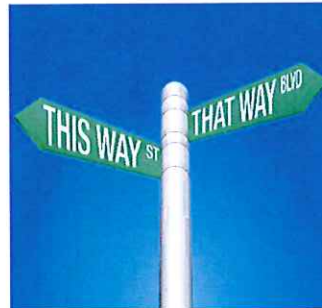
OPERATING BUDGET

Expenditures

Signs

This expenditure funds the cost of replacement signs, sign posts, traffic light maintenance and electric costs.

Year	Budget	Actual	% of Budget
2012	\$ 6,000	\$ 11,422	190.37%
2013	\$ 8,600	\$ 7,578	88.11%
2014	\$ 11,000	\$ 10,174	92.49%
2015	\$ 8,000	\$ 9,718	121.48%
2016	\$ 12,500	\$ 14,453	115.62%
2017	\$ 15,000		
2018	\$ 15,060		
2019	\$ 15,121		



OPERATING BUDGET

Expenditures

Signs Worksheet

Sign Materials (433.20)

	2012	2013	2014	2015	2016	2017	2018	2019
	5000	7000	8000	6000	10000	12000	12000	12000
Actual	6780	5728	7736	7915	12329			

Traffic Light Maintenance & Electric (433.32)

	2012	2013	2014	2015	2016	2017	2018	2019
	1000	1600	3000	2000	2500	3000	3060	3121
Actual	1175	1850	2437	1803	2124			

Wages - Signs (433.12)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0	0	0
Actual	3467	0	0	0	0			

		2014	2015	2016	2017	2018	2019
6000	8600	11000	8000	12500	15000	15060	15121

Notes on 2016 Projected Actual

2016 YTD Total \$ 14,453

Street Lights

This expenditure funds the maintenance and electric costs for Township street lights.

Year	Budget	Actual	% of Budget
2012	\$ 1,000	\$ 5,152	515.23%
2013	\$ 5,000	\$ 4,933	98.66%
2014	\$ 5,800	\$ 4,075	70.26%
2015	\$ 4,200	\$ 6,035	143.68%
2016	\$ 6,000	\$ 4,757	79.28%
2017	\$ 6,000		
2018	\$ 6,120		
2019	\$ 6,242		



Street Lights Worksheet

Maintenance & Electric (434.31)								
	2012	2013	2014	2015	2016	2017	2018	2019
	1000	5000	5800	4200	6000	6000	6120	6242
Actual	5152	4933	4075	6035	4757			

2012	2013	2014	2015	2016	2017	2018	2019
1000	5000	5800	4200	6000	6000	6120	6242

Notes on 2016 Projected Actual

2016 YTD Total \$ 4,757

Machinery Repair

The expenditure includes the cost for parts and equipment used to maintain Township owned vehicles and equipment.

Year	Budget	Actual	% of Budget
2012	\$ 55,000	\$ 50,883	92.51%
2013	\$ 45,000	\$ 53,091	117.98%
2014	\$ 47,000	\$ 59,243	126.05%
2015	\$ 46,320	\$ 67,688	146.13%
2016	\$ 46,000	\$ 52,584	114.31%
2017	\$ 46,000		
2018	\$ 57,500		
2019	\$ 57,500		



OPERATING BUDGET

Expenditures

Machinery Repair Worksheet

Vehicle Parts (437.32)

	2012	2013	2014	2015	2016	2017	2018	2019
	20000	20000	20000	21000	22000	22000	32500	32500
Actual	26029	29037	28894	35959	28081			

Equipment Parts (437.321)

	2012	2013	2014	2015	2016	2017	2018	2019
	30000	20000	22000	19800	17000	17000	17000	17000
Actual	18658	18992	19520	24382	15256			

Small Equipment Parts (437.322)

	2012	2013	2014	2015	2016	2017	2018	2019
	5000	5000	5000	5520	7000	7000	8000	8000
Actual	6196	5062	10829	7347	9246			

	2012	2013	2014	2015	2016	2017	2018	2019
	55000	45000	47000	46320	46000	46000	57500	57500

Notes on 2016 Projected Actual

2016 YTD Total

\$ 52,584

Road Maintenance

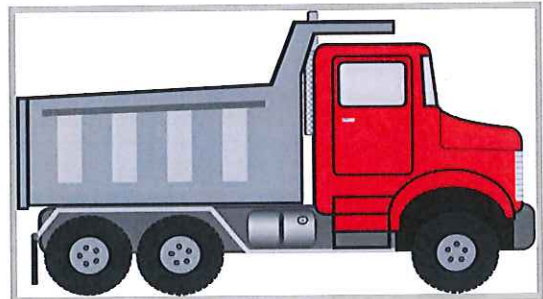
This expenditure provides for the maintenance of public roads which includes materials and the rental equipment and equipment purchases.

In 2016 the Township purchased two vehicles, a Mack Truck and a D-5500 Dump Truck.

In addition, in 2016 the Township purchased a Kubota FRT Mower.

The 2017 budget provides for the replacement purchase of a pickup truck (\$42,000) and refurbishment of a dump truck (\$25,000) utilizing funds from the Equipment Replacement Fund.

Year	Budget	Actual	% of Budget
2012	\$ 125,000	\$ 154,588	123.67%
2013	\$ 86,000	\$ 236,118	274.56%
2014	\$ 136,000	\$ 134,037	98.56%
2015	\$ 137,100	\$ 139,365	101.65%
2016	\$ 175,100	\$ 109,671	62.63%
2017	\$ 95,000		
2018	\$ 181,263		
2019	\$ 168,476		



OPERATING BUDGET

Expenditures

Road Maintenance Worksheet

Road Maintenance Material (438.15)

	2012	2013	2014	2015	2016	2017	2018	2019
	50000	50000	50000	51000	75000	75000	78750	82688
Actual	68668	52075	41553	68081	55358			

Equipment Rental (438.38)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	5000	5000	5100	5100	5000	5513	5788
Actual	0	3056	4939	6315	277			

Equipment Purchase (438.74)

	2012	2013	2014	2015	2016	2017	2018	2019
	75000	31000	81000	81000	80000	0	80000	80000
Actual	75319	30863	87545	64969	54036			

Contract & Extra Hire (438.45)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0	0	0
Actual	10600	150123	0	0	0	0	0	0

Bridge Inspections (438.75)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	15000	15000	17000	17000
Actual	10600	150123	0	0	0	0	0	0

		2014	2015	2016	2017	2018	2019		
		125000	86000	136000	137100	175100	95000	181263	168476

Notes on 2016 Projected Actual

2016 YTD Total

\$ 109,671

This expenditure provides for contract paving of Township owned roadways as part of the annual Road Program.

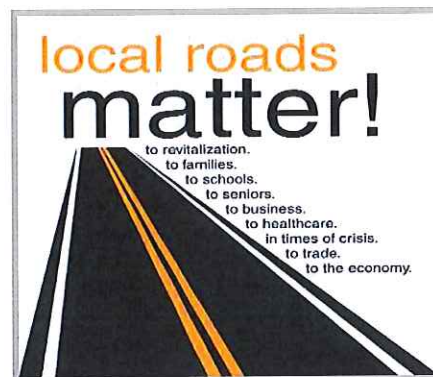
Scheduled road construction for 2017 is as follows:

- **State Road:** leveling & overlay from 841 to the Penn Township line (\$299,465.72)
- **Greenfield Lane:** remove grass island, leveling & overlay (\$41,167.76).
- **Oak & Butternut:** milling curb line, leveling & overlay (\$85,474.50).
- **Chatham Chase:** milling curb line, leveling & overlay (\$74,608.00).
- **Nova Lane:** leveling & overlay (\$29,929.00).
- **Buttonwood:** double chip & fog seal (\$11,055.00).
- **Kent Farms:** double chip & fog seal (\$28,251.30).
- **Meadowood:** double chip & fog seal (\$7,715.40).
- **Medford Farms:** remove grass islands from 6 cul-de-sac's (\$22,825.00)

The total cost for these projects amounts to \$600,491.68. The 2017 budget assumes \$332,547.56 from the General Fund. The balance will be taken from the Liquid Fuel Fund (\$242,944.12) and SECCRA Road Improvement Fund (\$25,000).

Road Reconstruction

Year	Budget	Actual	% of Budget
2012	\$ 146,400	\$ 206,489	141.04%
2013	\$ 110,000	\$ 110,162	100.15%
2014	\$ 101,000	\$ 181,425	179.63%
2015	\$ 89,934	\$ 643,470	715.49%
2016	\$ 320,000	\$ 317,403	99.19%
2017	\$ 335,000		
2018	\$ 335,000		
2019	\$ 335,000		



Road Reconstruction Worksheet

Contract Paving (439.45)								
	2012	2013	2014	2015	2016	2017	2018	2019
	146400	110000	101000	89934	320000	335000	335000	335000
Actual	206489	110162	181425	643470	317403			

2012	2013	2014	2015	2016	2017	2018	2019
146400	110000	101000	89934	320000	335000	335000	335000

Notes on 2016 Projected Actual

2016 YTD Total

\$ 317,403

Capital 2 Year Projects

This expenditure funds the costs of much needed major bridge repairs and road rehabilitation projects in the Township.

To fund these projects, the 2013 and 2014 EIT tax was increased to 1.25% (which was an increase of 0.50%). As promised by the Board of Supervisors, beginning in 2015 the EIT tax was decreased back to 0.75%.

This expenditure is continued on page 44.

Project	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget
Tice	\$ -	\$ -	\$ 2,505	\$ -	\$ -
Ellicott Bridge	\$ -	\$ 7,595	\$ 114,732	\$ 30,931	\$ -
Hilton	\$ -	\$ 59,654	\$ 114,050	\$ 26,098	\$ -
Walter	\$ -	\$ 80,183	\$ -	\$ -	\$ -
Howell Moore	\$ -	\$ 159,014	\$ -	\$ -	\$ -
Lloyd	\$ 13,443	\$ 117,104	\$ -	\$ -	\$ -
SUBTOTAL	\$ 13,443	\$ 423,550	\$ 231,287	\$ 57,029	\$ -

CONTINUED ON PAGE 44.



Capital 2 Year Projects Worksheet

Engineering - Tice Road Bridge Replacement (440.021)						
2013	2014	2015	2016	2017	2018	2019
	0	10000	10000	0	0	0
Contracting - Tice Road Bridge Replacement (440.022)						
2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0
Equipment - Tice Road Bridge Replacement (440.023)						
2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0
Materials - Tice Road Bridge Replacement (440.024)						
2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0
2013	2014	2015	2016	2017	2018	2019
0	0	10000	10000	0	0	0
Engineering - Ellicott Road Bridge Replacement (440.041)						
2013	2014	2015	2016	2017	2018	2019
	0	1000	0	0	0	0
Contracting - Ellicott Road Bridge Replacement (440.042)						
2013	2014	2015	2016	2017	2018	2019
	50000	1000	0	0	0	0
Equipment - Ellicott Road Bridge Replacement (440.043)						
2013	2014	2015	2016	2017	2018	2019
	10000	4000	0	0	0	0
Materials - Ellicott Road Bridge Replacement (440.044)						
2013	2014	2015	2016	2017	2018	2019
	40000	105000	0	0	0	0
2013	2014	2015	2016	2017	2018	2019
0	100000	111000	0	0	0	0
Engineering - Hilton Road Resurfacing & Bridge Replacement (440.061)						
2013	2014	2015	2016	2017	2018	2019
	0	1000	0	0	0	0
Contracting - Hilton Road Resurfacing & Bridge Replacement (440.062)						
2013	2014	2015	2016	2017	2018	2019
	50000	7000	0	0	0	0
Equipment - Hilton Road Resurfacing & Bridge Replacement (440.063)						
2013	2014	2015	2016	2017	2018	2019
	20000	4000	0	0	0	0
Materials - Hilton Road Resurfacing & Bridge Replacement (440.064)						
2013	2014	2015	2016	2017	2018	2019
	0	111000	0	0	0	0
2013	2014	2015	2016	2017	2018	2019
0	70000	123000	0	0	0	0

Notes on 2016 Projected Actual

CONTINUED ON PAGE 44.

Capital 2 Year Projects

....Continued from Page 43.

Year	Budget	Actual	% of Budget
2013	\$ -	593,694	0.00%
2014	\$ 423,550	\$ 423,550	100.00%
2015	\$ 231,287	\$ 551,095	238.27%
2016	\$ 153,000	\$ 267,219	174.65%
2017	\$ -		
2018	\$ -		
2019	\$ -		

Project	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget
Lamborntown	\$ -	\$ -	\$ 110,095	\$ -	\$ -
Ellicott Road	\$ -	\$ -	\$ 179,268	\$ -	\$ -
McCue	\$ -	\$ -	\$ 30,446	\$ 210,190	\$ -
Woodview	\$ 580,251	\$ -	\$ -	\$ -	\$ -
SUBTOTAL	\$ 580,251	\$ -	\$ 319,808	\$ 210,190	\$ -
TOTAL	\$ 593,694	\$ 423,550	\$ 551,095	\$ 267,219	\$ -

CONTINUED FROM PAGE 43.



OPERATING BUDGET Expenditures

Capital 2 Year Projects Worksheet

Engineering - Lamborntown Road Resurfacing (440.081)						
2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0
Contracting - Lamborntown Road Resurfacing (440.082)						
2013	2014	2015	2016	2017	2018	2019
	0	70000	0	0	0	0
Equipment - Lamborntown Road Resurfacing (440.083)						
2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0
Materials - Lamborntown Road Resurfacing (440.084)						
2013	2014	2015	2016	2017	2018	2019
	0	5000	0	0	0	0
2013	2014	2015	2016	2017	2018	2019
	0	75000	0	0	0	0
Engineering - Ellicott Road Resurfacing (440.091)						
2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0
Contracting - Ellicott Road Resurfacing (440.092)						
2013	2014	2015	2016	2017	2018	2019
	0	180000	0	0	0	0
Equipment - Ellicott Road Resurfacing (440.093)						
2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0
Materials - Ellicott Road Resurfacing (440.094)						
2013	2014	2015	2016	2017	2018	2019
	0	5000	0	0	0	0
2013	2014	2015	2016	2017	2018	2019
	0	185000	0	0	0	0
Engineering - McCue Road Bridge Maintenance (440.101)						
2013	2014	2015	2016	2017	2018	2019
	0	5000	10000	0	0	0
Contracting - McCue Road Bridge Maintenance (440.102)						
2013	2014	2015	2016	2017	2018	2019
	0	65000	140000	0	0	0
Equipment - McCue Road Bridge Maintenance (440.103)						
2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0
Materials - McCue Road Bridge Maintenance (440.101)						
2013	2014	2015	2016	2017	2018	2019
	0	0	3000	0	0	0
2013	2014	2015	2016	2017	2018	2019
	0	0	70000	153000	0	0

Notes on 2016 Projected Actual

2017 YTD Total \$ 267,219

2018 to 2019 Budget - London Grove Township

Last Revised: 01/10/2017

44

Culture & Recreation

This department provides for a variety of services, most notably the overall maintenance of Goddard Park. Maintenance includes grass trimming and weed control, tree pruning, mulching, trail repair and the upkeep of play equipment.

Also included are wages for park services provided by our Public Works Department.

The expenditure also funds the insurance policy for Inniscrone Golf Club and the quarterly contributions to the Avon Grove Library.

In addition, this department funds activities of the Parks & Recreation Board, Environmental Advisory Council and historical preservation efforts as follows:

Parks & Recreation Board expenses are as follows: \$1,500 for purchase of volunteer recruitment materials; \$2,500 for consult fees associated with trails and other P&R Board responsibilities; and \$1,500 to host an Arbor Day event on April 28, 2017 at Goddard Park.

Year	Budget	Actual	% of Budget
2012	\$ 125,500	\$ 132,299	105.42%
2013	\$ 81,900	\$ 78,294	95.60%
2014	\$ 86,900	\$ 407,847	469.33%
2015	\$ 127,150	\$ 153,079	120.39%
2016	\$ 109,100	\$ 124,825	114.41%
2017	\$ 132,336		
2018	\$ 146,421		
2019	\$ 152,790		



OPERATING BUDGET

Expenditures

Culture & Recreation Worksheet

Golf Course (452.12)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	15600	5600	5600	5600	5600
Actual	18477	18666	16335	5274	988			
Historical Commission (453.10)								
	2012	2013	2014	2015	2016	2017	2018	2019
	2500	0	0	0	2100	2100	2100	2100
Actual	0	0	0	0	0			
Park & Recreation (454.10)								
	2012	2013	2014	2015	2016	2017	2018	2019
	20500	10000	6000	4400	5500	5500	5500	5500
Actual	26730	6480	4127	2125	2442			
Easement Acquisition (454.11)								
	2012	2013	2014	2015	2016	2017	2018	2019
	14000	10500	6000	6000	6000	20000	20000	20000
Actual	3850	8535	7429	11762	12237			
Trail Maintenance (454.12)								
	2012	2013	2014	2015	2016	2017	2018	2019
	9000		3000	3400	0	5000	5000	5000
Actual	14060	2196	6771	2745	16185			
Environmental (454.13)								
	2012	2013	2014	2015	2016	2017	2018	2019
	2000	500	1000	1200	15000	10000	10000	12000
Actual	0	500	0	14398	7861			
Park Wages (454.15)								
	2012	2013	2014	2015	2016	2017	2018	2019
	30000	20000	13000	29650	22000	30000	30600	31212
Actual	23339	5573	25067	24027	32417			
Park Maintenance (454.45)								
	2012	2013	2014	2015	2016	2017	2018	2019
	10000	11000	12000	21000	22000	22000	24200	26620
Actual	14478	6444	317218	57498	21795			
Parks Capital Equipment (454.74)								
	2012	2013	2014	2015	2016	2017	2018	2019
	10000	0	15000	15000	0	0	10000	10000
Actual	3866	0	0	4352	0			
Library Contribution (456.52)								
	2012	2013	2014	2015	2016	2017	2018	2019
	27500	29900	30900	30900	30900	32136	33421	34758
Actual	27500	29900	30900	30900	30900			
	2012	2013	2014	2015	2016	2017	2018	2019
	125500	81900	86900	127150	109100	132336	146421	152790

Notes on 2016 Projected Actual

2016 YTD Total **\$ 124,825**

Debt Activity

This expenditure is for interest debt paid on two notes the Township has with Wells Fargo for the Township Building.

These expenditures are calculated by using the Estimated Debt Service Schedule of Payments.

This expenditure also provides for the financing of the new maintenance facility, salt shed, generators and sidewalks along State Road. These payments will begin in 2017 and are reflected here.

Year	Budget	Actual	% of Budget
2012	\$ 41,800	\$ 38,336	91.71%
2013	\$ 43,000	\$ 37,970	88.30%
2014	\$ 51,000	\$ 37,978	74.47%
2015	\$ 46,020	\$ 47,350	102.89%
2016	\$ 141,513	\$ 154,245	109.00%
2017	\$ 243,159		
2018	\$ 243,866		
2019	\$ 246,866		



OPERATING BUDGET

Expenditures

Debt Activity Worksheet

Debt Service (471.10)								
1999 Note	2012	2013	2014	2015	2016	2017	2018	2019
	11800	12000	20000	20000	20000	21000	22000	22000
Actual	16000	17000	18000	18000	20000			
2011 Note	2012	2013	2014	2015	2016	2017	2018	2019
	1000	1000	1000	1000	1000	1000	1000	1000
Actual	1000	1000	1000	1000	1000			
2015 Note	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	91000	93000	96000
Actual	0	0	0	0	0			
Debt Interest (471.20)								
1999 Note	2012	2013	2014	2015	2016	2017	2018	2019
	29000	30000	30000	25020	14300	13300	12250	12250
Actual	21336	19970	18978	28350	18370			
2011 Note	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	3546	4859	6164	6164
Actual	0	0	0	0	2875			
2015 Note	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	102667	112000	109452	109452
Actual	0	0	0	0	112000			
	2012	2013	2014	2015	2016	2017	2018	2019
	41800	43000	51000	46020	141513	243159	243866	246866

Notes on 2016 Projected Actual

2016 YTD Total **\$ 154,245**

Employee Benefits

This expenditure includes employer pension contributions; social security (6.2%), Medicare (1.45%) and payroll expenses for processing and direct deposits.

The 2017 Minimal Municipal Obligation pension contribution was calculated to be \$88,286.00.

To arrive that that amount we took the year-to-date earnings of all eligible employees and then added the remaining 9 bi-weekly payroll amounts for each individual based on their earnings.

Year	Budget	Actual	% of Budget
2012	\$ 156,914	\$ 157,552	100.41%
2013	\$ 185,172	\$ 140,132	75.68%
2014	\$ 177,025	\$ 143,740	81.20%
2015	\$ 167,481	\$ 161,886	96.66%
2016	\$ 155,586	\$ 159,021	102.21%
2017	\$ 145,286		
2018	\$ 148,935		
2019	\$ 152,663		



OPERATING BUDGET

Expenditures

Employee Benefits Worksheet

Employer Social Security (481.10)

	2012	2013	2014	2015	2016	2017	2018	2019
	65000	67000	70000	50000	45460	43000	43000	43000

Actual 64424 45191 46793 47610 48075

Employer Medicare (481.20)

	2012	2013	2014	2015	2016	2017	2018	2019
	15000	16000	18000	12000	10632	11000	12000	13000

Actual 14602 10569 10944 11135 11243

Pension MMO (481.30)

	2012	2013	2014	2015	2016	2017	2018	2019
	73354	99017	85000	100531	96995	88286	90935	93663

Actual 77443 82932 83535 100658 96995

Direct Deposit Costs (481.40)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	155	25	2400	0	500	500	500

Actual 155 0 0 0 0

Payroll Expenses (481.50)

	2012	2013	2014	2015	2016	2017	2018	2019
	3560	3000	4000	2550	2500	2500	2500	2500

Actual 2928 1431 2220 2483 2708

	2012	2013	2014	2015	2016	2017	2018	2019
	156914	185172	177025	167481	155586	145286	148935	152663

Notes on 2016 Projected Actual

2016 YTD Total \$ 159,021

Unemployment

The PSATS Unemployment Compensation Group Trust Fund was established in 1981 for townships of the second class. The Fund operates on the "reimbursement-of-costs" basis. The quarterly contributions that participating townships pay into the program are invested. These invested contributions are used to pay any unemployment compensation charges the participating townships incur for current or former employees.

When your township is a member of the PSATS Unemployment Compensation Group Trust Fund, your employees or former employees will contact the local U.C. Service Center for your area. The local U.C. Service Center determines the eligibility for unemployment compensation benefits under the PA U.C. Law and the weekly amount they will receive. The PSATS Unemployment Compensation Group Trust Fund receives from the Office of Unemployment Compensation Tax Services a monthly statement of unemployment compensation charges known as a (UC-150), "Notice of Amount Due for Compensation Paid," and, in turn, reimburses the PA U.C. Fund dollar-for-dollar for all unemployment compensation charges.

The contribution rates for the PSATS Unemployment Compensation Group Trust Fund are based on the experience modification formula (*claims to contributions*) for the preceding three years, excluding the current year. Beginning in 2010, new members enrolling have a contribution rate set 10% lower than the state rate that would otherwise be applicable to the enrollee. New member contribution rates shall be adjusted in accordance with the then applicable rate schedule after three years participation in the Trust, subject to earlier adjustment, if during the first three years participation the enrollee's claims to contribution ratio rises above 150%.

Year	Budget	Actual	% of Budget
2012	\$ 27,500	\$ 1,966	7.15%
2013	\$ 2,900	\$ 1,178	40.61%
2014	\$ 2,900	\$ 1,858	64.07%
2015	\$ 10,500	\$ 7,684	73.19%
2016	\$ 10,500	\$ 7,997	76.17%
2017	\$ 10,000		
2018	\$ 10,500		
2019	\$ 11,000		



OPERATING BUDGET E x p e n d i t u r e s

Unemployment Worksheet

Unemployment Benefits - Premium (485.16)								
	2012	2013	2014	2015	2016	2017	2018	2019
	27500	2900	2900	10500	10500	10000	10500	11000
Actual	1966	1178	1858	7684	7997			

2012	2013	2014	2015	2016	2017	2018	2019
27500	2900	2900	10500	10500	10000	10500	11000

Notes on 2016 Projected Actual

2016 YTD Total \$ 7,997

Insurance

This expenditure provides for employee healthcare, dental, short term disability policy and life insurance policy. The 2017 - 2019 budget assumes a 10% annual increase for healthcare and a 3% annual increase for dental, life and disability coverage.

In 2014 the Township changed its insurance carrier to Selective Insurance (Francis J. Hall, Broker) at considerable savings.

The general commercial insurance policy includes liability coverage for all Township owned property; equipment; buildings; etc.

In addition, this expenditure includes the following insurance coverage: (1) Automobile Policy which coverage all Township Owners vehicles; (2) Inland Marine Policy; (3) Umbrella Insurance Policy; (3) Public Officials Liability Policy which guards against errors and omissions made by Township officials.

The expenditure also covers the Township's Workers Compensation Policy through AmeriHealth. This policy covers all employees in the event of a work related injury as required by the Department of Labor & Industry.

Year	Budget	Actual	% of Budget
2012	\$ 421,000	\$ 352,912	83.83%
2013	\$ 361,200	\$ 250,891	69.46%
2014	\$ 336,900	\$ 328,470	97.50%
2015	\$ 352,360	\$ 305,478	86.69%
2016	\$ 337,813	\$ 311,419	92.19%
2017	\$ 329,950		
2018	\$ 426,313		
2019	\$ 457,637		



OPERATING BUDGET

Expenditures

Insurance Worksheet

Employee Healthcare (486.15)

	2012	2013	2014	2015	2016	2017	2018	2019
	382000	256000	226400	262920	259268	212517	292663	321929
Actual	300525	167582	237758	237153	212715			

Employee Dental (486.16)

	2012	2013	2014	2015	2016	2017	2018	2019
	13500	17000	12000	11640	10919	9086	9359	9640
Actual	14565	11327	11228	10588	9650			

General Liability (486.36)

	2012	2013	2014	2015	2016	2017	2018	2019
	12000	44600	53500	45000	38397	68368	75205	76709
Actual	228	40199	43587	34908	48096			

Disability & Life (486.40)

	2012	2013	2014	2015	2016	2017	2018	2019
	13500	16000	11000	9600	9229	9300	9086	9359
Actual	13866	9447	9184	8988	8066			

Workers Compensation (486.45)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	27600	34000	23200	20000	30679	40000	40000
Actual	23728	22337	26713	13841	32893			

	2012	2013	2014	2015	2016	2017	2018	2019
	421000	361200	336900	352360	337813	329950	426313	457637

Notes on 2016 Projected Actual

2016 YTD Total

\$ 311,419

Miscellaneous Refunds

This expenditure provides for current and prior year(s) refunds for overpayment of real estate taxes, tax assessment adjustments and building permits that are cancelled and/or are no longer required.

Year	Budget	Actual	% of Budget
2012	\$ -	\$ 2,240	0.00%
2013	\$ -	\$ 3,573	0.00%
2014	\$ -	\$ 51,090	0.00%
2015	\$ 9,000	\$ 16,166	179.62%
2016	\$ 16,800	\$ 12,732	75.78%
2017	\$ 16,800		
2018	\$ 16,800		
2019	\$ 16,800		



Miscellaneous Refunds Worksheet

Refund Current Year (491.03)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	6000	15000	15000	15000	15000

Actual 173 11989 14655 12258

Refund Prior Year Building Permit (491.05)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	900	1500	1500	1500	1500

Actual 0 0 1424 192

Refund Current Year Building Permit (491.07)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	900	100	100	100	100

Actual 2240 2040 0 30 90

Refund Prior Year (491.10)

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	1200	200	200	200	200

Actual 1360 39101 57 192

	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	9000	16800	16800	16800	16800

Notes on 2016 Projected Actual

2016 YTD Total \$ 12,732

Interfund Transfers

The expenditure includes transfer from the general fund into other Township funds.

The Chatham Light Fund transfer is done on a monthly basis and the amount is dictated by the Chatham Light Tax Assessment which is collected by the elected Tax Collector. The Chatham Lighting District is taxed at \$0.30 per linear foot of the property frontage.

Other transfers made are for road improvements and equipment replacement.

This expenditure also includes an annual transfer of \$10,000 to the Inniscrone Golf Course Operating Fund plus the net loss of the Golf Course for the prior year.

Year	Budget	Actual	% of Budget
2012	\$ 154,336	\$ 97,000	62.85%
2013	\$ 69,000	\$ 176,041	255.13%
2014	\$ 127,000	\$ 1,895,904	1492.84%
2015	\$ 406,769	\$ 145,604	35.80%
2016	\$ 172,361	\$ 110,506	64.11%
2017	\$ 153,500		
2018	\$ 145,463		
2019	\$ 145,463		



OPERATING BUDGET

Expenditures

Interfund Transfers Worksheet

Transfer to Chatham Light Fund (492.04)								
	2012	2013	2014	2015	2016	2017	2018	2019
	3000	0	2000	2190	3000	2500	2500	2500
Actual	3000	3966	4113	5164	5145			
Transfer to Capital Improvement Reserve Fund (492.30)								
	2012	2013	2014	2015	2016	2017	2018	2019
	111336	20000	20000	279579	20000	0	0	0
Actual	20000	0	1661015	0	0			
Transfer to Road Improvement Fund (492.33)								
	2012	2013	2014	2015	2016	2017	2018	2019
	25000	25000	25000	25000	25000	25000	25000	25000
Actual	25000	25000	91383	25000	25000			
Transfer to Equipment Replacement Fund (492.37)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	20000	80000	80000	80000	80000	80000	80000
Actual	0	80000	80002	80000	80000			
Transfer to Ashland Woods Fund (492.42)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	0	0	0	0	0	0	0
Actual		0	18972	0	0			
Transfer to Golf Course Fund (492.50)								
	2012	2013	2014	2015	2016	2017	2018	2019
	0	2000	0	10000	33000	35000	35000	35000
Actual	34000	50564	40420	35440	0			
Transfer to Recreation Fund (492.02)								
	2012	2013	2014	2015	2016	2017	2018	2019
	15000	2000	0	10000	11000	1000	2963	2963
Actual		16511	0	0	0			
Transfer to Liquid Fuel Fund (492.35)								
	2012	2013	2014	2015	2016	2017	2018	2019
	15000	2000	0	10000	10000	10000	10000	10000
Actual		16511	0	0	361			
	2012	2013	2014	2015	2016	2017	2018	2019
	154336	69000	127000	406769	172361	153500	145463	145463

Notes on 2016 Projected Actual

2016 YTD Total **\$ 110,506**

Miscellaneous Expenditures

The expenditure includes all other expenses not included in another expenditure line item.

This receipt also includes Key Deposits for meeting room rentals, which are refunded when the key is returned. Accordingly, this line item is a pass-through and has no impact on the budget.

In addition this receipt includes bank fees for account analysis.

The 2017 budget shows a increase of bank fees based on the amount paid to date in 2016. The budget anticipates miscellaneous receipts and refunds will remain constant throughout the upcoming four years.

Year	Budget	Actual	% of Budget
2012	\$ -	\$ -	0.00%
2013	\$ -	\$ 2,788	0.00%
2014	\$ 3,000	\$ 9,402	313.40%
2015	\$ 5,100	\$ 4,504	88.31%
2016	\$ 5,201	\$ 3,806	73.18%
2017	\$ 5,100		
2018	\$ 5,116		
2019	\$ 5,132		



Miscellaneous Expenditures Worksheet

Miscellaneous Expenditures (499.00)

2012	2013	2014	2015	2016	2017	2018	2019
0	0	3000	5100	3500	3500	3500	3500

Actual 2788 9402 1988 1735

Meeting Room Key Deposit (499.01)

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	600	0	0	0

Actual 0 0 0 971 157

Bank Fees (499.02)

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	1101	1600	1616	1632

Actual 0 0 0 1545 1915

2012	2013	2014	2015	2016	2017	2018	2019
0	0	3000	5100	5201	5100	5116	5132

Notes on 2016 Projected Actual

2016 YTD Total

\$ 3,806

OPERATING BUDGET

Receipt Totals

	As of 12/31/2012 Actual	As of 12/31/2013 Actual	As of 12/31/2014 Actual	As of 12/31/2015 Actual	As of 12/31/2016 Actual	Budgeted 2017	Budgeted 2018	Budgeted 2019
Real Estate Tax	\$585,436	\$589,037	\$624,302	\$649,539	\$637,922	\$667,500	\$694,996	\$716,347
Real Estate Transfer Tax	\$280,737	\$332,364	\$233,561	\$252,980	\$179,101	\$180,000	\$230,000	\$230,000
Earned Income Tax	\$948,173	\$1,591,111	\$2,124,091	\$1,608,643	\$1,218,390	\$1,400,000	\$1,573,000	\$1,730,300
Licenses & Inspections	\$1,590	\$1,640	\$1,640	\$1,815	\$1,890	\$1,690	\$1,672	\$1,672
Non-Business Permits	\$5,785	\$5,450	\$3,050	\$2,450	\$2,130	\$2,050	\$4,167	\$4,167
Fines	\$17,785	\$6,033	\$5,468	\$5,374	\$11,048	\$5,100	\$5,484	\$5,484
Interest	\$5,731	\$2,520	\$785	\$1,356	\$3,438	\$2,500	\$1,550	\$1,550
PURTA Utility Tax	\$2,198	\$2,309	\$3,184	\$3,472	\$2,781	\$2,781	\$2,490	\$2,490
Recycling Grants	\$14,600	\$18,324	\$13,996	\$678	\$30,831	\$12,500	\$12,814	\$12,814
Alcoholic Beverage License	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400
State Pension Funding	\$46,489	\$62,150	\$46,472	\$47,050	\$52,496	\$52,496	\$41,000	\$38,000
Volunteer Fire Relief Funds	\$54,508	\$62,220	\$60,403	\$58,460	\$59,091	\$58,460	\$58,631	\$58,631
Charge for Township Services	\$17,289	\$21,765	\$14,223	\$20,741	\$13,313	\$13,175	\$18,265	\$18,265
Cable TV Franchise Fees	\$119,201	\$133,936	\$147,822	\$161,240	\$161,833	\$195,052	\$195,052	\$214,557
Building & Zoning Permits	\$314,380	\$253,130	\$161,006	\$138,046	\$103,176	\$102,700	\$137,918	\$137,918
Other Reimbursed Expenses	\$633,055	\$425,221	\$99,754	\$59,392	\$54,874	\$37,200	\$71,653	\$66,653
SECCRA	\$401,074	\$419,809	\$637,487	\$459,094	\$475,225	\$503,000	\$499,000	\$535,000
Miscellaneous Refunds	\$88,494	\$230,046	\$94,309	\$7,698	\$28,422	\$14,500	\$13,000	\$13,000
Interfund Transfers	\$182,226	\$39,123	\$131,317	\$1,091,968	\$0	\$92,042	\$222,848	\$222,848
Misc. Receipts & Revenues	\$2,421	\$7,621	\$5,340	\$2,640	\$16,712	\$1,750	\$1,775	\$1,775
REVENUE TOTALS	\$3,721,574	\$4,204,208	\$4,408,609	\$4,573,036	\$3,053,072	\$3,344,896	\$3,785,715	\$ 4,011,872

OPERATING BUDGET

Expenditure Totals

	As of 12/31/2012 Actual	As of 12/31/2013 Actual	As of 12/31/2014 Actual	As of 12/31/2015 Actual	As of 12/31/2016 Actual	Budgeted 2017	Budgeted 2018	Budgeted 2019
General Government	\$18,946	\$15,022	\$15,159	\$14,858	\$13,058	\$16,000	\$15,000	\$15,000
Township Manager	\$186,945	\$105,500	\$111,960	\$113,041	\$114,956	\$124,580	\$121,747	\$124,090
Financial Administration	\$77,277	\$86,680	\$81,042	\$92,348	\$92,795	\$91,819	\$96,977	\$98,937
Tax Collection	\$9,287	\$9,409	\$11,463	\$12,851	\$12,596	\$16,490	\$16,632	\$16,776
Legal Services	\$200,892	\$44,678	\$118,737	\$71,137	\$51,158	\$95,000	\$120,000	\$120,000
Office Administration	\$224,656	\$197,344	\$202,464	\$159,834	\$119,485	\$142,280	\$140,742	\$134,536
Engineering	\$394,148	\$9,687	\$153,166	\$100,024	\$93,004	\$90,000	\$111,000	\$106,000
Government Buildings	\$80,089	\$58,839	\$52,759	\$50,890	\$50,044	\$78,800	\$69,500	\$69,500
Fire & Ambulance	\$326,275	\$341,936	\$341,617	\$383,393	\$408,878	\$411,163	\$427,074	\$445,496
Code Enforcement	\$153,981	\$157,661	\$164,671	\$136,575	\$136,575	\$203,237	\$206,271	\$208,345
Planning & Zoning	\$14,798	\$28,463	\$69,912	\$49,414	\$42,685	\$33,625	\$38,625	\$38,625
Emergency Management	\$2,546	\$2,295	\$10,018	\$2,710	\$2,307	\$2,500	\$2,500	\$2,500
Health & Human Services	\$715	\$0	\$0	\$750	\$800	\$800	\$900	\$900
Sanitation	\$187,237	\$3,064	\$3,438	\$4,233	\$3,277	\$3,300	\$3,300	\$3,300
Public Works Department	\$315,441	\$316,133	\$303,597	\$396,195	\$390,723	\$411,570	\$416,960	\$424,957
Snow Removal	\$32,815	\$15,377	\$80,525	\$91,663	\$44,723	\$90,600	\$100,600	\$100,600
Signs	\$11,422	\$7,578	\$10,174	\$9,718	\$14,453	\$15,000	\$15,060	\$15,121
Street Lights	\$5,152	\$4,933	\$4,075	\$6,035	\$4,757	\$6,000	\$6,120	\$6,242
Machinery Repair	\$50,883	\$53,091	\$59,243	\$67,688	\$52,584	\$46,000	\$57,500	\$57,500
Road Maintenance	\$154,588	\$236,118	\$134,037	\$139,365	\$109,671	\$95,000	\$181,263	\$168,476
Road Reconstruction	\$206,489	\$110,162	\$181,425	\$643,470	\$317,403	\$335,000	\$335,000	\$335,000
Capital Road & 2 Yr. Projects	\$2,014	\$423,550	\$423,550	\$551,095	\$267,219	\$0	\$0	\$0
Culture & Recreation	\$132,299	\$78,294	\$407,847	\$153,079	\$124,825	\$132,336	\$146,421	\$152,790
Debt Activity	\$38,336	\$37,970	\$37,978	\$47,350	\$154,245	\$243,159	\$243,866	\$246,866
Employee Benefits	\$157,552	\$140,132	\$143,740	\$161,886	\$159,021	\$145,286	\$148,935	\$152,663
Unemployment Benefits	\$1,966	\$1,178	\$1,858	\$7,684	\$7,997	\$10,000	\$10,500	\$11,000
Insurance	\$352,912	\$250,891	\$328,470	\$305,478	\$311,419	\$329,950	\$426,313	\$457,637
Miscellaneous Refunds	\$2,240	\$3,573	\$51,090	\$16,166	\$12,732	\$16,800	\$16,800	\$16,800
Interfund Transfers	\$97,000	\$176,041	\$1,895,904	\$145,604	\$110,506	\$153,500	\$145,463	\$145,463
Miscellaneous Expenditures	\$0	\$2,788	\$9,402	\$4,504	\$3,806	\$5,100	\$5,116	\$5,132
Expenditure Totals	\$3,438,902	\$2,918,386	\$5,409,319	\$3,939,038	\$3,227,697	\$3,344,896	\$3,626,184	\$ 3,680,253

OPERATING Budget

Operating Fund Totals & Reserves

	12/31/2012 Actual	12/31/2013 Actual	12/31/2014 Actual	12/31/2015 Actual	11/15/2016 Actual	Budgeted 2017	Budgeted 2018
	2012	2013	2014	2015	2016	2017	2018
Reserve (January 1)	\$ 371,577	\$ 666,694	\$ 1,303,474	\$ 339,010	\$ 973,008	\$ 798,383	\$ 798,383
Receipts	\$ 3,721,574	\$ 4,204,208	\$ 4,408,609	\$ 4,573,036	\$ 3,053,072	\$ 3,344,896	\$ 3,785,715
Expenditures	\$ 3,438,902	\$ 2,918,386	\$ 5,409,319	\$ 3,939,038	\$ 3,227,697	\$ 3,344,896	\$ 3,626,184
Balance Adjustment	\$ 12,445	\$ (649,043)	\$ (641,774)	\$ -	\$ -	\$ -	\$ -
Reserve (December 31)	\$ 666,694	\$ 1,303,474	\$ 339,010	\$ 973,008	\$ 798,383	\$ 798,383	\$ 957,915

LIQUID FUEL FUND BUDGET

LIQUID FUELS BUDGET

Liquid Fuels Fund

Year	Transfers In/Out			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 5
2012	\$ -	\$ -		\$ 196,455	\$ 224,081	114.06%	\$ 146,455	\$ 193,873	132.38%	\$ 30,214
2013	\$ -	\$ -		\$ 214,771	\$ 221,559	103.16%	\$ 237,699	\$ 233,701	98.32%	\$ 18,071
2014	\$ -	\$ -		\$ 213,921	\$ 237,401	110.98%	\$ 418,653	\$ 255,470	61.02%	\$ 2
2015	\$ -	\$ 59,528		\$ 255,341	\$ 259,829	101.76%	\$ 440,132	\$ 256,597	58.30%	\$ 26,987
2016	\$ -	\$ -		\$ 293,193	\$ 309,695	105.63%	\$ 280,000	\$ 256,597	91.64%	\$ 53,098
2017	\$ 10,000			\$ 316,387			\$ 326,944	\$ -		\$ 32,541
2018	\$ 10,000			\$ 316,387			\$ 338,000			\$ 928
2019	\$ 10,000			\$ 316,462			\$ 305,000			\$ 2,390

The Liquid Fuels Fund is a State-mandated restricted account. Each year the Township receives Liquid Fuel Funds from the State for the maintenance of Township-owned roadways.

The State's Liquid Fuel Fund is funded by a portion of the state tax on gasoline and other fuels, a portion of the state tax on oil franchises, and an annual allocation of \$30 million. These monies are then distributed to Pennsylvania municipalities, based upon a municipality's relative population (London Grove: 7,475) and miles of municipal-owned roadways (London Grove: approximately 52.79 miles). The Township may only spend Liquid Fuel Fund dollars on specific improvements and projects, as determined by the Pennsylvania Department of Transportation.

NOTES ON... Transfers In

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

LIQUID FUELS BUDGET

Liquid Fuels Fund Worksheet

Receipt - Interest @.0001% of Annual Allocation (341.01)							
2012	2013	2014	2015	2016	2017	2018	2019
71	9	30	300	25	25	25	100
Receipt - Annual Allocation (332.00)							
2012	2013	2014	2015	2016	2017	2018	2019
179,744	198,122	197,251	238,401	276,528	299,722	299,722	299,722
Receipt - Turnback Allocation (332.01)							
2012	2013	2014	2015	2016	2017	2018	2019
16,640	16,640	16,640	16,640	16,640	16,640	16,640	16,640
2012	2013	2014	2015	2016	2017	2018	2019
196,455	214,771	213,921	255,341	293,193	316,387	316,387	316,462
Expenditure - Snow & Ice Removal (432.22)							
2012	2013	2014	2015	2016	2017	2018	2019
60,000	60,000	60,000	60,000	65,000	65,000	65,000	65,000
Expenditure - Signs (433.45)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	10,000	10,000	0	0	0	0
Expenditure - Contract Paving (439.45)							
2012	2013	2014	2015	2016	2017	2018	2019
68,455	165,699	174,327	185,066	190,000	226,944	242,944	216,400
Expenditure - Contract Line Painting (433.45)							
2012	2013	2014	2015	2016	2017	2018	2019
18,000	12,000	174,327	185,066	25,000	35,000	35,000	35,000
2012	2013	2014	2015	2016	2017	2018	2019
146,455	237,699	418,653	440,132	280,000	326,944	342,944	316,400
Transfers from/to General Fund							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	10,000	10,000	10,000

Notes on 2016 Projected Actual

Actual to 12/31/16
Actual to 12/31/16
Actual to 12/31/16

Revenue	\$	309,695	
Expenditures	\$	256,597	
Transfers Out	\$	59,528	\$ -

ASHLAND WOODS FUND BUDGET

ASHLAND WOODS BUDGET

Ashland Woods Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 18,959
2012	\$ -			\$ 5	\$ 5		\$ -	\$ -		\$ 18,965
2013	\$ -			\$ 4	\$ 4		\$ -	\$ -		\$ 18,969
2014	\$ -			\$ 5	\$ 10		\$ -	\$ 18,972		\$ 18,979
2015	\$ -			\$ 14	\$ 16		\$ -	\$ -		\$ 18,995
2016	\$ -			\$ 14	\$ 15		\$ -	\$ -		\$ 19,010
2017	\$ -			\$ 15			\$ -			\$ 19,025
2018	\$ -			\$ 16			\$ 19,041			\$ 0
2019	\$ -			\$ -			\$ -			\$ 0

The Ashland Wood funds will be spent to overlay Jack Reynolds Way in 2018.

NOTES ON... Transfers

► None noted.

NOTES ON... Receipts

► None noted.

NOTES ON... Expenditures

► None noted.

ASHLAND WOODS BUDGET

Ashland Woods Fund Worksheet

Receipt - Interest							
2012	2013	2014	2015	2016	2017	2018	2019
5.05	4.48	7	14	14	15	16	0

2012	2013	2014	2015	2016	2017	2018	2019
5	4	7	14	14	15	16	0

Expenditure - Jack Reynolds Way Overlay Project							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	19041	0
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	19041	0

Transfers In							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Actual to 12/31/16	Revenue	\$ 19
Actual to 12/31/16	Expenditures	\$ -
Actual to 12/31/16	Transfers In	\$ -

CAPITAL IMPROVEMENT FUND BUDGET

CAPITAL RESERVE FUND BUDGET

Capital Reserve Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 558,569
2012	\$ -	\$ 20,000		\$ -	\$ 761		\$ -	\$ 9,728		\$ 569,724
2013	\$ -	\$ -		\$ -	\$ 13,273		\$ -	\$ 8,000		\$ 574,996
2014	\$ -	\$ 1,558,978		\$ -	\$ 660		\$ -	\$ 148,207		\$ 1,986,427
2015	\$ 279,579	\$ -	0.00%	\$ -	\$ 5,769		\$ -	\$ 205,443		\$ 1,169,547
2016	\$ -	\$ -		\$ 4,000	\$ 5,769	144.22%	\$ 1,769,000	\$ 205,443	11.61%	\$ 969,873
2017	\$ -	\$ -		\$ 3,000			\$ 500,000			\$ 472,873
2018	\$ -	\$ -		\$ 2,000			\$ 500,000			\$ (25,127)
2019	\$ -	\$ -		\$ 2,000			\$ -			\$ (23,127)

NOTES ON... Transfers

► None noted.

NOTES ON... Receipts

► None noted.

NOTES ON... Expenditures

► None noted.

CAPITAL RESERVE FUND BUDGET

Capital Reserve Fund Worksheet

Receipt - Interest (341.00)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	4000	3000	2000	2000

Receipt - Borrowed Funds							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	4000	3000	2000	2000

Expenditure - State Rd. Sidewalks							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	1500000	500000	500000	0

Expenditure - 2 Yr Capital Projects McCue Road Bridge (440.101)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	153000	0	0	0

Expenditure - Equipment Purchase (438.74)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	116000	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	1769000	500000	500000	0

Transfers Out							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	255667	72042	202452	202848

Transfers In							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	20000	20000	20000	20000

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	-235667	-52042	-182452	-182848

Actual to 12/31/16	Revenue	\$ 5,769
Actual to 12/31/16	Expenditures	\$ 205,443
Actual to 12/31/16	Transfers Out	\$ -
Actual to 12/31/16	Transfers In	\$ -

CHATHAM LIGHT FUND BUDGET

CHATHAM LIGHT FUND BUDGET

Chatham Light Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 2,302
2012	\$ -			\$ -	\$ 5,025		\$ -	\$ 4,594		\$ 2,733
2013	\$ -			\$ -	\$ 4,281		\$ -	\$ 4,776		\$ 2,238
2014	\$ -			\$ -	\$ 4,113		\$ -	\$ 4,601		\$ 1,749
2015	\$ -	\$ 5,167		\$ -	\$ 3		\$ -	\$ 4,543		\$ 2,375
2016	\$ 3,000	\$ -	0.00%	\$ 2,789	\$ 2,500	89.66%	\$ 4,596	\$ 4,198	91.34%	\$ 678
2017	\$ 2,500			\$ 2,789			\$ 4,596			\$ 1,371
2018	\$ 2,500			\$ 2,789			\$ 4,642			\$ 2,018
2019	\$ 2,500			\$ 2,789			\$ 4,688			\$ 2,618

The Chatham Light Fund is funded by the Chatham Lighting District which is taxed at \$0.30 per linear foot of the property frontage. This tax is used to pay the monthly electric usage.

NOTES ON... Transfers

► None noted.

NOTES ON... Receipts

► None noted.

NOTES ON... Expenditures

► None noted.

CHATHAM LIGHT FUND BUDGET

Chatham Light Fund Worksheet

Receipt - Interest							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	2	2	2	2

Receipt - Real Estate Tax Assessment							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	2787	2787	2787	2787

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	2789	2789	2789	2789

Expenditure - PECO							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	4596	4596	4642	4688

Expenditure - Miscellaneous							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	4596	4596	4642	4688

Transfers In							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	3000	2500	2500	2500

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	1193	693	647	600

Actual to 12/31/16	Revenue	\$ 3
Actual to 12/31/16	Expenditures	\$ 4,543
Actual to 12/31/16	Transfers In	\$ 5,089

EQUIPMENT REPLACEMENT FUND BUDGET

EQUIPMENT REPLACEMENT BUDGET

Equipment Replacement Fund

Year	<i>Transfers In</i>			<i>Receipts</i>			<i>Expenditures</i>			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 90,014
2012	\$ -			\$ -	\$ 18		\$ -	\$ 30,863		\$ 59,169
2013	\$ 80,000	\$ 80,000	100.00%	\$ -	\$ 11		\$ -	\$ -		\$ 139,180
2014	\$ 80,000	\$ 80,000	100.00%	\$ -	\$ 34,186		\$ -	\$ 61,096		\$ 192,269
2015	\$ 80,000	\$ 80,000	100.00%	\$ -	\$ 65,904		\$ -	\$ 124,939		\$ 213,234
2016	\$ 80,000	\$ 80,000	100.00%	\$ 120	\$ 207	172.23%	\$ 150,000	\$ -	0.00%	\$ 293,441
2017	\$ 80,000			\$ 165			\$ 67,000			\$ 306,606
2018	\$ 80,000			\$ 166			\$ -			\$ 386,772
2019	\$ 80,000			\$ 167			\$ 36,000			\$ 430,939

The equipment replacement fund is used to purchase new equipment for the Township.

The 2017 budget provides for the replacement of a pickup truck (\$42,000) and the refurbishment of a dump truck (\$25,000).

NOTES ON... Transfers

► None noted.

NOTES ON... Receipts

► None noted.

NOTES ON... Expenditures

► None noted.

EQUIPMENT REPLACEMENT BUDGET

Equipment Replacement Fund Worksheet

Receipt - Interest (341.000)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	120	121	0	0

Receipt - Sale of Equipment							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	120	121	0	0

Expenditure - Capital Equipment Purchases (438.74)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	150000	67000	0	36000

Expenditure - Miscellaneous							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	150000	67000	0	36000

Transfers In							
2012	2013	2014	2015	2016	2017	2018	2019
0	80000	80000	80000	80000	80000	80000	80000

2012	2013	2014	2015	2016	2017	2018	2019
0	80000	80000	80000	80000	80000	80000	80000

Actual to 12/31/16	Revenue	\$ 207
Actual to 12/31/16	Expenditures	\$ -
Actual to 12/31/16	Transfers	\$ 80,000

MAINTENANCE FACILTY FUND BUDGET

MAINTENANCE FACILITY FUND BUDGET

Maintenance Facility Fund

Year	Transfers In/Out			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 3,970,899
2016	\$ -			\$ -	\$ 19,201		\$ -	\$ 575,080		\$ 3,415,020
2017	\$ -			\$ 10,000	\$ -		\$ 3,132,710	\$ -		\$ 292,310
2018	\$ -			\$ 2,000			\$ -			\$ 294,310
2019	\$ -			\$ 1,500			\$ -			\$ 295,810

In 2015 the Township borrowed \$4,000,000.00 to fund the new Maintenance Facility, Salt Shed and generators.

Bids were awarded for this project in 2016 as follows:

New Holland Chain Link (fences) \$62,510.00;
 Keystone Concrete Products (T-walls) \$45,495.00;
 AN Lynch, Inc. (electrical & generator) \$325,000.00;
 JD Bravo (Construction Management) \$152,620.00;
 ABJ Sprinkler (fire protection) \$61,900.00;
 BSS Cotractors (gneral construction) \$1,989,000.00;
 JBM Mechanical (plumbing) \$157,000.00;
 Shannon Smith (electrical) \$190,700.00;
 Shannon Smith (HVAC) \$121,485.00.

NOTES ON... Transfers

- None noted.

NOTES ON... Receipts

- None noted.

NOTES ON... Expenditures

- None noted.

MAINTENANCE FACILITY FUND BUDGET

Maintenance Facility Fund Workst

Receipt - Interest				
2015	2016	2017	2018	2019
0	0	4000	1000	500

2015	2016	2017	2018	2019
0	0	0	0	0

2015	2016	2017	2018	2019
0	0	4000	1000	0

Expenditure - PWD Building & Salt Shed				
2015	2016	2017	2018	2019
0	0	3132710	0	0

2015	2016	2017	2018	2019
0	0	3132710	0	0

Transfers In				
2015	2016	2017	2018	2019
0	0	0	0	0

2015	2016	2017	2018	2019
0	0	-3128710	1000	0

Actual to 12/31/16	Revenue	\$ 19,201
Actual to 12/31/16	Expenditures	\$ 575,080
Actual to 12/31/16	Transfers	\$ -

GOLF COURSE IMPROVEMENT FUND BUDGET

GOLF COURSE IMPROVEMENT FUND BUDGET

Golf Course Improvement Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 300,000
2012	\$ -	\$ -		\$ -	\$ 32		\$ -	\$ 151,479		\$ 148,553
2013	\$ -	\$ -		\$ -	\$ 25		\$ -	\$ 39,737		\$ 108,841
2014	\$ -	\$ -		\$ -	\$ 12		\$ -	\$ 10,792		\$ 98,060
2015	\$ -	\$ -		\$ -	\$ 49		\$ -	\$ -		\$ 98,108
2016	\$ -	\$ -		\$ 30	\$ 276	919.77%	\$ 98,116	\$ 33,634	34.28%	\$ 64,751
2017				\$ 253			\$ 64,979			\$ 25
2018	\$ -	\$ -		\$ -	-		\$ -	\$ -		\$ 25
2019	\$ -	\$ -		\$ -	-		\$ -	\$ -		\$ 25

These funds will be used in their entirety to make much needed repairs at the Golf Course.

NOTES ON... Transfers

► None noted.

NOTES ON... Receipts

► None noted.

NOTES ON... Expenditures

► None noted.

GOLF COURSE IMPROVEMENT FUND BUDGET

Golf Course Improvement Fund Worksheet

Receipt - Interest							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	30	253	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	30	253	0	0

Expenditure - Repairs & Maintenance							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	98116	6499	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	98116	64979	0	0

Transfers In							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Actual to 12/31/15	Revenue	\$	276
Actual to 12/31/15	Expenditures	\$	33,634
Actual to 12/31/15	Transfers	\$	-

GOLF COURSE OPERATING FUND BUDGET

GOLF COURSE OPERATING FUND BUDGET

Golf Course Operating Fund

Year	<i>Transfers In</i>			<i>Receipts</i>			<i>Expenditures</i>			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 13,694
2012	\$ -	\$ 34,000		\$ -	\$ 70,019		\$ -	\$ 103,499		\$ 14,213
2013	\$ -	\$ 50,564		\$ -	\$ 104,634		\$ -	\$ 140,797		\$ 28,614
2014	\$ -	\$ 40,420		\$ -	\$ 81,683		\$ -	\$ 99,825		\$ 50,892
2015	\$ -	\$ 10,000		\$ -	\$ 82,263		\$ -	\$ 95,694		\$ 47,461
2016	\$ 33,000	\$ -	0.00%	\$ 80,020	\$ 88,736	110.89%	\$ 103,800	\$ 136,075	131.09%	\$ 122
2017	\$ 35,000			\$ 80,021			\$ 107,310			\$ 7,833
2018	\$ 35,000			\$ 80,022			\$ 110,820			\$ 12,035
2019	\$ 35,000			\$ 80,022			\$ 111,020			\$ 16,037

NOTES ON... Transfers

- None noted.

NOTES ON... Receipts

- None noted.

NOTES ON... Expenditures

- None noted.

GOLF COURSE OPERATING FUND BUDGET

Golf Course Operating Fund Worksheet

Receipt - Interest (341.00)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	20	21	22	22

Receipt - Operator Lease Payment (362.44)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	80000	80000	80000	80000

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	80020	80021	80022	80022

Expenditure - Golf Cart Rentals (438.7410) & Mowing (438.74)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	18000	18500	19000	19000

Expenditure - Debt Activity (471.10 & 471.20)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	80000	82000	84000	84000

Expenditure - Maintenance (430.11) & Fuel (430.231)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	5000	6000	7000	7200

Expenditure - Liquor License (409.30)							
2012	2013	2014	2015	2016	2017	2018	2018
0	0	0	0	800	810	820	820

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	103800	107310	110820	111020

Transfers In							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	33000	35000	35000	35000

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	33000	35000	35000	35000

Actual to 12/31/15	Revenue	\$ 88,736
Actual to 12/31/15	Expenditures	\$ 136,075
Actual to 12/31/15	Transfers	\$ -

OPEN SPACE FUND BUDGET

OPEN SPACE FUND BUDGET

Open Space Fund

Year	<i>Transfers In/Out</i>			<i>Receipts</i>			<i>Expenditures</i>			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										491,799
2012	\$ -	\$ -		\$ -	\$ 474,980		\$ -	\$ 79,723		887,056
2013	\$ -	\$ 5,361		\$ -	\$ 459,567		\$ -	\$ 431,769		920,214
2014	\$ -	\$ -		\$ -	\$ 504,916		\$ -	\$ 365,258		1,059,872
2015	\$ -	\$ -		\$ -	\$ 586,794		\$ -	\$ 268,060		1,378,606
2016	\$ -	\$ -		\$ 451,300	\$ 573,017	126.97%	\$ -	\$ 426		1,951,198
2017	\$ 20,000	\$ -		\$ 538,117			\$ -			2,469,315
2018	\$ -	\$ -		\$ 543,465			\$ -			3,012,780
2019	\$ -	\$ -		\$ 548,867			\$ -			3,561,647

The Open Space Fund provides for the acquisition of open space land and/or easements for land preservation and walking trails.

\$20,000 is anticipated for the purchase of land easements/acquisition.

NOTES ON... Receipts

► None noted.

NOTES ON... Expenditures

► None noted.

OPEN SPACE FUND BUDGET

Open Space Fund Worksheet

Receipt - Interest (341.00)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	1300	6564	6596	6629
Receipt - Earned Income Tax (310.21)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	450000	531554	536869	542238
Receipt - Prior Year Earned Income Tax (310.22)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0
2012	2013	2014	2015	2016	2017	2018	2019
-	-	0	0	451300	538117	543465	548867

Expenditure - EIT Tax Collection Commision (403.00)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0
Expenditure - Land Acquisition/Easements (454.11)							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Transfers Out							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	20000	0	0
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	20000	0	0

Actual to 12/31/15	Revenue	\$ 526,573
Actual to 12/31/15	Expenditures	\$ 426
Actual to 12/31/15	Transfers	\$ 193

PARK CAPITAL FUND FUND BUDGET

PARK CAPITAL FUND BUDGET

Park Capital Fund

Year	<i>Transfers In</i>			<i>Receipts</i>			<i>Expenditures</i>			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										0
2012	\$ -	\$ 130,106		\$ -	\$ -		\$ -	\$ -		\$ 130,106
2013	\$ -	\$ -		\$ -	\$ 12		\$ -	\$ 2,204		\$ 127,914
2014	\$ -	\$ -		\$ -	\$ 13		\$ -	\$ 7,362		\$ 120,564
2015	\$ -	\$ -		\$ -	\$ 12		\$ -	\$ 13,255		\$ 107,321
2016	\$ -	\$ -		\$ 12	\$ 10		\$ -	\$ 14,421		\$ 92,909
2017	\$ -			\$ 10			\$ -			\$ 92,919
2018	\$ -	\$ -		\$ 11			\$ -			\$ 92,930
2019	\$ -	\$ -		\$ 12			\$ -			\$ 92,942

This fund is for the purchase of capital equipment for Goddark Park which includes playground equipment.

NOTES ON... Transfers

► None noted.

NOTES ON... Receipts

► None noted.

NOTES ON... Expenditures

► None noted.

PARK CAPITAL FUND BUDGET

Park Capital Fund Worksheet

Receipt - Interest (341.000)

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	12	12	13	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	12	12	13	0

Expenditure - Park Capital Equipment (454.74)

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Expenditure -

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Expenditure -

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Transfers In

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Actual to 12/31/16	Revenue	\$ 10
Actual to 12/31/16	Expenditures	\$ 14,421
Actual to 12/31/16	Transfers	\$ -

PENWYCK FUND BUDGET

PENWYCK FUND BUDGET

Penwyck Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ -
2012	\$ -			\$ -	\$ 44,012		\$ -	\$ 39,584		\$ 4,427
2013	\$ -			\$ -	\$ 3		\$ -	\$ -		\$ 4,431
2014	\$ -			\$ -	\$ 3		\$ -	\$ -		\$ 4,434
2015	\$ -			\$ -	\$ 3		\$ -	\$ -		\$ 4,437
2016	\$ -			\$ 3	\$ 3		\$ -	\$ -		\$ 4,441
2017	\$ -			\$ 3			\$ -			\$ 4,444
2018	\$ -			\$ 3			\$ -			\$ 4,447
2019	\$ -			\$ 3			\$ -			\$ 4,450

This Penwyck Fund is reserved for repairing inlet boxes on Penwyck Lane as warranted.

NOTES ON... Transfers

- None noted.

NOTES ON... Receipts

- None noted.

NOTES ON... Expenditures

- None noted.

PENWYCK FUND BUDGET

Penwyck Fund Worksheet

Receipt - Interest

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	3	3	3	3

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	3	3	3	3

Expenditure -

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Transfers In

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	3	3	3	0

Actual to 12/31/16	Revenue	\$ 3
Actual to 12/31/16	Expenditures	\$ -
Actual to 12/31/16	Transfers	\$ -

RECREATION FUND BUDGET

RECREATION FUND BUDGET

Recreation Fund

Year	<i>Transfers In</i>			<i>Receipts</i>			<i>Expenditures</i>			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										18,395
2012	\$ -			\$ -	\$ 500,178		\$ -	\$ 304,449		216,935
2013	\$ -			\$ -	\$ 16,795		\$ -	\$ 66,927		166,804
2014	\$ -			\$ -	\$ 178		\$ -	\$ 166,968		14
2015	\$ -			\$ -	\$ 100		\$ -	\$ -		114
2016	\$ 11,000	\$ -		\$ 1	\$ 1,004		\$ -	\$ -		1,117
2017	\$ -			\$ 3			\$ -			1,121
2018	\$ -			\$ 3			\$ -			1,124
2019	\$ -			\$ 3			\$ -			1,128

During the next few years the Township is expecting to receive "impact fees" that will fund the Recreation Fund account.

In 2016 the Township received a \$1,000.00 Recreation Fee for Permit #20-16, Lot #2 from the developer of Rose Hollow.

NOTES ON... Transfers

► None noted.

NOTES ON... Receipts

►

NOTES ON... Expenditures

► None noted.

RECREATION FUND BUDGET

Recreation Fund Worksheet

Receipt - Interest							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	1	3	3	3

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	1	3	3	3

Expenditure -							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Expenditure -							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Expenditure -							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Transfers In							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	11000	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	11000	0	0	0

Actual to 12/31/16	Revenue	\$ 1,004
Actual to 12/31/16	Expenditures	\$ -
Actual to 12/31/16	Transfers	\$ -

ROAD IMPROVEMENT FUND BUDGET

ROAD IMPROVEMENT FUND BUDGET

Road Improvement Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$111,459
2012	\$ -			\$ -	\$ 25,018		\$ -	\$ 95,118		\$41,358
2013	\$ -	\$ 25,000		\$ -	\$ 14		\$ -	\$ -		\$66,373
2014	\$ -	\$ 91,383		\$ -	\$ 26		\$ -	\$ 66,383		\$91,399
2015	\$ -	\$ 25,000		\$ -	\$ 96		\$ -	\$ -		\$116,495
2016	\$ 25,000	\$ 25,000	100.00%	\$ 75	\$ 103	137.72%	\$ 25,000	\$ 25,000	100.00%	\$116,598
2017	\$ 25,000			\$ 100			\$ 25,000			\$116,698
2018	\$ 25,000			\$ 100			\$ 25,000			\$116,798
2019	\$ 25,000			\$ 100			\$ 25,000			\$116,898

NOTES ON... Transfers

► None noted.

NOTES ON... Receipts

► None noted.

NOTES ON... Expenditures

► None noted.

ROAD IMPROVEMENT FUND BUDGET

Road Improvement Fund Worksheet

Receipt - Interest							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	75	95	96	97

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	75	95	96	97

Expenditure -							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	25000	25000	25000	25000

Expenditure -							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

Expenditure -							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	0	0	0	0

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	25000	25000	25000	25000

Transfers In							
2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	25000	25000	25000	25000

2012	2013	2014	2015	2016	2017	2018	2019
0	0	0	0	25000	25000	25000	25000

Actual to 12/31/16	Revenue	\$ 103
Actual to 12/31/16	Expenditures	\$ 25,000
Actual to 12/31/16	Transfers	\$ 25,000

SUMMARY OF ALL FUNDS

	As of 12/31/2012 Actual	As of 12/31/2013 Actual	As of 12/31/2014 Actual	As of 12/31/2015 Actual	As of 12/31/2016 Actual	Budget 2017	Budget 2018	Budget 2019
OPERATING Budget								
Operating Fund	\$ 666,694	\$ 1,303,474	\$ 339,010	\$ 973,008	\$ 798,383	\$ 798,383	\$ 957,915	\$ 1,289,534
LIQUID FUELS Budget								
Liquid Fuels Fund	\$ 30,214	\$ 18,071	\$ 2	\$ 26,987	\$ 53,098	\$ 32,541	\$ 928	\$ 2,390
CAPITAL FUND Budgets								
Ashland Woods	\$ 18,965	\$ 18,969	\$ 18,979	\$ 18,995	\$ 19,010	\$ 19,025	\$ 0	\$ 0
Capital Improvement Fund	\$ 558,569	\$ 569,724	\$ 574,996	\$ 1,986,427	\$ 1,169,547	\$ 969,873	\$ 472,873	\$ (25,127)
Chatham Light Fund	\$ 2,733	\$ 2,238	\$ 1,749	\$ 2,375	\$ 678	\$ 1,371	\$ 2,018	\$ 2,618
Equipment Replacement Fund	\$ 59,169	\$ 139,180	\$ 192,269	\$ 213,234	\$ 293,441	\$ 306,606	\$ 386,772	\$ 430,939
Maintenance Facility & Salt Shed Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,132,710	\$ 294,310	\$ 295,810
Golf Course Improvement Fund	\$ 148,553	\$ 108,841	\$ 98,060	\$ 98,108	\$ 64,751	\$ -	\$ -	\$ -
Golf Course Operating Fund	\$ 14,213	\$ 28,614	\$ 50,892	\$ 47,461	\$ 122	\$ 7,833	\$ 12,035	\$ 16,037
Open Space Fund	\$ 887,056	\$ 920,214	\$ 1,059,872	\$ 1,378,606	\$ 1,951,198	\$ 2,469,315	\$ 3,012,780	\$ 3,561,647
Park Capital Fund	\$ 130,106	\$ 127,914	\$ 120,564	\$ 107,321	\$ 92,909	\$ 92,919	\$ 92,930	\$ 92,942
Penwyck Fund	\$ 4,427	\$ 4,431	\$ 4,434	\$ 4,437	\$ 4,441	\$ 4,444	\$ 4,447	\$ 4,450
Recreation Fund	\$ 216,935	\$ 166,804	\$ 166,804	\$ 114	\$ 1,117	\$ 1,121	\$ 1,124	\$ 1,128
Road Improvement Fund	\$ 41,358	\$ 66,373	\$ 91,399	\$ 116,495	\$ 116,598	\$ 116,698	\$ 116,798	\$ 116,898
<i>Projected totals as of December 31</i>	\$ 2,778,992	\$ 3,474,844	\$ 2,719,030	\$ 4,973,569	\$ 4,565,293	\$ 7,952,839	\$ 5,354,930	\$ 5,789,266