

LONDON GROVE TOWNSHIP



2026

PRELIMINARY

BUDGET

London Grove Township Fund Overview - 2026 Budget

General Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 6,645,261.53	\$ 5,613,447.13	\$ 7,149,079.32
Expense	\$ 6,645,261.53	\$ 4,869,474.88	\$ 7,149,079.32

Bridge Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 2,231,507.10	\$ 1,614,025.46	\$ 1,746,691.33
Expense	\$ 1,084,050.00	\$ 561,594.13	\$ 1,134,000.00

Capital Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 1,188,611.98	\$ 1,186,742.32	\$ 1,397,338.32
Expense	\$ 900,000.00	\$ -	\$ 800,000.00

Chatham Light Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 13,058.50	\$ 13,070.04	\$ 14,205.77
Expense	\$ 5,064.00	\$ 4,400.27	\$ 6,661.50

Emergency Services Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 207,474.49	\$ 159,404.35	\$ 164,531.35
Expense	\$ 15.00	\$ 33.00	\$ 35.00

Equipment Replacement Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 674,036.37	\$ 681,022.84	\$ 375,125.23
Expense	\$ 623,024.00	\$ 650,409.61	\$ 107,946.00

Inniscrone Golf Course Operating Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 1,272,715.00	\$ 1,258,499.60	\$ 1,591,460.98
Expense	\$ 1,412,356.18	\$ 1,372,541.12	\$ 1,545,939.67

Inniscrone Golf Course Equipment Replacement Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 343,691.28	\$ 341,192.61	\$ 304,827.33
Expense	\$ 96,030.00	\$ 142,821.28	\$ 154,815.00

Inniscrone Golf Course Improvement Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 521,603.85	\$ 468,463.22	\$ 502,915.43
Expense	\$ 558,063.00	\$ 69,947.79	\$ 69,947.79

IT Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 168,545.95	\$ 174,184.09	\$ 176,850.50
Expense	\$ 96,700.00	\$ 36,115.59	\$ 96,700.00

Liquid Fuels Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 536,569.98	\$ 430,762.33	\$ 430,762.33
Expense	\$ 445,030.03	\$ 390,030.00	\$ 390,030.00

Open Space Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 6,449,602.70	\$ 6,282,216.69	\$ 6,646,424.13
Expense	\$ 655,970.00	\$ 615,510.56	\$ 562,470.00

Open Space Maintenance Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 125,025.00	\$ 125,331.73	\$ 250,873.41
Expense	\$ 16,540.00	\$ 262.32	\$ 122,095.00

Overflow Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 258,219.25	\$ 257,742.97	\$ 260,142.97
Expense	\$ -	\$ -	\$ -

Park Capital Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 110,818.35	\$ 110,813.35	\$ 175,818.35
Expense	\$ 75,000.00	\$ -	\$ 120,000.00

Recreation Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 46,975.41	\$ 46,875.66	\$ 57,083.66
Expense	\$ -	\$ -	\$ -

Road Improvement Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 543,801.79	\$ 268,800.28	\$ 529,887.60
Expense	\$ 427,760.00	\$ 253,918.68	\$ 530,000.00

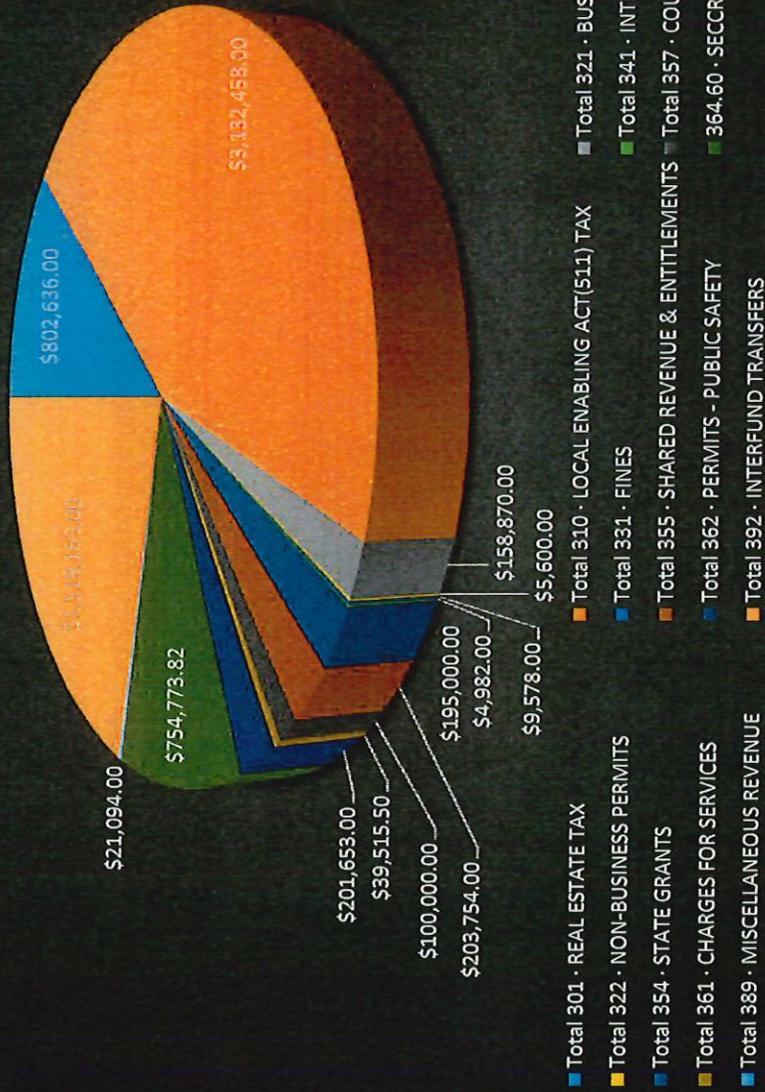
Sewer Operations Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 1,657,050.00	\$ 857,063.03	\$ 1,716,618.00
Expense	\$ 1,657,050.00	\$ 852,720.12	\$ 1,716,618.00

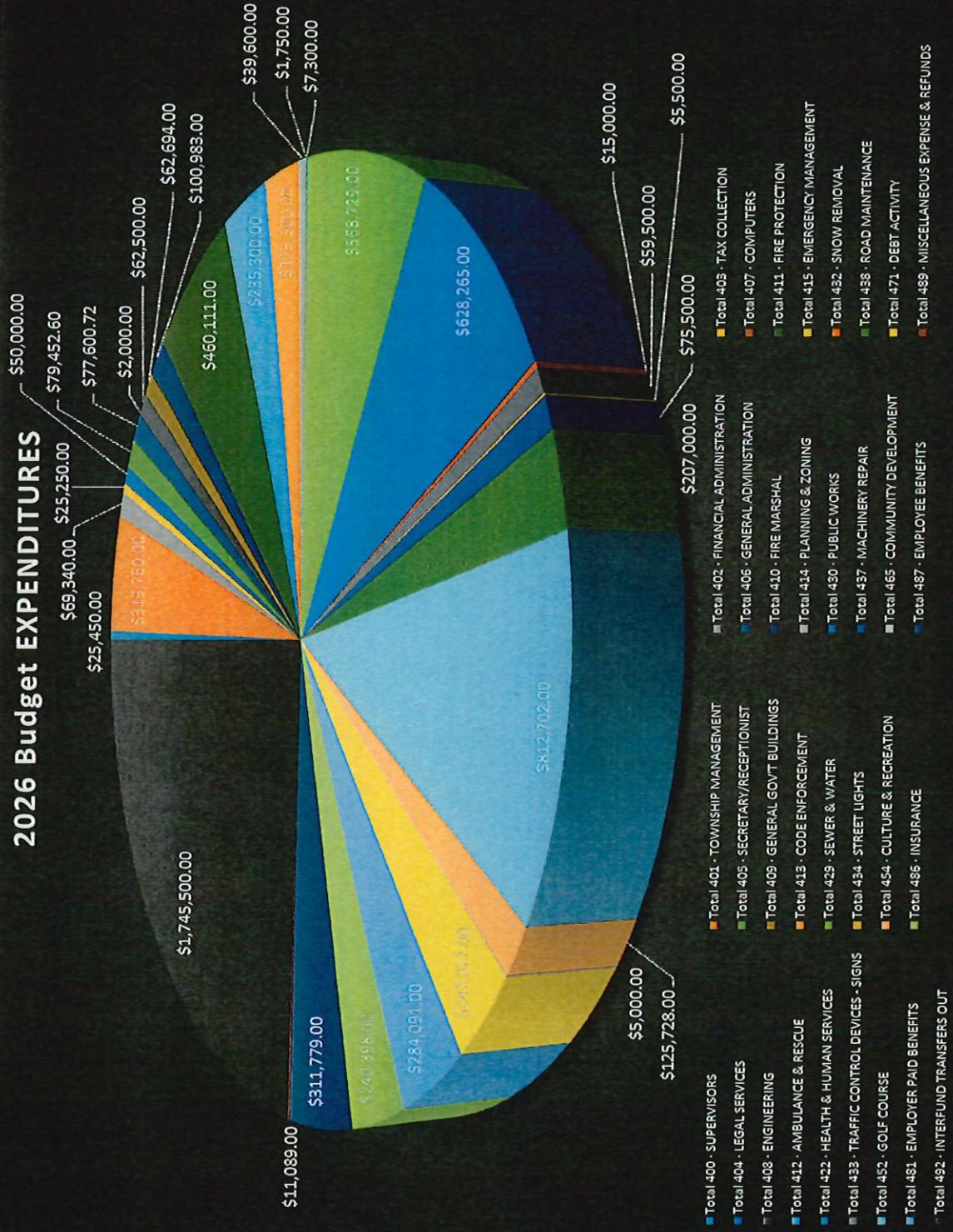
Water Operations Fund

	2025 Budget	2025 YTD	2026 Budget
Revenue	\$ 1,005,834.00	\$ 756,370.43	\$ 1,220,837.00
Expense	\$ 1,109,487.30	\$ 829,354.58	\$ 1,220,837.00

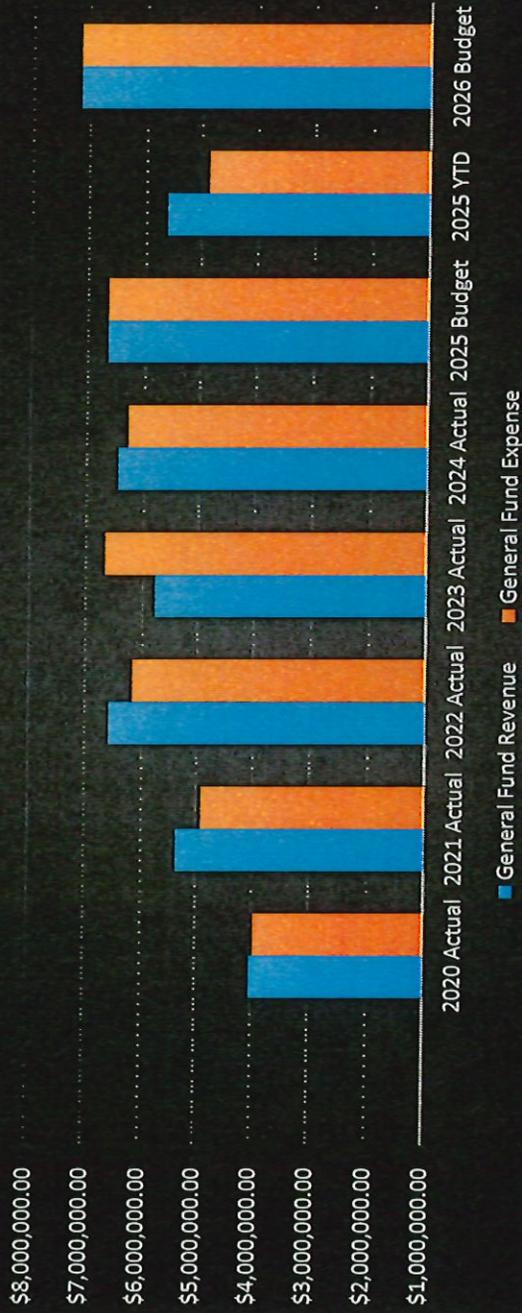
2026 Budget REVENUE



2026 Budget EXPENDITURES



GENERAL FUND HISTORICAL OVERVIEW



GENERAL FUND FORECAST



LONDON GROVE TOWNSHIP - GENERAL FUND

Income	2020		2021		2022		2023		2024		2025		2026	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
301 - REAL ESTATE TAX														
301.10 - Current Year RE Tax	629,574.68	644,705.29	654,829.29	670,033.70	664,720.68	842,404.71	807,816.01	765,054.00						
301.20 - Previous Year RE Tax	3,763.38	0.00	(71.02)		24,170.49									
301.40 - Delinquent RE from Tax Claim	8,250.19	1,649.16				2,000.00	2,000.00	2,000.00						
301.50 - Liens	2,191.71	17,027.73	13,830.80	11,859.09	13,852.34	14,500.00	9,074.91	14,582.00						
301.60 - Interim Assessments	5,671.54	5,821.54				3,000.00		3,000.00						
Total 301 - REAL ESTATE TAX	649,451.50	669,203.72	668,660.09	681,821.77	702,743.51	861,904.71	816,890.92	802,636.00						
310 - LOCAL ENABLING ACT(511) TAX														
310.10 - Real Estate Transfer	317,783.51	434,533.46	339,478.68	320,610.70	181,877.46	278,000.00	146,071.76	210,809.00						
310.21 - Earned Income Tax (EIT)	35.24	20.58				2,548,185.82	2,348,393.77	2,915,559.00						
310.211 - EIT-Additional 0.5%	1,405,160.04	1,806,726.84	2,116,541.97	2,362,958.55	2,664,885.36	2,826,185.82	2,494,485.53	3,132,458.00						
310.21 - Earned Income Tax (EIT) - Other	1,405,195.28	1,806,747.42	2,116,541.97	2,362,958.55	2,846,742.82	2,826,185.82	2,494,485.53	3,132,458.00						
Total 310.21 - Earned Income Tax (EIT)	0.00	0.00												
310.22 - Prior Year EIT Tax Levy	1,722,978.79	2,241,280.88	2,456,018.65	2,573,569.25	2,846,742.82	2,826,185.82	2,494,485.53	3,132,458.00						
Total 310 - LOCAL ENABLING ACT(511) TAX	250.00	350.00	150.00	400.00	300.00	300.00	150.00	300.00						
321 - BUSINESS LICENSES & PERMITS														
321.35 - Electrical - 3rd Party License	150.00	207.00												
321.40 - Mercantile Licenses MFF	100.00	0.00	104.00			100.00		100.00						
321.60 - Home Occupations	1,240.00	1,240.00				1,500.00		1,500.00						
321.63 - Mobile Home License	0.00	516.00	258.00	516.00	774.00	750.00		500.00						
321.64 - Solicitation Permit														
321.71 - Special Events														
321.72 - Verizon Tower Rent														
321.80 - Cable TV Franchise Fee	146,606.53	139,180.49	136,042.46	130,634.95	123,042.34	134,500.00	87,993.62	131,990.00						
Total 321 - BUSINESS LICENSES & PERMITS	148,346.53	141,493.49	136,554.46	131,550.95	154,236.34	162,150.00	108,625.22	158,870.00						
322 - NON-BUSINESS PERMITS														
322.30 - Driveway Opening	200.00	302.00	156.00	208.00	572.00	300.00	1,404.00	780.00						
322.50 - Road Opening	500.00	0.00	1,385.00	346.00		600.00		1,200.00						
322.84 - Grading Permit	2,000.00	3,208.00	684.00	668.00	819.00	1,000.00	379.50	3,120.00						
322.85 - Stormwater Management App	200.00	0.00	1,030.00	52.00	52.00	500.00		500.00						
Total 322 - NON-BUSINESS PERMITS	2,900.00	3,510.00	3,255.00	1,074.00	1,443.00	2,400.00	1,783.50	5,600.00						
331 - FINES														
331.10 - District Magistrate - Local Ord	8,837.65	7,035.54	5,236.33	7,956.47	8,955.86	7,500.00	4,530.94	7,753.00						
331.13 - Chester County Court Fines	2,192.54	570.93	1,275.84	3,646.76	2,38	1,825.00	3,114.50	1,825.00						
Total 331 - FINES	11,030.19	7,606.47	6,512.17	9,603.23	8,958.24	9,325.00	7,645.44	9,578.00						

361 - CHARGES FOR SERVICES

361.30 - SALDO Developer App Fees	3,170.00	4,115.86	1,610.00	22,282.90	1,050.00	15,000.00	5,930.00	11,680.00
361.33 - Zoning Permits	7,940.00	9,500.00	6,862.00	4,523.00	4,368.00	6,500.00	3,588.50	7,437.00
361.34 - Zoning Hearing Board	1,800.00	11,018.22	363.00	1,060.00	3,326.35	8,700.00	2,153.48	8,700.00
361.35 - Fee in Lieu of Road Improvement	0.00	0.00	0.00	2,500.00	0.00	5,000.00	516.00	5,000.00
361.36 - Conditional Use Hearing Fees	0.00	2,500.00	260.00	413.00	258.00	2,000.00	516.00	2,000.00
361.37 - Sign Permits	850.00	0.00	0.00	0.00	0.00	100.00	100.00	100.00
361.38 - Zoning Officer - Prelim Opinion	0.00	0.00	0.00	0.00	0.00	3,500.00	3,000.50	3,448.50
361.39 - Reinspection Fee	0.00	52.00	2,791.00	4,103.00	1,760.00	25.00	25.00	25.00
361.40 - Plan Review	5,700.00	4,361.50	0.00	0.00	0.00	25.00	155.00	25.00
361.50 - Sale of Publications	0.00	0.00	117.10	44.16	0.00	500.00	500.00	500.00
361.71 - Photocopies	1,235.45	470.50	0.00	0.00	0.00	600.00	104.00	600.00
361.76 - Miscellaneous Fees	130.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
361.77 - Misc. Fee - On-Lot Septic	250.00	258.00	259.00	379.00	389.00	0.00	0.00	0.00
361.78 - Misc. Fee - Park	575.00	388.00	0.00	0.00	0.00	0.00	0.00	0.00
361.79 - Zoning Officer - Certification	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 361 - CHARGES FOR SERVICES	21,650.45	32,664.08	12,262.10	35,305.06	11,151.35	41,950.00	15,447.48	39,515.50

362 - PERMITS - PUBLIC SAFETY

362.20 - Fire Protection Inspections	2,375.00	2,497.00	3,092.00	2,551.00	7,424.54	2,800.00	3,534.50	3,250.00
362.23 - False Alarms	1,500.00	1,545.00	541.00	1,545.00	1,545.00	1,597.00	1,030.00	1,030.00
362.24 - Fire Code Operational	390.00	0.00	0.00	0.00	1,197.00	207.00	311.00	311.00
362.26 - Pool Permit	19,649.50	13,801.50	17,969.50	6,078.00	2,383.50	11,000.00	8,395.50	9,288.00
362.40 - State Bidding UCC Permit Fees	1,119.00	1,538.00	1,352.50	976.50	998.50	1,100.00	814.50	1,200.00
362.41 - Building Permits	196,411.00	155,943.50	137,293.50	168,652.50	197,719.75	156,000.00	92,053.50	156,061.00
362.42 - Electrical Permit	5,871.06	11,740.25	2,248.50	5,988.50	21,238.70	6,000.00	9,976.00	9,120.00
362.43 - Plumbing Permit	2,385.00	6,390.00	766.50	832.50	8,103.43	2,500.00	2,773.50	3,550.00
362.44L - Sewer Lateral Inspections	0.00	0.00	0.00	0.00	0.00	1,000.00	1,000.00	1,000.00
362.44W - Water Line Inspection	0.00	0.00	0.00	0.00	0.00	1,000.00	798.00	1,000.00
362.45C - Use & Occupancy/Commercial	450.00	102.00	309.00	3,688.00	103.00	5,000.00	2,677.00	5,000.00
362.45R - Use & Occupancy/Residential	5,450.00	5,090.00	4,730.00	3,688.00	3,432.00	7,100.00	15,983.50	6,433.00
362.47 - Mechanical Permit	7,746.50	10,952.00	6,025.50	1,228.00	28,987.70	400.00	400.00	400.00
362.48 - Permit Revision Fees	180.00	0.00	0.00	0.00	0.00	3,000.00	1,741.50	3,000.00
362.49 - Blasting Permit Fees	2,640.00	1,572.00	1,237.00	3,072.50	1,567.50	197,704.00	138,647.50	201,653.00
362.50 - Roofing Permit	246,167.06	210,811.25	175,512.00	192,612.50	274,700.82	672,158.00	755,713.25	754,773.82
Total 362 - PERMITS - PUBLIC SAFETY	246,167.06	210,811.25	175,512.00	192,612.50	274,700.82	197,704.00	138,647.50	201,653.00

364.60 - SECCRA Host Municipality

364.60 - SECCRA Host Municipality	594,873.78	652,792.92	656,167.77	669,941.22	685,384.21	0.00	0.00	0.00
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387 - DONATIONS FROM PRIVATE SOURCES

387.10 - Community Day Donations	0.00	0.00	2,501.00	20.00	0.00	0.00	0.00	0.00
387 - DONATIONS FROM PRIVATE SOURCES - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 387 - DONATIONS FROM PRIVATE SOURCES	0.00	0.00	2,501.00	20.00	0.00	0.00	0.00	0.00

Total 387 - DONATIONS FROM PRIVATE SOURCES

Total 387 - DONATIONS FROM PRIVATE SOURCES	0.00	0.00	2,501.00	20.00	0.00	0.00	0.00	0.00
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361 - CHARGES FOR SERVICES

361.30 - SALDO Developer App Fees	11,680.00	5,930.00	15,000.00	5,930.00	11,680.00	15,000.00	5,930.00	11,680.00
361.33 - Zoning Permits	7,437.00	3,588.50	6,500.00	3,588.50	7,437.00	6,500.00	3,588.50	7,437.00
361.34 - Zoning Hearing Board	8,700.00	2,153.48	8,700.00	2,153.48	8,700.00	8,700.00	2,153.48	8,700.00
361.35 - Fee in Lieu of Road Improvement	5,000.00	516.00	5,000.00	516.00	5,000.00	5,000.00	516.00	5,000.00
361.36 - Conditional Use Hearing Fees	2,000.00	516.00	2,000.00	516.00	2,000.00	2,000.00	516.00	2,000.00
361.37 - Sign Permits	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
361.38 - Zoning Officer - Prelim Opinion	3,448.50	3,000.50	3,500.00	3,000.50	3,448.50	3,500.00	3,000.50	3,448.50
361.39 - Reinspection Fee	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00
361.40 - Plan Review	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00
361.50 - Sale of Publications	500.00	155.00	500.00	155.00	500.00	500.00	155.00	500.00
361.71 - Photocopies	600.00	104.00	600.00	104.00	600.00	600.00	104.00	600.00
361.76 - Miscellaneous Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
361.77 - Misc. Fee - On-Lot Septic	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
361.78 - Misc. Fee - Park	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
361.79 - Zoning Officer - Certification	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 361 - CHARGES FOR SERVICES	39,515.50	15,447.48	41,950.00	15,447.48	39,515.50	41,950.00	15,447.48	39,515.50

362 - PERMITS - PUBLIC SAFETY

362.20 - Fire Protection Inspections	3,250.00	3,534.50	2,800.00	2,551.00	7,424.54	2,800.00	3,534.50	3,250.00
362.23 - False Alarms	1,030.00	1,030.00	1,597.00	1,545.00	1,545.00	1,597.00	1,030.00	1,030.00
362.24 - Fire Code Operational	311.00	311.00	207.00	0.00	1,197.00	207.00	311.00	311.00
362.26 - Pool Permit	9,288.00	8,395.50	11,000.00	6,078.00	2,383.50	11,000.00	8,395.50	9,288.00
362.40 - State Bidding UCC Permit Fees	1,200.00	814.50	1,100.00	976.50	998.50	1,100.00	814.50	1,200.00
362.41 - Building Permits	156,061.00	92,053.50	156,000.00	168,652.50	197,719.75	156,000.00	92,053.50	156,061.00
362.42 - Electrical Permit	9,120.00	9,976.00	6,000.00	5,988.50	21,238.70	6,000.00	9,976.00	9,120.00
362.43 - Plumbing Permit	3,550.00	2,773.50	2,500.00	832.50	8,103.43	2,500.00	2,773.50	3,550.00
362.44L - Sewer Lateral Inspections	1,000.00	1,000.00	1,000.00	0.00	0.00	1,000.00	798.00	1,000.00
362.44W - Water Line Inspection	1,000.00	798.00	1,000.00	3,688.00	103.00	5,000.00	2,677.00	5,000.00
362.45C - Use & Occupancy/Commercial	5,000.00	2,677.00	7,100.00	3,688.00	3,432.00	7,100.00	15,983.50	6,433.00
362.45R - Use & Occupancy/Residential	6,433.00	15,983.50	7,100.00	1,228.00	28,987.70	400.00	400.00	400.00
362.47 - Mechanical Permit	400.00	400.00	3,000.00	0.00	0.00	3,000.00	1,741.50	3,000.00
362.48 - Permit Revision Fees	3,000.00	1,741.50	197,704.00	3,072.50	1,567.50	197,704.00	138,647.50	201,653.00
362.49 - Blasting Permit Fees	201,653.00	138,647.50	197,704.00	192,612.50	274,700.82	672,158.00	755,713.25	754,773.82
362.50 - Roofing Permit	754,773.82	755,713.25	672,158.00	669,941.22	685,384.21	0.00	0.00	0.00
Total 362 - PERMITS - PUBLIC SAFETY	201,653.00	138,647.50	197,704.00	192,612.50	274,700.82	197,704.00	138,647.50	201,653.00

364.60 - SECCRA Host Municipality

364.60 - SECCRA Host Municipality	754,773.82	755,713.25	672,158.00	669,941.22	685,384.21	0.00	0.00	0.00
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387 - DONATIONS FROM PRIVATE SOURCES

387.10 - Community Day Donations	0.00	0.00	2,501.00	20.00	0.00	0.00	0.00	0.00
387 - DONATIONS FROM PRIVATE SOURCES - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 387 - DONATIONS FROM PRIVATE SOURCES	0.00	0.00	2,501.00	20.00	0.00	0.00	0.00	0.00

Total 387 - DONATIONS FROM PRIVATE SOURCES

Total 387 - DONATIONS FROM PRIVATE SOURCES	0.00	0.00	2,501.00	20.00	0.00	0.00	0.00	0.00
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389 - MISCELLANEOUS REVENUE

389.00 - Miscellaneous Revenue	0.00	2,432.80	2,224.03	3,078.92	1,200.00	1,000.00	2,020.00	2,130.00
389 - Miscellaneous Revenue	17,335.78	19,061.02	18,337.95	31,814.00	14,348.06	12,000.00	1,544.86	12,000.00
389.01 - Refund Current Year	0.00	0.00						
389.02 - Room Rental Fees	380.00	683.00	880.00	881.00	912.00	890.00	964.00	864.00
389.03 - Garden Bed App - Goddard Park	1,725.27	3,970.72	1,224.87	5,038.71	211.00	5,000.00	5,000.00	5,000.00
389.04 - Visa Credits	1,249.08	674.81	623.00	2,475.30		1,000.00	1,533.48	1,000.00
389.05 - Household Hazardous Waste			692.68	1,044.30				
389.06 - Co-Op Reimbursements			1,057.89	4,637.36				
389.00 - Refunds Prior Year	20,690.13	26,822.35	25,040.42	48,969.59	16,671.06	19,880.00	6,062.34	21,094.00

Total 389 - MISCELLANEOUS REVENUE

392 - INTERFUND TRANSFERS

392.01 - Transfer from General Fund	45,000.00	-	-25,000.00	(36,455.94)	250,000.00			
392.04 - Transfer from Chatham Light	0.00							
392.05 - Transfer from Escrow Fund	0.00	522.60	471.40					
392.09 - Transfer from Golf Course Fund	479,674.54	384,813.95	302,125.83	669,593.32	780,920.57	710,150.00	621,480.78	815,436.00
392.30 - Transfer from Capital Reserve	0.00							
392.31 - Transfer from Park Capital Fund	0.00							
392.33 - Transfer from Road Improvement	0.00							
392.35 - Transfer from Liquid Fuels Fund	0.00			10,000.00	35,718.94			
392.36 - Transfer from Open Space Fund	0.00				43,459.71	93,500.00	168,603.18	
392.37 - Transfer from Equipment Replace	0.00				49,532.15			
392.42 - Transfer from Ashland Woods	0.00							
392.45 - Transfer from Maint. Facility	0.00							
392.46 - Transfer from Overflow Fund	0.00			72,728.62				
392.47 - Transfer from Golf Course Improv	0.00							
392.48 - Transfer from IT Fund	0.00	1,943.60					(12,160.91)	
392.49 - Transfer from Sewer (2)	184,435.83	94,692.11	94,692.11	395,467.24	307,105.46	408,892.00	224,306.87	568,729.00
392.50 - Transfer from Water Fund (2)	137,816.49		33,360.45	111,621.04	77,552.79	141,647.00	28,944.24	135,000.00
392.51 - Transfer from Friends of the Park					7,163.93			
392.52 - Transfer from Penwyck Fund					4,493.63			

Total 392 - INTERFUND TRANSFERS

Total Income

	479,674.54	709,532.57	395,649.79	1,222,954.28	1,555,947.18	1,354,179.00	1,031,174.16	1,519,165.00
	4,029,889.83	5,361,294.62	6,576,049.48	5,786,924.14	6,449,359.38	6,645,261.53	5,613,447.13	7,149,079.32

389 - MISCELLANEOUS REVENUE

389.00 - Miscellaneous Revenue	2,130.00							
389 - Miscellaneous Revenue	12,000.00							
389.01 - Refund Current Year								
389.02 - Room Rental Fees	864.00							
389.03 - Garden Bed App - Goddard Park	5,000.00							
389.04 - Visa Credits	1,000.00							
389.05 - Household Hazardous Waste								
389.06 - Co-Op Reimbursements								
389.00 - Refunds Prior Year	21,094.00							

Total 389 - MISCELLANEOUS REVENUE

392 - INTERFUND TRANSFERS

392.01 - Transfer from General Fund								
392.04 - Transfer from Chatham Light								
392.05 - Transfer from Escrow Fund								
392.09 - Transfer from Golf Course Fund	815,436.00							
392.30 - Transfer from Capital Reserve								
392.31 - Transfer from Park Capital Fund								
392.33 - Transfer from Road Improvement								
392.35 - Transfer from Liquid Fuels Fund								
392.36 - Transfer from Open Space Fund								
392.37 - Transfer from Equipment Replace								
392.42 - Transfer from Ashland Woods								
392.45 - Transfer from Maint. Facility								
392.46 - Transfer from Overflow Fund								
392.47 - Transfer from Golf Course Improv								
392.48 - Transfer from IT Fund							(12,160.91)	
392.49 - Transfer from Sewer (2)	568,729.00					408,892.00	224,306.87	
392.50 - Transfer from Water Fund (2)	135,000.00					141,647.00	28,944.24	
392.51 - Transfer from Friends of the Park								
392.52 - Transfer from Penwyck Fund								

Total 392 - INTERFUND TRANSFERS

Total Income

	1,519,165.00							
	7,149,079.32							

414 - PLANNING & ZONING

414.16 - Zoning Hearing Board	150.00	1,050.00	2,253.50	3,815.50	5,308.50	2,500.00	(799.81)	1,500.00
414.31 - Professional Services	3,526.00	4,225.00	500.00		418.40	6,000.00	1,102.50	5,000.00
414.34 - Advertising Zoning/Cond.	80.00	1,617.74				1,500.00		1,500.00
414.40 - Court Reporter ZHB/CU	160.00	1,757.50	161.00	666.00	3,499.50	2,000.00	1,144.75	2,000.00
414.42 - Meets/Confis/Dues/Training	0.00	20.00			125.00	500.00		500.00
414.45 - Ordinance Amendments	0.00	0.00	2,566.07		9,423.53	22,000.00		20,000.00
414.49 - Zoning Legal Costs	1,059.50	20,430.75	3,692.00		3,045.00	10,000.00	5,030.70	9,100.00
Total 414 - PLANNING & ZONING	4,975.50	29,100.99	9,172.57	4,481.50	21,819.83	44,500.00	7,478.14	39,600.00

415 - EMERGENCY MANAGEMENT

415.10 - Emergency Management	0.00	0.00						
415.11 - Emergency Management Expenses	814.45	150.00	0.00			1,100.00		1,750.00
415.46 - Mtgs/Confis/ConEd								
Total 415 - EMERGENCY MANAGEMENT	814.45	150.00	0.00	-	-	1,100.00	-	1,750.00

419 - COMMUNITY RISK REDUCTION

419.15 - Assistant								
419.26 - Minor Equipment						250.00		10,130.00
Total 419 - COMMUNITY RISK REDUCTION	-	-	-	-	-	250.00	-	10,130.00

422 - HEALTH & HUMAN SERVICES

422.00 - Animal Control	7,350.58	2,606.68	6,468.68	9,447.80	5,272.40	6,500.00	7,318.00	7,300.00
Total 422 - HEALTH & HUMAN SERVICES	7,350.58	2,606.68	6,468.68	9,447.80	5,272.40	6,500.00	7,318.00	7,300.00

426 - SANITATION

426.10 - Recycling	1,303.25	1,911.40	1,270.70	8,111.40	1,195.86	1,500.00	999.01	1,500.00
427.00 - County Hazard. Materials	1,349.61	1,877.54	2,475.30	1,367.30	1,341.17	2,000.00	3,484.17	2,000.00
Total 426 - SANITATION	2,652.86	3,788.94	3,746.00	9,478.70	2,537.03	3,500.00	4,483.18	3,500.00

414 - PLANNING & ZONING

414.16 - Zoning Hearing Board	1,500.00							
414.31 - Professional Services	5,000.00							
414.34 - Advertising Zoning/Cond.	1,500.00							
414.40 - Court Reporter ZHB/CU	2,000.00							
414.42 - Meets/Confis/Dues/Training	500.00							
414.45 - Ordinance Amendments	20,000.00							
414.49 - Zoning Legal Costs	9,100.00							
Total 414 - PLANNING & ZONING	39,600.00							

415 - EMERGENCY MANAGEMENT

415.10 - Emergency Management								
415.11 - Emergency Management Expenses								
415.46 - Mtgs/Confis/ConEd								
Total 415 - EMERGENCY MANAGEMENT	1,750.00							

419 - COMMUNITY RISK REDUCTION

419.15 - Assistant								
419.26 - Minor Equipment								
Total 419 - COMMUNITY RISK REDUCTION	10,130.00							

422 - HEALTH & HUMAN SERVICES

422.00 - Animal Control	7,300.00							
Total 422 - HEALTH & HUMAN SERVICES	7,300.00							

426 - SANITATION

426.10 - Recycling	1,500.00							
427.00 - County Hazard. Materials	2,000.00							
Total 426 - SANITATION	3,500.00							

429 - SEWER & WATER

429.01 - Manager Wages	5,432.00	10,066.00	16,848.00	21,851.90	18,200.00	14,907.45	18,200.00
429.07 - IT Computer Software	0.00	0.00	105.12	5,071.39	4,500.00	4,500.00	4,500.00
429.110 - Finance Salary	2,448.00	22,620.00	27,956.24	27,956.24	27,737.00	27,562.05	27,737.00
429.11 - Healthcare	7,463.40	90,316.80	98,843.20	81,468.60	93,500.00	75,264.00	93,500.00
429.12 - Admin Assistant Wages	57,680.06	47,265.05	37,083.68	18,885.30	58,240.00	36,892.00	58,240.00
429.10 - Receptionist	45,448.84	11,120.00	7,923.00	12,993.00	18,200.00	7,507.50	18,200.00
429.14 - Municipal PW Director	5,432.00	10,066.00	10,114.00	10,114.00	35,000.00	14,907.45	35,000.00
429.15 - Public Works Salary	0.00	0.00			649.00		
429.16 - PED Reimbursed Wages	0						
429.19 - FICA Employer Paid	17,161.06	14,153.89	14,053.76	13,265.97	13,500.00	3,941.28	13,500.00
429.20 - UEC Group Trust	820.00	817.21			1,000.00		1,000.00
429.24 - Uniforms	304.79	661.84		44.99			
429.25 - Sewer Materials & Supplies				1,108.66		13,364.08	
429.26 - Sewer Vehicle Parts				484.13			
429.27 - Small Tools				279.50		567.72	
429.30 - Insurance - Vehicle	0.00						
429.31 - Disability & Life Ins	2,417.83	2,313.67	2,667.60	2,231.24	3,315.00	3,010.08	3,315.00
429.32 - Dental	3,932.06	4,236.40	3,372.24	4,031.26	3,800.00	2,400.76	3,800.00
429.33 - Sewer Fuel				1,460.46	2,500.00	422.63	2,500.00
429.35 - Postage				1,565.15	3,000.00	3,285.63	3,000.00
429.37 - Communications				7,484.53		11,152.98	
429.40 - 457 EE Pre-Tax	36,055.00	14,955.00	9,030.00	4,625.00	4,500.00	2,950.00	4,500.00
429.41 - Pension EE Post Tax	6,722.07	6,058.70	5,951.20	3,221.17	4,590.00	2,588.36	4,590.00
429.410 - Supplies & Chemicals				4,058.02	6,000.00	459.80	6,000.00
429.42 - Materials & Supplies	21,284.65	2,783.55	4,868.48	18,145.33	17,500.00	383.05	17,500.00
429.43 - Building Repairs				206.73		37.24	
429.45 - Plant Equipment Repairs				4,297.73		12,502.12	
429.50 - Training	105.00	1,070.74	415.00	1,340.00	1,500.00	1,250.00	1,500.00
429.51 - Pass Through Misc	140.00	12,734.59	40,039.10	13,727.63	20,000.00	25,345.61	20,000.00
429.04 - Sewer Wage TIF	114,852.38	126,376.00	89,783.13	83,341.16	120,000.00	16,625.00	120,000.00
429.XX - Other			13,449.33		15,000.00		15,000.00
448.01 - Manager Wages Water			7,228.00	12,222.28	7,800.00	6,388.94	7,800.00
448.02 - Municipal PW Director Water			4,342.00	4,342.00	17,000.00	6,388.94	17,000.00
448.04 - Water Wage TIF			40,730.79	34,346.84	40,000.00	8,832.10	40,000.00
448.10 - Receptionist Water			3,401.00		7,800.00		7,800.00
448.11 - Finance Salary Water			9,698.00	11,981.32	11,887.00	11,812.11	11,887.00
448.12 - Admin Assistant Wages Water			15,571.57	8,741.70	17,160.00	15,732.00	17,160.00
448.25 - Materials & Supplies Water				821.48		283.98	
448.27 - Water Minor Tools & Equipment - Water				1,166.71		130.09	
448.29 - Hydrants & Valves				458.16			
448.33 - Water Fuel				1,490.52		958.72	
448.37 - Telephone - Water			15,571.57	2,685.85		345.75	
Total 429 - SEWER & WATER	7,681.34	410,925.45	355,039.44	473,708.77	568,729.00	333,348.42	568,729.00

430 - PUBLIC WORKS

430.12 - Wages
 430.21 - Materials & Supplies
 430.24 - General Expense
 430.25 - Maintenance
 430.26 - Small Tools-Shop
 430.28 - Uniforms
 430.31 - PA One Call
 430.32 - Communication
 430.33 - Gasoline/Diesel Fuel
 430.34 - Co-Op Expenses
 430.46 - Seminars, CDL & Training
 430.47 - CDL Program & Testing
 430.50 - Fire Extinguishers

Total 430 - PUBLIC WORKS

432 - SNOW REMOVAL
 432.12 - Wages-Snow
 432.24 - Salt Materials
 432.38 - Equipment Rental
 432.45 - Snow Removal-Contract

Total 432 - SNOW REMOVAL

433 - TRAFFIC CONTROL DEVICES - SIGNS

433.24 - Signs-Materials
 433.36 - TrafficLight-Electric/Maint
 435.00 - Sidewalks & Crosswalks

Total 433 - TRAFFIC CONTROL DEVICES - SIGNS

434 - STREET LIGHTS

434.36 - Elec/Maint

Total 434 - STREET LIGHTS

437 - MACHINERY REPAIR

437.26 - Small Equipment Parts
 437.28 - Vehicle Parts
 437.29 - Equipment Parts

Total 437 - MACHINERY REPAIR

430 - PUBLIC WORKS

430.12 - Wages
 430.21 - Materials & Supplies
 430.24 - General Expense
 430.25 - Maintenance
 430.26 - Small Tools-Shop
 430.28 - Uniforms
 430.31 - PA One Call
 430.32 - Communication
 430.33 - Gasoline/Diesel Fuel
 430.34 - Co-Op Expenses
 430.46 - Seminars, CDL & Training
 430.47 - CDL Program & Testing
 430.50 - Fire Extinguishers

Total 430 - PUBLIC WORKS

432 - SNOW REMOVAL
 432.12 - Wages-Snow
 432.24 - Salt Materials
 432.38 - Equipment Rental
 432.45 - Snow Removal-Contract

Total 432 - SNOW REMOVAL

433 - TRAFFIC CONTROL DEVICES - SIGNS

433.24 - Signs-Materials
 433.36 - TrafficLight-Electric/Maint
 435.00 - Sidewalks & Crosswalks

Total 433 - TRAFFIC CONTROL DEVICES - SIGNS

434 - STREET LIGHTS

434.36 - Elec/Maint

Total 434 - STREET LIGHTS

437 - MACHINERY REPAIR

437.26 - Small Equipment Parts
 437.28 - Vehicle Parts
 437.29 - Equipment Parts

Total 437 - MACHINERY REPAIR

317,506.46	369,142.13	422,493.98	468,091.13	511,481.74	510,000.00	635,060.92	516,565.00
10,328.75	12,178.36	15,746.24	19,689.18	10,220.55	13,000.00	19,987.22	15,000.00
10,295.04	8,309.64	9,946.80	12,209.15	7,303.58	11,000.00	13,995.73	30,000.00
4,617.88	4,853.51	3,147.58	4,377.95	2,736.81	8,000.00	8,022.95	7,000.00
4,144.44	7,614.63	6,199.83	3,631.30	4,271.62	8,000.00	7,591.17	8,000.00
4,539.23	1,972.63	7,006.15	9,373.42	8,510.76	8,000.00	10,993.53	10,500.00
485.13	456.81	369.07	234.45	476.40	200.00	611.56	200.00
5,650.52	5,562.87	11,627.46	5,278.76	9,914.98	11,000.00	13,900.71	11,000.00
13,784.27	21,000.08	38,671.33	23,782.89	32,461.02	29,000.00	14,517.47	25,000.00
1,104.00	747.33	1,532.27	1,129.28	(1,371.42)	2,500.00	2,244.22	3,500.00
859.50	1,055.50	1,573.60	367.00	854.00	3,000.00	750.00	1,500.00
800.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
373,815.72	432,893.49	518,516.41	548,564.51	568,296.71	597,700.00	723,757.48	628,265.00
4,748.35	0.00	0.00	0.00	0.00	15,000.00	114.00	15,000.00
14,501.76	28,899.41	14,672.83	11,511.80	35,718.94	15,000.00	114.00	15,000.00
447.84	0.00	0.00	0.00	0.00	15,000.00	114.00	15,000.00
19,697.95	28,899.41	14,672.83	11,511.80	35,718.94	15,000.00	114.00	15,000.00
11,343.44	12,379.89	10,916.11	11,947.09	10,116.12	12,000.00	2,219.57	12,000.00
2,992.59	7,647.64	36,745.40	7,088.93	6,477.66	8,000.00	13,114.54	47,500.00
0.00	0.00	0.00	0.00	0.00	16,000.00	15,334.11	59,500.00
14,336.03	20,027.53	47,661.51	19,006.02	16,593.78	4,000.00	2,087.92	5,500.00
2,731.59	2,406.44	2,073.51	2,851.16	5,477.66	4,000.00	2,087.92	5,500.00
6,371.98	6,647.40	12,733.78	7,030.80	7,369.67	8,000.00	10,728.28	8,500.00
40,593.80	28,462.09	21,369.62	26,348.52	53,729.84	35,000.00	61,586.47	35,000.00
21,477.11	38,870.29	27,182.83	36,008.75	38,702.25	30,000.00	30,000.00	31,000.00
69,642.89	73,979.78	61,306.23	69,378.07	100,801.76	73,000.00	102,380.19	75,500.00

317,506.46	369,142.13	422,493.98	468,091.13	511,481.74	510,000.00	635,060.92	516,565.00
10,328.75	12,178.36	15,746.24	19,689.18	10,220.55	13,000.00	19,987.22	15,000.00
10,295.04	8,309.64	9,946.80	12,209.15	7,303.58	11,000.00	13,995.73	30,000.00
4,617.88	4,853.51	3,147.58	4,377.95	2,736.81	8,000.00	8,022.95	7,000.00
4,144.44	7,614.63	6,199.83	3,631.30	4,271.62	8,000.00	7,591.17	8,000.00
4,539.23	1,972.63	7,006.15	9,373.42	8,510.76	8,000.00	10,993.53	10,500.00
485.13	456.81	369.07	234.45	476.40	200.00	611.56	200.00
5,650.52	5,562.87	11,627.46	5,278.76	9,914.98	11,000.00	13,900.71	11,000.00
13,784.27	21,000.08	38,671.33	23,782.89	32,461.02	29,000.00	14,517.47	25,000.00
1,104.00	747.33	1,532.27	1,129.28	(1,371.42)	2,500.00	2,244.22	3,500.00
859.50	1,055.50	1,573.60	367.00	854.00	3,000.00	750.00	1,500.00
800.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
373,815.72	432,893.49	518,516.41	548,564.51	568,296.71	597,700.00	723,757.48	628,265.00
4,748.35	0.00	0.00	0.00	0.00	15,000.00	114.00	15,000.00
14,501.76	28,899.41	14,672.83	11,511.80	35,718.94	15,000.00	114.00	15,000.00
447.84	0.00	0.00	0.00	0.00	15,000.00	114.00	15,000.00
19,697.95	28,899.41	14,672.83	11,511.80	35,718.94	15,000.00	114.00	15,000.00
11,343.44	12,379.89	10,916.11	11,947.09	10,116.12	12,000.00	2,219.57	12,000.00
2,992.59	7,647.64	36,745.40	7,088.93	6,477.66	8,000.00	13,114.54	47,500.00
0.00	0.00	0.00	0.00	0.00	16,000.00	15,334.11	59,500.00
14,336.03	20,027.53	47,661.51	19,006.02	16,593.78	4,000.00	2,087.92	5,500.00
2,731.59	2,406.44	2,073.51	2,851.16	5,477.66	4,000.00	2,087.92	5,500.00
6,371.98	6,647.40	12,733.78	7,030.80	7,369.67	8,000.00	10,728.28	8,500.00
40,593.80	28,462.09	21,369.62	26,348.52	53,729.84	35,000.00	61,586.47	35,000.00
21,477.11	38,870.29	27,182.83	36,008.75	38,702.25	30,000.00	30,000.00	31,000.00
69,642.89	73,979.78	61,306.23	69,378.07	100,801.76	73,000.00	102,380.19	75,500.00

438 - ROAD MAINTENANCE

438.28 - Road Maint Materials
 438.281 - Bridge Materials
 438.31 - Bridge Inspections
 438.35 - Contract & Extra Hire
 438.38 - Equipment Rental
 438.381 - Bridge Equipment Rental
 438.61 - Bridge Contracting
 438.66 - Bridge Engineering
 438.67 - Bridge Repair
 438.74 - Equipment Purchase

112,689.49
 4,550.00
 120.00
 0.00
 862.00
 0.00
 0.00
 0.00
 0.00
 0.00
 0.00

118,462.80
 4,188.76
 4,448.00
 0.00
 3,423.78
 1,993.85
 0.00
 7,622.50
 25,829.48
 0.00

91,714.91
 455.00
 2,527.44
 15,784.20
 54,411.00

112,646.11
 265.05
 1,880.00

Total 438 - ROAD MAINTENANCE

118,021.49

165,969.17

164,892.55

114,791.16

439 - ROAD RECONSTRUCTION

439.22 - Wages-Rebuilding
 439.38 - Equipment Rental
 439.45 - Contract Paving
 439.67 - Bridge Repair

0.00
 0.00
 182,513.74

0.00
 0.00
 211,000.00

0.00
 0.00
 186,547.86

324,263.01

Total 439 - ROAD RECONSTRUCTION

192,513.74

211,000.00

186,547.86

324,263.01

438 - ROAD MAINTENANCE

438.28 - Road Maint Materials
 438.281 - Bridge Materials
 438.31 - Bridge Inspections
 438.35 - Contract & Extra Hire
 438.38 - Equipment Rental
 438.381 - Bridge Equipment Rental
 438.61 - Bridge Contracting
 438.66 - Bridge Engineering
 438.67 - Bridge Repair
 438.74 - Equipment Purchase

130,000.00
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 2,000.00
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 25,000.00

158,807.81
 1,667.28
 9,692.11
 4,093.70
 34,605.99

130,000.00
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 2,000.00
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 58,000.00

130,000.00
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 2,000.00
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 -
 -
 190,000.00

Total 438 - ROAD MAINTENANCE

207,000.00

207,855.99

173,224.38

173,224.38

439 - ROAD RECONSTRUCTION

439.22 - Wages-Rebuilding
 439.38 - Equipment Rental
 439.45 - Contract Paving
 439.67 - Bridge Repair

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Total 439 - ROAD RECONSTRUCTION

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Total 438 - ROAD RECONSTRUCTION

305,653.00

305,653.00

305,653.00

305,653.00

452 - GOLF COURSE

452.011 - IGC Grounds Superintendent FT	49,836.61	126,588.81	153,924.71	203,736.00	181,610.05	224,845.00
452.10 - IGC Grounds FT	44,261.35					
452.10 - Manager Salary	109,019.16					
452.11 - GC Employee Health	50,551.50	62,130.28	46,381.28	55,000.00	47,345.73	63,000.00
452.12 - IGC Club House FT	128,881.44	134,695.05	148,651.84	138,008.00	136,622.60	151,319.00
452.14 - Grounds PT & Seasonal Wages	72,808.13	135,722.56	176,602.33	119,000.00	187,442.61	174,000.00
452.15 - Club House PT & Seasonal Wages	14,803.70	93,128.03	111,980.64	85,000.00	123,705.65	98,750.00
452.16 - PWD Wages for IGC	54,279.53	39,752.69	45,137.62	42,000.00	50,000.84	42,000.00
452.19 - FICA Employer Paid	0.00	1,680.30	943.23	1,000.00		1,000.00
452.20 - UEC Group Trust	15,758.02	14,157.75	8,433.22	14,000.00	9,692.86	14,000.00
452.22 - Tips Charged	6,801.70					
452.23 - Commissions						
452.24 - Office Supplies			588.22		847.13	
452.26 - Facility Supplies	3,405.03	3,599.90	3,286.47	3,800.00	184.84	3,800.00
452.31 - GC Employee Disability & Life	1,597.28	3,437.83	3,427.00	3,120.00	3,708.00	3,120.00
452.32 - GC Employee Dental	604.07	0.00	3,157.37		5,089.52	
452.37 - Maintenance Bldg Repair	7,791.05	8,585.84	8,648.39	8,500.00	9,615.78	8,500.00
452.40 - IGC 401(a) Twp Contributions	11,696.01	6,900.65	7,216.48	7,200.00	7,321.28	7,800.00
452.41 - IGC 457(b) Employee Contribution	2,206.22	237.19	105.10	500.00	85.44	500.00
452.42 - Materials & Supplies			7,007.78		13,824.22	12,000.00
452.44 - Sanitation/Trash	0.00					
452.50 - Payroll Fees		12,000.00				
483.40 - Employee Bonus		47,289.18	18,485.23		47,057.19	8,288.00
452.51 - Pass Through Expenses			657.42		3,939.69	
452.60 - Equipment Repairs			23,864.47		1,466.22	
452.69 - Golf Course Improvements			1,988.67			
452.XX - Other		318.00				
Total 452 - GOLF COURSE	480,376.84	687,872.34	773,254.30	680,864.00	839,568.59	812,702.00

452 - GOLF COURSE

452.011 - IGC Grounds Superintendent FT	49,836.61	126,588.81	153,924.71	203,736.00	181,610.05	224,845.00
452.10 - IGC Grounds FT	44,261.35					
452.10 - Manager Salary	109,019.16					
452.11 - GC Employee Health	50,551.50	62,130.28	46,381.28	55,000.00	47,345.73	63,000.00
452.12 - IGC Club House FT	128,881.44	134,695.05	148,651.84	138,008.00	136,622.60	151,319.00
452.14 - Grounds PT & Seasonal Wages	72,808.13	135,722.56	176,602.33	119,000.00	187,442.61	174,000.00
452.15 - Club House PT & Seasonal Wages	14,803.70	93,128.03	111,980.64	85,000.00	123,705.65	98,750.00
452.16 - PWD Wages for IGC	54,279.53	39,752.69	45,137.62	42,000.00	50,000.84	42,000.00
452.19 - FICA Employer Paid	0.00	1,680.30	943.23	1,000.00		1,000.00
452.20 - UEC Group Trust	15,758.02	14,157.75	8,433.22	14,000.00	9,692.86	14,000.00
452.22 - Tips Charged	6,801.70					
452.23 - Commissions						
452.24 - Office Supplies			588.22		847.13	
452.26 - Facility Supplies	3,405.03	3,599.90	3,286.47	3,800.00	184.84	3,800.00
452.31 - GC Employee Disability & Life	1,597.28	3,437.83	3,427.00	3,120.00	3,708.00	3,120.00
452.32 - GC Employee Dental	604.07	0.00	3,157.37		5,089.52	
452.37 - Maintenance Bldg Repair	7,791.05	8,585.84	8,648.39	8,500.00	9,615.78	8,500.00
452.40 - IGC 401(a) Twp Contributions	11,696.01	6,900.65	7,216.48	7,200.00	7,321.28	7,800.00
452.41 - IGC 457(b) Employee Contribution	2,206.22	237.19	105.10	500.00	85.44	500.00
452.42 - Materials & Supplies			7,007.78		13,824.22	12,000.00
452.44 - Sanitation/Trash	0.00					
452.50 - Payroll Fees		12,000.00				
483.40 - Employee Bonus		47,289.18	18,485.23		47,057.19	8,288.00
452.51 - Pass Through Expenses			657.42		3,939.69	
452.60 - Equipment Repairs			23,864.47		1,466.22	
452.69 - Golf Course Improvements			1,988.67			
452.XX - Other		318.00				
Total 452 - GOLF COURSE	480,376.84	687,872.34	773,254.30	680,864.00	839,568.59	812,702.00

486 - INSURANCE

484.10 - Workers Compensation Policy	32,893.00	25,863.00	93,028.00	55,408.00	112,875.00	9,302.00	112,875.00
486.10 - General Liability Policy	8,706.00	9,583.00	12,583.00	12,583.00	15,750.00	8,351.00	15,750.00
486.20 - Property & Casualty Policy	8,866.00	10,455.00	12,738.00	85,615.20	15,750.00	6,033.00	15,750.00
486.30 - Automobile Policy	26,547.00	29,421.00	30,879.00	33,148.00	38,850.00	39,347.00	38,850.00
486.35 - Golf Course Policy	0.00	0.00					
486.40 - Public Officials Policy	5,812.00	6,098.00	7,098.00	7,098.00	7,875.00	7,875.00	7,875.00
486.70 - Umbrella Policy	12,499.00	13,939.00	16,939.00	16,939.00	18,375.00	18,375.00	18,375.00
486.80 - Inland Marine	8,025.00	17,068.00	19,068.00	19,068.00	26,250.00	26,250.00	26,250.00
486.85 - Crime	50.00	52.00	152.00	152.00	210.00	210.00	210.00
486.90 - CyCurry	1,936.00	1,742.00	2,742.00	5,203.00	3,675.00	4,565.00	3,675.00
486.95 - Pesticide Herbicide	288.00	305.00	505.00	505.00	788.00	788.00	788.00

Total 486 - INSURANCE 105,622.00 114,628.00 195,732.00 235,719.20 3,951.95 240,398.00 67,618.00 240,398.00

487 - EMPLOYEE BENEFITS

487.10 - Employee Health	251,249.19	265,858.32	265,981.49	281,558.79	293,250.00	276,632.37	290,472.00
487.20 - Employee Dental	7,717.02	9,038.36	9,332.12	6,865.52	7,210.00	7,338.30	8,500.00
487.30 - Disability & Life	9,887.91	10,743.75	10,040.84	8,837.89	11,330.00	9,669.15	12,807.00
487.31 - Supplemental						(550.42)	

Total 487 - EMPLOYEE BENEFITS 268,854.12 285,640.43 285,334.45 288,424.31 231,772.63 301,790.00 283,089.40 311,779.00

489 - MISCELLANEOUS EXPENSE & REFUNDS

489.00 - Miscellaneous Expense	2,211.00	0.00	4,058.39	3,322.15	2,500.00	5,212.37	4,977.00
489.10 - Refund Current Year	9,404.18	13,088.92	6,706.97	8,013.86	5,000.00	2,751.49	6,112.00
489.20 - Refund Current Year Bldg Permit	399.50	0.00					
489.33--FEIMA-Streambank-Restoration							
489.30 - Key Deposit Refund Mig Room		0.00					
489.40 - County Grant Expenses	298.26	0.00		31,490.77	57,695.86		
491.10 - Refund Prior Year	0.00	0.00					
491.20 - Refund Prior Year Build Permit							

Total 489 - MISCELLANEOUS EXPENSE & REFUNDS 12,312.94 13,088.92 10,765.36 42,826.78 73,202.95 7,500.00 7,963.86 11,089.00

486 - INSURANCE

484.10 - Workers Compensation Policy	112,875.00	9,302.00	112,875.00	55,408.00	112,875.00	9,302.00	112,875.00
486.10 - General Liability Policy	15,750.00	8,351.00	15,750.00	12,583.00	15,750.00	8,351.00	15,750.00
486.20 - Property & Casualty Policy	15,750.00	6,033.00	15,750.00	85,615.20	15,750.00	6,033.00	15,750.00
486.30 - Automobile Policy	38,850.00	39,347.00	38,850.00	33,148.00	38,850.00	39,347.00	38,850.00
486.35 - Golf Course Policy							
486.40 - Public Officials Policy	7,875.00	7,875.00	7,098.00	7,098.00	7,875.00	7,875.00	7,875.00
486.70 - Umbrella Policy	18,375.00	18,375.00	16,939.00	16,939.00	18,375.00	18,375.00	18,375.00
486.80 - Inland Marine	26,250.00	26,250.00	19,068.00	19,068.00	26,250.00	26,250.00	26,250.00
486.85 - Crime	210.00	210.00	152.00	152.00	210.00	210.00	210.00
486.90 - CyCurry	3,675.00	4,565.00	2,742.00	5,203.00	3,675.00	4,565.00	3,675.00
486.95 - Pesticide Herbicide	788.00	788.00	505.00	505.00	788.00	788.00	788.00

Total 486 - INSURANCE 240,398.00 240,398.00 240,398.00 235,719.20 3,951.95 240,398.00 67,618.00 240,398.00

487 - EMPLOYEE BENEFITS

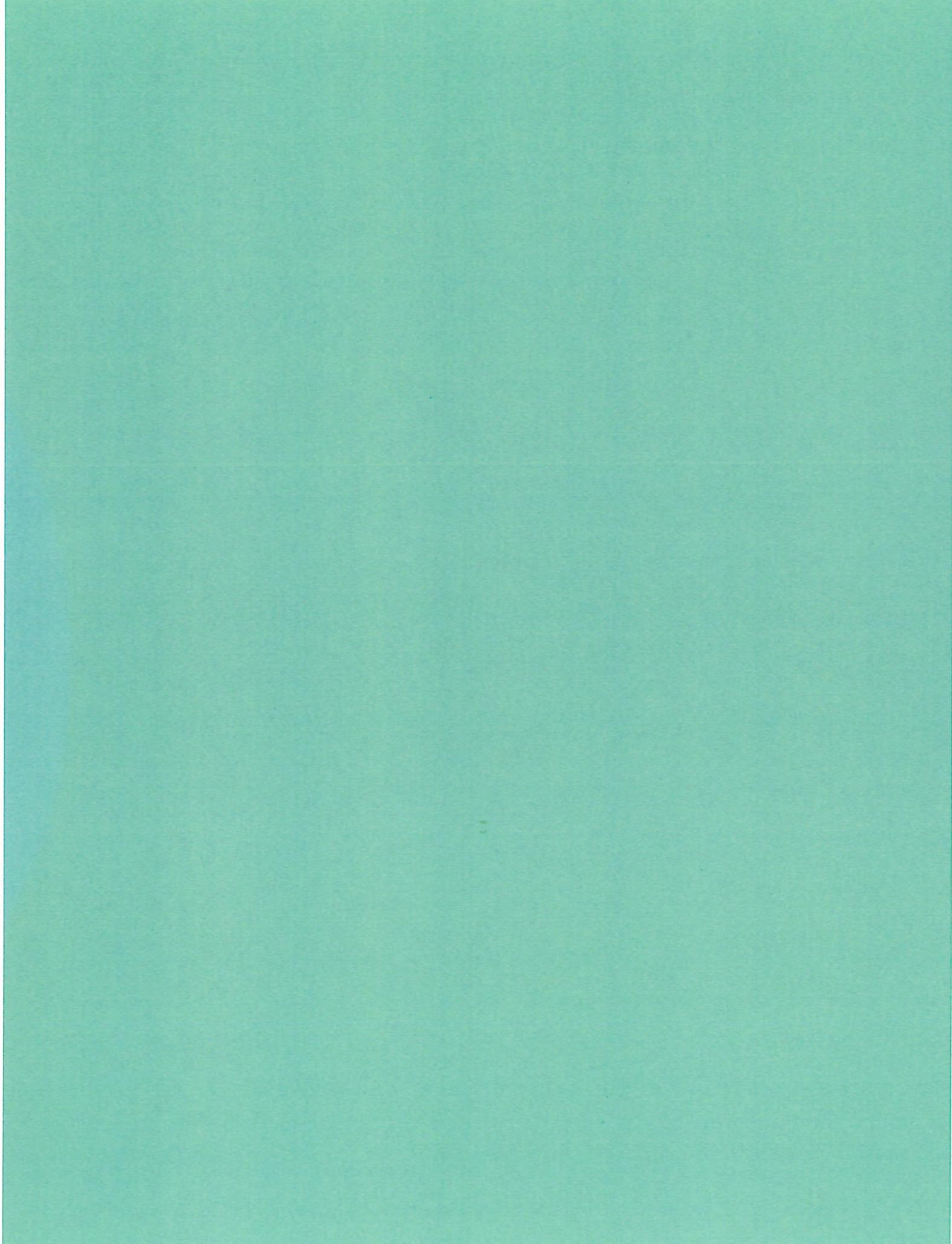
487.10 - Employee Health	290,472.00	276,632.37	265,981.49	281,558.79	293,250.00	276,632.37	290,472.00
487.20 - Employee Dental	8,500.00	7,338.30	9,332.12	6,865.52	7,210.00	7,338.30	8,500.00
487.30 - Disability & Life	12,807.00	9,669.15	10,040.84	8,837.89	11,330.00	9,669.15	12,807.00
487.31 - Supplemental		(550.42)				(550.42)	

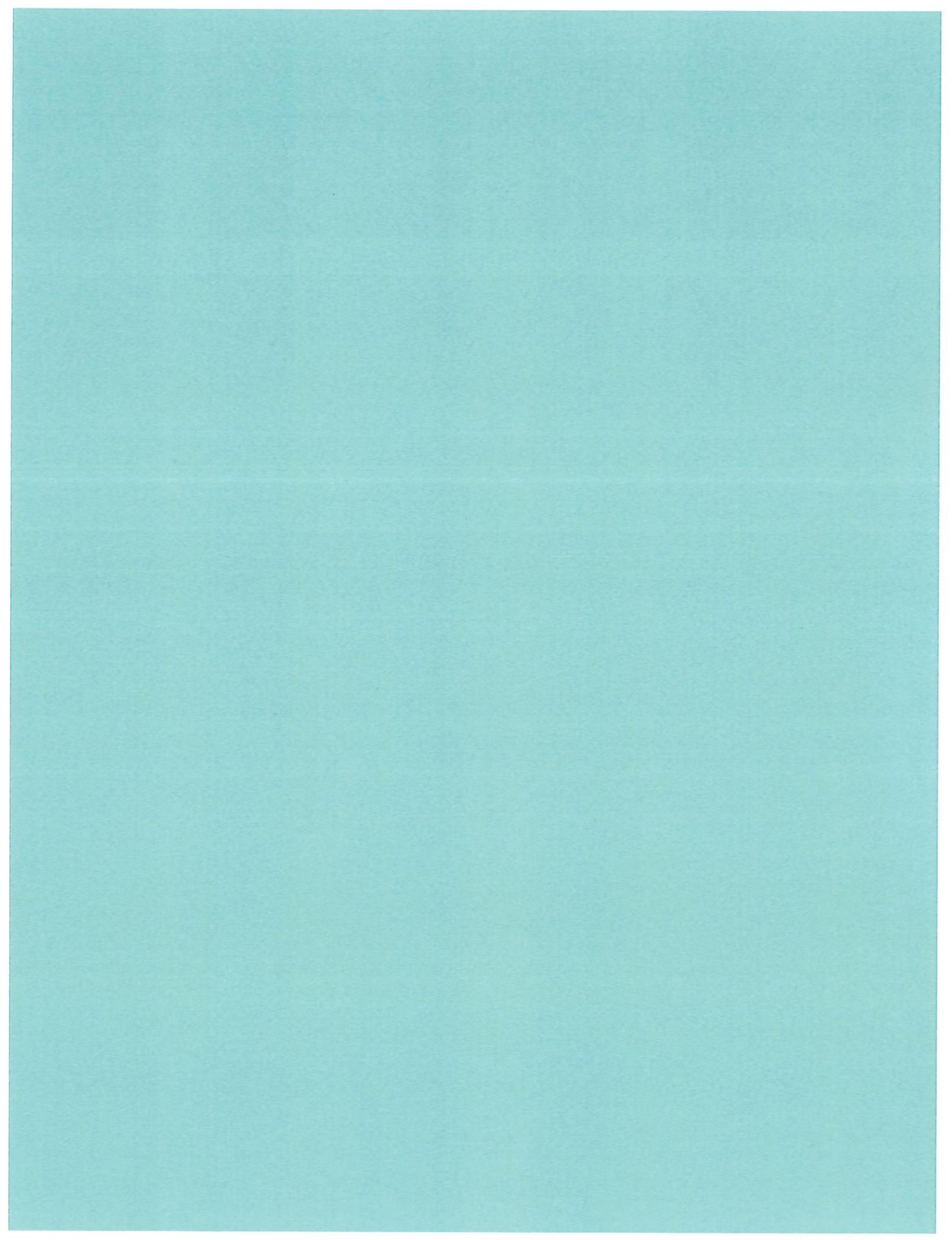
Total 487 - EMPLOYEE BENEFITS 311,779.00 283,089.40 285,334.45 288,424.31 231,772.63 301,790.00 283,089.40 311,779.00

489 - MISCELLANEOUS EXPENSE & REFUNDS

489.00 - Miscellaneous Expense	4,977.00	5,212.37	4,058.39	3,322.15	2,500.00	5,212.37	4,977.00
489.10 - Refund Current Year	6,112.00	2,751.49	6,706.97	8,013.86	5,000.00	2,751.49	6,112.00
489.20 - Refund Current Year Bldg Permit							
489.33--FEIMA-Streambank-Restoration							
489.30 - Key Deposit Refund Mig Room							
489.40 - County Grant Expenses				31,490.77	57,695.86		
491.10 - Refund Prior Year							
491.20 - Refund Prior Year Build Permit							

Total 489 - MISCELLANEOUS EXPENSE & REFUNDS 11,089.00 7,963.86 10,765.36 42,826.78 73,202.95 7,500.00 7,963.86 11,089.00





BRIDGE FUND

Updated 11/5/2025

	2021	2022	2023	2024	2025	2025	2026
	Actual	Actual	Actual	Actual	Budget	YTD	Budget
3900 - Retained Earnings	-	250,000.00	500,000.00	902,199.36	1,576,507.10	1,576,507.10	1,052,431.33
300 - REVENUES							
341.01 - Interest Income	0	-	7,199.36	35,853.74	15,000.00	37,518.36	34,260.00
392.01 - Transfer from General Fund	250,000.00	250,000.00	395,000.00	638,454.00	640,000.00		660,000.00
392.30 - Transfer from Capital Fund							
Total 300 - REVENUE	250,000.00	500,000.00	902,199.36	1,576,507.10	2,231,507.10	1,614,025.46	1,746,691.33
400 - EXPENDITURES							
404.10 - Legal Services					10,000.00		15,000.00
406.31 - Professional Services					8,000.00		9,000.00
406.34 - Legal							
406.39 - Bank Fees							
408.31 - Engineering Bridges							
438.281 - Bridge Materials		-			15,450.00	7,653.70	10,000.00
438.31 - Bridge Inspections		-			10,600.00		5,000.00
438.35 - Contract & Extra Hire		-			70,000.00	1,118.75	225,000.00
Woodview Road (357-04)					30,000.00		50,000.00
Glen Willow Road					30,000.00		45,000.00
Hilton Road							
Chambers Road							
Paschall Mill Road							
E. London Grove Road					10,000.00		30,000.00
Angelica Drive							
Friendship Drive							
Rose Hill Road							
Woodview Road (357-03)							
Woodview Road (357-01)							
Lloyd Road							
Indian Run Road							
McCue Road							

438.381 - Bridge Equipment Rental

Woodview Road (357-02)	-	-	55,000.00	50,052.84	80,000.00
Glen Willow Road			20,000.00		35,000.00
Hilton Road			25,000.00		35,000.00
Chambers Road					
Paschall Mill Road					
E. London Grove Road			10,000.00		10,000.00
Angelica Drive					
Friendship Drive					
Rose Hill Road					

Woodview Road (357-03)					
Woodview Road (357-01)					
Lloyd Road					
Indian Run Road					
McCue Road					

438.61 - Bridge Contracting

Woodview Road (357-02)			120,000.00	923.41	100,000.00
Glen Willow Road			50,000.00		50,000.00
Hilton Road			50,000.00		50,000.00
Chambers Road					
Paschall Mill Road					
E. London Grove Road			20,000.00		
Angelica Drive					
Friendship Drive					
Rose Hill Road					

Woodview Road (357-03)					
Woodview Road (357-01)					
Lloyd Road					
Indian Run Road					
McCue Road					

Total 400 - Expenditures

	2021	2022	2023	2024	2025	2025	2026
	250,000.00	500,000.00	902,199.36	1,576,507.10	1,147,457.10	1,052,431.33	612,691.33
	-	-	-	-	1,084,050.00	561,594.13	1,134,000.00

Net Income

	2021	2022	2023	2024	2025	2025	2026
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	2021	2022	2023	2024	2025	2025	2026
Woodview Road	425,000.00				425,000.00		-
Glen Willow Road	855,000.00				440,000.00		415,000.00
Hilton Road	390,000.00				10,000.00		380,000.00
Chambers Road	495,000.00				15,000.00		20,000.00
Paschall Mill Road	280,000.00				125,000.00		155,000.00
E. London Grove Road	537,000.00				10,000.00		10,000.00
Angelica Drive	60,000.00				5,000.00		55,000.00
Friendship Drive	60,000.00				5,000.00		55,000.00
Rose Hill Road	189,000.00				5,000.00		5,000.00
Woodview Road (357-03)	578,000.00				-		-
Woodview Road (357-01)	1,350,000.00				-		-
Lloyd Road	465,000.00				-		-
Indian Run Road	40,000.00				-		-

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses and income. The document also highlights the need for regular reconciliation of bank statements and the company's records to identify any discrepancies early on.

In addition, the document provides a detailed breakdown of the accounting cycle, from identifying the accounting entity to preparing financial statements. It explains how each step contributes to the overall accuracy and reliability of the financial data. The document also includes a section on the importance of internal controls, which are designed to prevent errors and fraud within the organization.

The second part of the document focuses on the practical application of these principles. It provides a series of examples and exercises that illustrate how to record and classify transactions. These examples cover a wide range of business activities, from simple sales to complex transactions involving multiple parties. The document also includes a section on the preparation of journal entries, which are the foundation of the accounting system.

Finally, the document concludes with a summary of the key points discussed throughout the document. It reiterates the importance of accuracy, consistency, and transparency in financial reporting. It also provides a list of resources for further study and a glossary of key terms used throughout the document.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses and income. The document also highlights the need for regular reconciliation of bank statements and the company's records to identify any discrepancies early on.

In the second part, the author provides a detailed breakdown of the accounting cycle. It starts with identifying the accounting period and ends with the preparation of financial statements. Each step is explained in detail, including the necessary journal entries and the use of T-accounts to organize the data. The document stresses that following these steps meticulously is crucial for producing accurate and reliable financial information.

The third section focuses on the classification of accounts. It explains how to distinguish between assets, liabilities, and equity accounts, as well as the difference between debit and credit entries. The author provides examples of common accounts and how they should be recorded. This section is particularly useful for students who are new to accounting and need a clear understanding of the basic principles.

Finally, the document concludes with a summary of the key points discussed. It reiterates the importance of accuracy and consistency in accounting practices. The author encourages students to practice regularly and seek help when needed to ensure they have a solid foundation in accounting.

CAPITAL IMPROVEMENT FUND

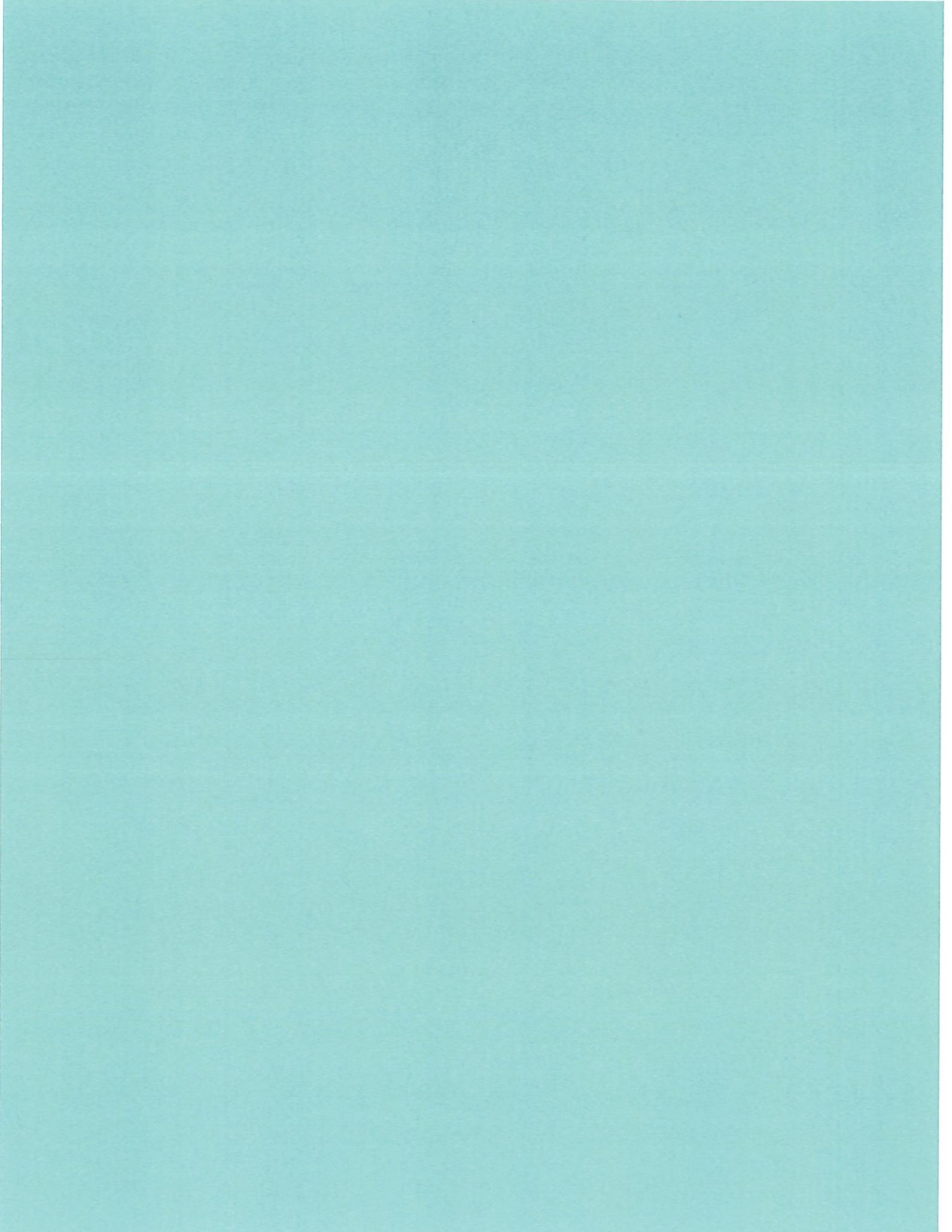
	2021		2022		2023		2024		2025		2026	
	Actual		Actual		Actual		Actual		Budget		YTD	Budget
3900 - Retained Earnings	1,116,660.59		1,345,349.45		782,616.53		966,473.00		1,077,811.98		1,077,811.98	1,186,742.32
300 - REVENUES												
341.01 - Interest Income	618.13		854.76		9,023.62		11,338.98		10,800.00		8930.34	10,596.00
389.00 - State Aid Sidewalk			1,222,909.94									
392.01 - Transfer General Fund	300,000.00		145,000.00		174,832.85		100,000.00		100,000.00		100,000.00	200,000.00
Total 300 - REVENUE	1,417,279.72		2,714,114.15		966,473.00		1,077,811.98		1,186,611.98		1,186,742.32	1,397,338.32
400 - EXPENDITURES												
404.10 - Legal Services												
406.31 - Professional Services			84,874.20						150,000.00			800,000.00
406.34 - Legal Advertising												
406.39 - Bank Fees												
435.28 - Sidewalk (State Road)			1,764,295.37									0.00
435.28 - Paving (State Road)			30,950.00		0.00		0.00					
438.28 - Bridge Replacement (Woodview Road)												
452.28 - Material Purchase												
438.74 - Equipment Purchase	71,929.27		51,378.05						790,000.00			
439.45 - Contracted Paving												
454.71 - Land Acquisition												
492.01 - Transfer to Gen.Fund												
492.59 - Transfer to Golf Course												
492.57 - Transfer to Bridge Fund												
400 - EXPENDITURES - Other												
Total 400 - Expenditures	71,929.27		1,931,497.62		-		-		900,000.00		-	800,000.00
Net Income	1,345,349.45		782,616.53		966,473.00		1,077,811.98		288,611.98		1,186,742.32	597,338.32

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses, income, and any other financial activity. The text explains that proper record-keeping is essential for identifying trends, managing cash flow, and complying with tax regulations.

Next, the document addresses the process of reconciling bank statements. It provides a step-by-step guide on how to compare the company's records with the bank's records to identify any discrepancies. Common reasons for differences, such as bank fees, interest, or timing differences, are discussed. The importance of resolving these discrepancies promptly is highlighted to prevent errors from accumulating and affecting the overall financial picture.

The third section focuses on budgeting and financial forecasting. It outlines how to create a realistic budget based on historical data and current market conditions. The text discusses various forecasting techniques, such as trend analysis and ratio analysis, and provides examples of how to use these tools to predict future performance. It stresses that a well-defined budget is crucial for setting financial goals and monitoring progress throughout the year.

Finally, the document covers the importance of regular financial reviews. It explains that management should conduct periodic reviews of the company's financial health to identify areas for improvement and make necessary adjustments. This involves analyzing key financial ratios, such as the current ratio and debt-to-equity ratio, and comparing them to industry benchmarks. The text concludes by emphasizing that consistent financial oversight is the key to long-term success and sustainability.



CHATHAM LIGHT FUND

Updated 12/29/2025

	2021	2022	2023	2024	2024	2025	2025	2026
	Actual	Actual	Actual	Budget	Actual	Budget	YTD	Budget
Income								
3900 - Retained Earnings	3,657.31	3,715.15	3,955.90	4,475.90	4,867.52	7,543.50	7,543.50	8,669.77
300 - REVENUE								
341.01 - Interest Earned	2.14	2.13	19.40	15.00	34.94	15.00	26.54	36.00
301.10 - Current	1,924.22	-	-	-	-	-	-	-
301.20 - Prior	234.63	-	-	-	-	-	-	-
392.55 - Transfer from General Fund	2,500.00	5,500.00	5,500.00	5,500.00	5,500.00	5,500.00	5500	5,500.00
TOTAL 300 - REVENUE	8,318.30	9,217.28	9,475.30	9,990.90	10,502.46	13,058.50	13,070.04	14,205.77
Expense								
400 - EXPENDITURES								
406.39 - Bank Fees	-	-	-	-	-	-	6.75	13.50
434.36 - Electric/PECO	4,603.15	5,261.38	4,507.78	4,990.00	2,958.96	5,064.00	4383.52	6,648.00
Total 400 - EXPENDITURES	4,603.15	5,261.38	4,507.78	4,990.00	2,958.96	5,064.00	4,400.27	6,661.50
Total Expense	4,603.15	5,261.38	4,507.78	4,990.00	2,958.96	5,064.00	4,400.27	6,661.50
Net Income	3,715.15	3,955.90	4,967.52	5,010.90	7,543.50	7,994.50	8,669.77	7,544.27
Minus Retained Earnings	57.84	240.75	1,011.62	535.00	2,575.98	451.00	1,126.27	(1,125.50)

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This not only helps in tracking expenses but also ensures compliance with tax regulations. The second part of the document provides a detailed breakdown of the company's revenue streams. It identifies the primary sources of income and analyzes their contribution to the overall financial performance. The third part of the document outlines the company's financial goals for the upcoming year. It includes a comprehensive budget and a strategy for achieving these goals. The final part of the document provides a summary of the key findings and recommendations. It highlights the areas where the company is performing well and identifies the challenges it faces. The document concludes with a statement of confidence in the company's ability to meet its financial objectives.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The text explains that proper record-keeping is essential for identifying trends, managing cash flow, and preparing for tax obligations. It also notes that clear records can help in resolving any disputes or discrepancies that may arise.

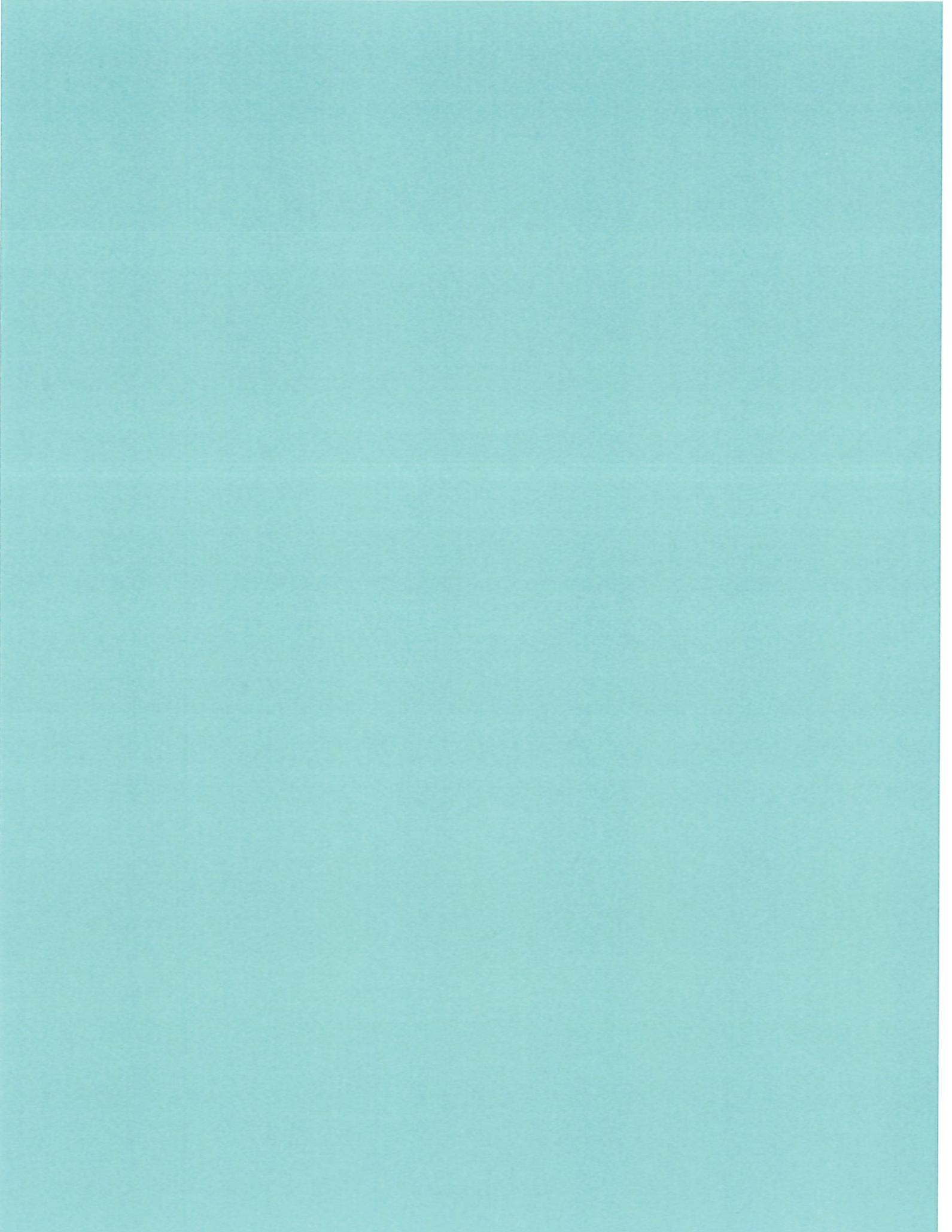
The second section focuses on the role of the accounting system in providing a clear and concise overview of the company's financial health. It describes how a well-designed system can automate many of the routine tasks, reducing the risk of human error and saving valuable time. The text highlights the importance of regular reviews and reconciliations to ensure that the books are balanced and that all transactions are properly accounted for. It also discusses the benefits of using modern accounting software, which can provide real-time insights into the company's performance and help in making informed decisions.

The final part of the document addresses the challenges of managing financial data in a complex and ever-changing business environment. It acknowledges that there are many factors that can affect the accuracy and reliability of the data, such as changes in accounting standards, new regulations, and technological advancements. The text offers practical advice on how to stay up-to-date with the latest developments and how to implement effective controls to minimize the risk of fraud and misstatement. It concludes by emphasizing that a strong financial foundation is crucial for the long-term success and sustainability of any business.

EMERGENCY SERVICES CAPITAL FUND

Update 11/5/2025

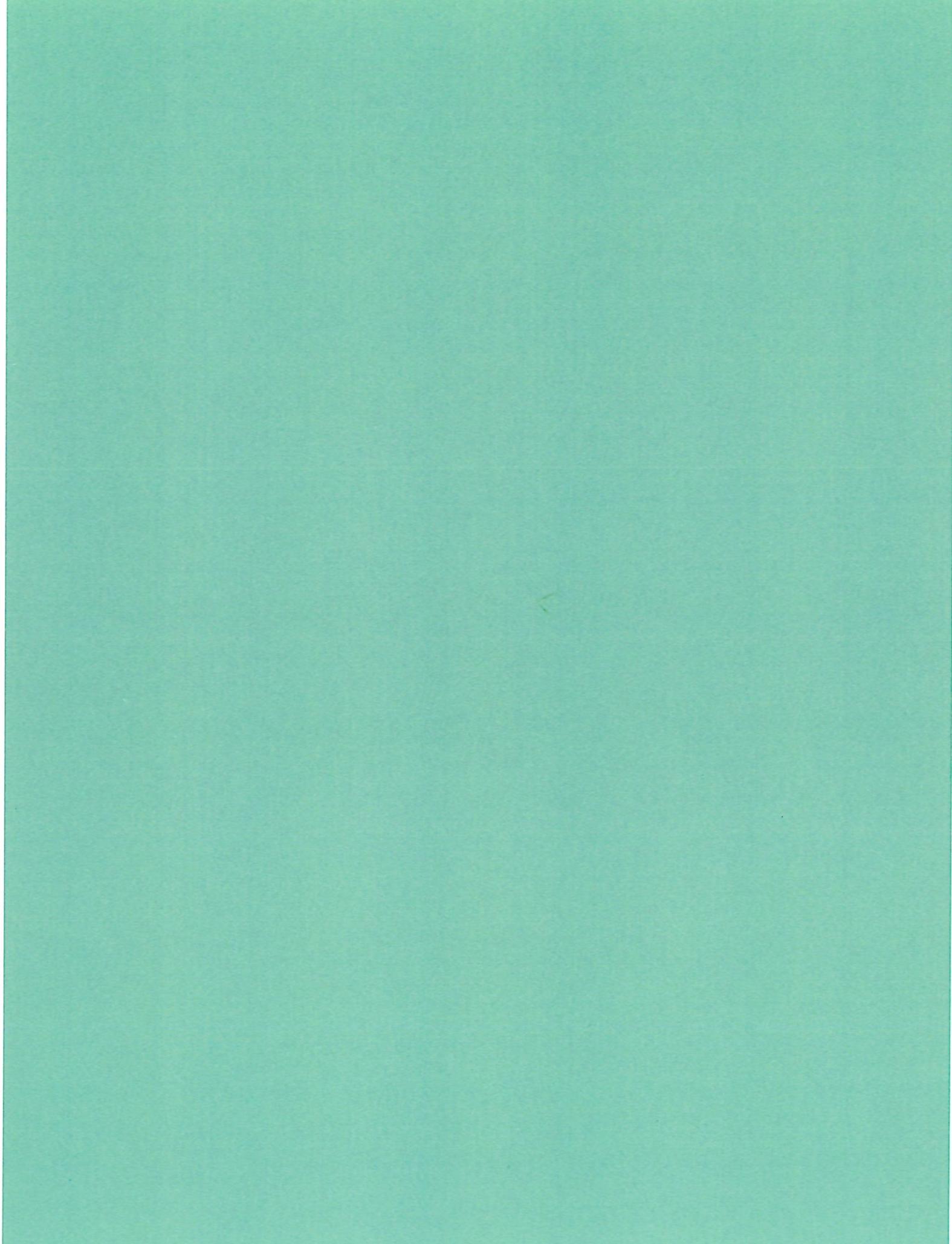
	2022	2023	2024	2025	2025	2026
	Actual	Actual	Actual	Budget	YTD	Budget
Income						
3900 · Retained Earnings	-	50,000.00	100,885.48	154,974.49	154,974.49	159,371.35
300 · REVENUE						
341.01 · Interest Earned		885.48	4,089.01	2,500.00	4,429.86	5,160.00
392.55 · Transfer from General Fund	50,000.00	50,000.00	50,000.00	50,000.00		
TOTAL 300 · REVENUE	50,000.00	100,885.48	154,974.49	207,474.49	159,404.35	164,531.35
Expense						
400 · EXPENDITURES						
406.39 · Bank Fees				15.00	33.00	35.00
Total 400 · EXPENDITURES	-	-	-	15.00	33.00	35.00
Total Expense	-	-	-	15.00	33.00	35.00
Net Income	50,000.00	100,885.48	154,974.49	207,459.49	159,371.35	164,496.35

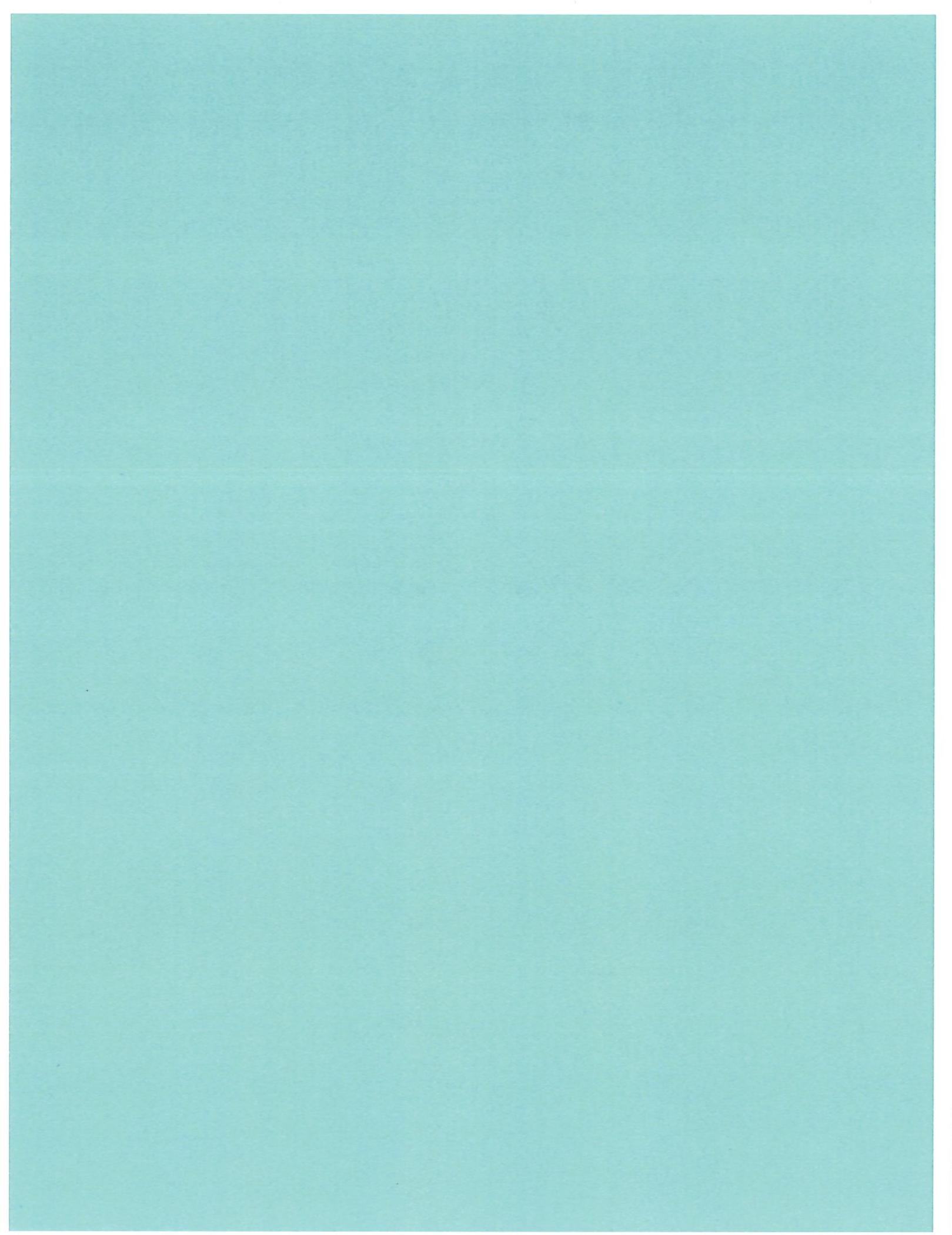


EQUIPMENT REPLACEMENT FUND

Updated 11/05/2025

	2021		2022		2023		2024		2025		2026	
	Actual		Actual		Actual		Actual		Budget	YTD	Budget	
Income												
3900 · Retained Earnings	205,903.64		258,363.61		336,347.61		454,085.70		381,009.37	381,009.37		30,613.23
300 · REVENUE												
341.01 · Interest Earned	32.97		28.00		31.09		28.55		27.00	13.47		12.00
391.10 · Sale of PWD Equipment	7,600.00		45,777.00				37,597.99		43,000.00			49,500.00
392.36 · Transfer from Open Space Fund												
392.37 · Transfer from General Fund	100,000.00		140,000.00		240,000.00		150,000.00		150,000.00	200,000.00		175,000.00
392.48 · Transfer from Sewer Fund					40,000.00		50,000.00		50,000.00	50,000.00		60,000.00
392.49 · Transfer from Water Fund					40,000.00		40,000.00		50,000.00	50,000.00		60,000.00
TOTAL 300 · REVENUE	313,536.61		444,168.61		656,378.70		731,712.24		674,036.37	681,022.84		375,125.23
Expense												
400 · EXPENDITURES												
406.39 · Bank Fees	14.00		24.00						24.00	36.00		36.00
438.74 · Capital Equipment Purchase	29,634.00		107,797.00		202,293.00		350,702.87		623,000.00	650,373.61		107,910.00
Total 400 · EXPENDITURES	55,173.00		107,821.00		202,293.00		350,702.87		623,024.00	650,409.61		107,946.00
Total Expense	55,173.00		107,821.00		202,293.00		350,702.87		623,024.00	650,409.61		107,946.00
Net Income	258,363.61		336,347.61		454,085.70		381,009.37		51,012.37	30,613.23		267,179.23





IGC OPERATING FUND

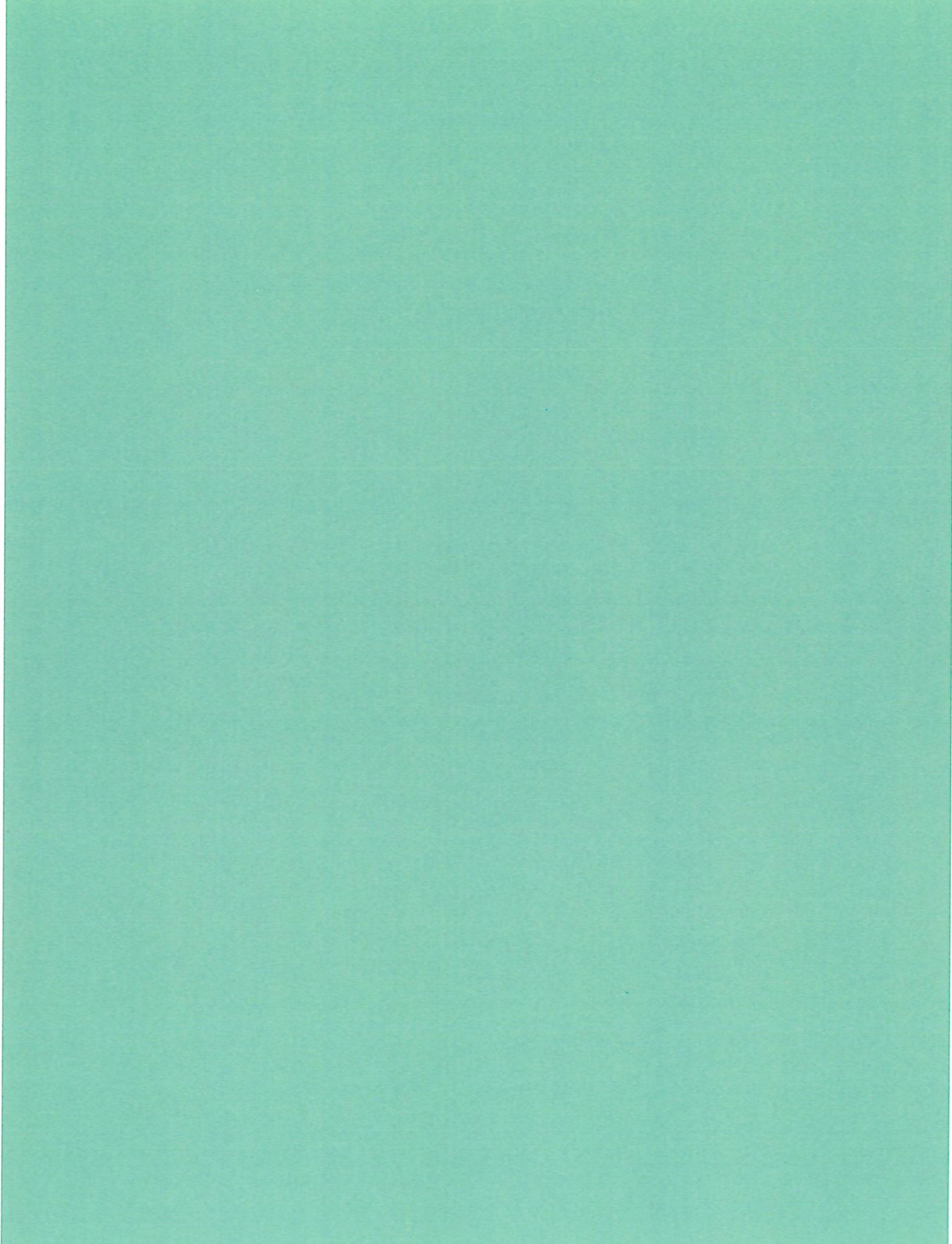
Updated 11/27/2025

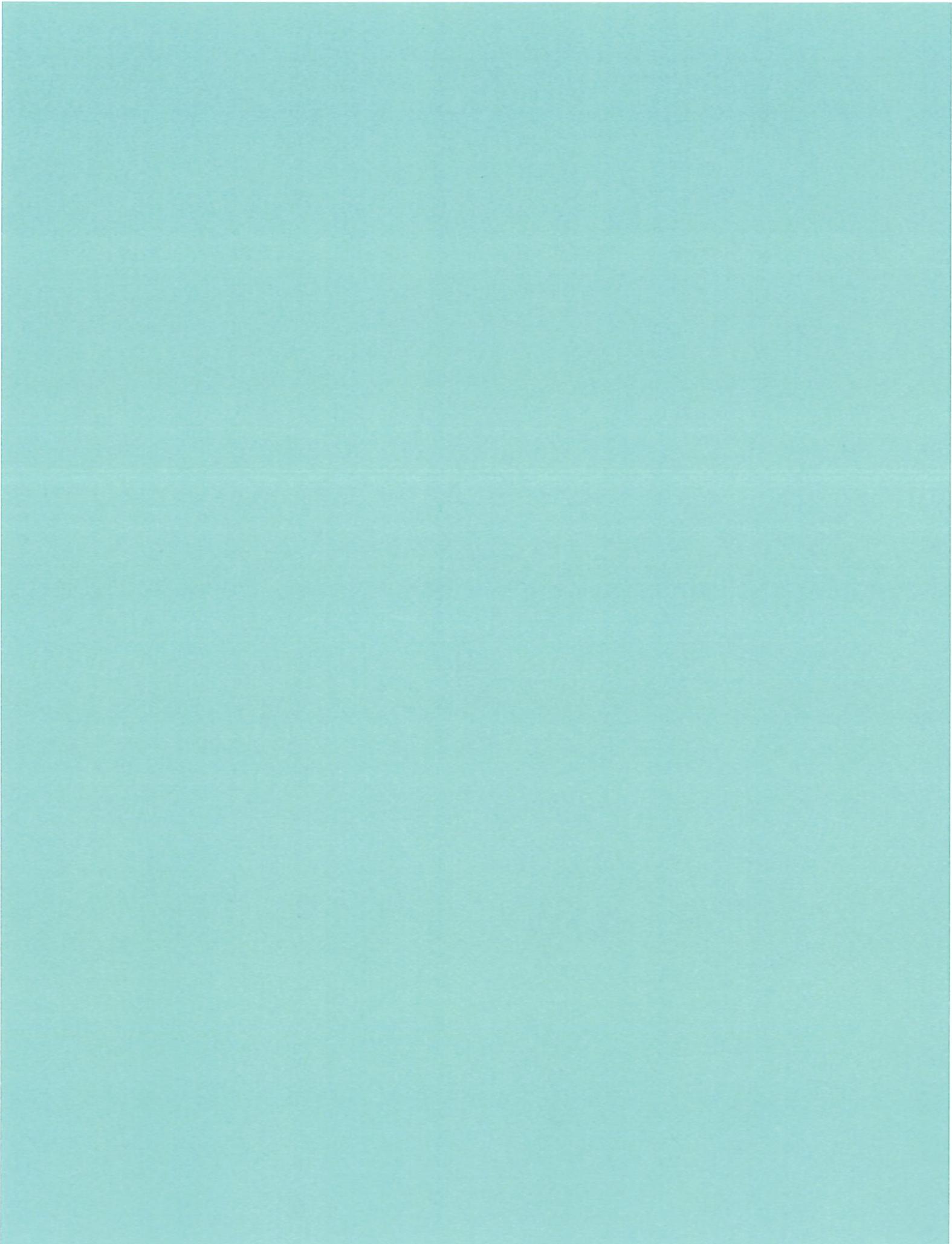
Ordinary Income/Expense	2021		2022		2023		2024		2025		2026	
	Actual		Actual		Actual		Actual		Budget	YTD	Budget	
Income												
3900 - Retained Earnings	120,362.05	108,886.04	410,049.28	220,289.16					255,328.50	255,328.50	141,284.98	
300 - REVENUE												
332.00 - Restitution & Settlements		0.00	1,500.00						0.00		0.00	
341.01 - Interest Earned	15.43	33.86	129.80	553.45					450.00	127.81	450.00	
342.30 - Rent (Kitchen)				4,500.00					5,400.00	4,050.00	5,400.00	
367.10 - Gift Certificates	12,480.18	5,409.94	8,816.26	24,753.77					8,000.00	10,411.71	12,250.00	
367.11 - Greens Fees	687,625.02	719,508.91	931,100.44	981,184.86					900,000.00	837,381.15	995,000.00	
367.12 - Lessons	3,745.79	2,989.23	1,550.00	2,985.00					5,000.00	4,085.00	5,825.00	
367.13 - Driving Range	29,192.00	30,428.10	33,109.24	36,118.99					35,000.00	27,368.49	37,545.00	
367.14 - Alcohol Sales	73,360.45	75,807.29	75,491.82	77,798.42					75,500.00	65,782.19	79,400.00	
367.15 - Non-Alcoholic Beverages	11,401.49	14,280.87	16,393.75	13,826.39					16,500.00	13,782.25	19,120.00	
367.16 - Food Sales	43,190.81	56,360.71	32,868.16	44,075.93					38,000.00	41,745.52	55,325.00	
367.17 - Pro-Shop Sales Non-Taxable	2,033.23	348.84	6,441.12	10,338.72					7,500.00	12,326.83	17,225.00	
367.18 - Pro-Shop Sales - Taxable	27,141.84	27,632.85	41,049.24	48,509.03					40,000.00	56,286.78	82,335.00	
367.19 - Tips	18,950.98	18,727.83	12,616.15	8,869.16					17,000.00	7,165.75	16,554.00	
367.20 - Sales Tax	8,611.36	9,609.05	9,410.28	16,806.93					11,000.00	9,555.59	12,745.00	
367.21 - Charging Station										170.54	177.00	
367.42 - Golf Memberships	111,881.31	88,156.66	82,708.20	148,556.35					110,000.00	117,568.61	131,750.00	
389.01 - Refund Current Yr.	5,476.74	779.74	129.14	709.15					275.00		275.00	
389.XX - Other				8.64								
392.01 - Transfer from General Fund	3,243.75		36,455.94						0.00		0.00	
392.46 - Transfer from Overflow Fund	45,000.00	0.00							0.00		0.00	
392.47 - Transfer from Equipment Replacement				16,578.81						50,663.88		
395.00 - Refund Prior Year									0.00		0.00	
Total 300 - REVENUE	1,093,352.38	1,050,043.48	1,289,772.54	1,436,173.40					1,272,715.00	1,258,499.60	1,450,176.00	
Total Income	1,213,714.43	1,159,809.52	1,699,821.80	1,656,462.56					1,528,041.50	1,513,926.10	1,591,460.98	

Expense	771.14	324.60	305.28	2,000.00	2,000.00
400 - Expenditures					
407.00 - IT & Computers					2,000.00
452.10 - Director Wages					
452.11 - Healthcare					
452.12 - Full Time Employee Wages					
452.13 - Disability & Life					
452.14 - UEC Group Trust					
452.15 - Part-Time/Seasonal Wages					
452.16 - 401(a) Pension Contribution					
452.17 - 457(b) Pension Contributions					
452.18 - Dental					
452.19 - FICA Taxes					
452.20 - SUPPLIES					
452.24 - Office Supplies	3,807.14	132.32	3,152.73	3,500.00	268.85
452.25 - Dining Room Supplies	852.28	49.80	218.00	1,500.00	1,500.00
452.26 - Facility Supplies	13,541.98	7,039.15	3,386.98	4,200.00	33,754.06
452.27 - Kitchen & Cleaning Supplies	2,111.50	613.51	294.04	1,900.00	888.32
452.28 - Pesticides	37,428.40	67,689.80	66,528.75	40,000.00	98,420.41
452.29 - Fertilizer	51,460.05	5,947.41	719.06	5,000.00	9,651.25
452.291 - Grass Seed			3,570.00	8,000.00	2,387.00
452.292 - Water Treatment		23,398.42	7,768.87	22,500.00	33,973.75
452.293 - Growth Regulators			8,893.80	11,900.00	11,900.00
452.293 - Other		110.87			-668.87
Total 452.20 - SUPPLIES	109,202.33	104,691.28	87,343.95	98,500.00	178,514.77
452.22 - Tips - Charged	414.12			17,000.00	17,000.00
452.30 - Merchant Services	22,864.95	21,239.69	27,249.83	26,000.00	27,390.39
452.31 - Professional Services		862.26		0.00	0.00
452.32 - Communication	9,870.12	10,834.77	2,527.65	10,000.00	4,432.52
452.33 - Gasoline/Diesel Fuel	28,406.02	49,097.36	43,445.36	36,000.00	32,354.09
452.34 - Advertising	8,620.99	4,802.91	3,980.00	5,000.00	188.19
452.35 - Property Insurance		0.00		0.00	871.00
452.36 - Utilities	19,677.42	18,942.12	7,770.76	17,000.00	30,293.76
452.37 - Building Maint/Repairs	10,825.43	9,330.85	16,869.43	15,000.00	19,361.12
452.371 - Course Maint/Repairs	15,404.48	13,710.50	9,158.25	30,000.00	12,868.03
452.372 - Charging Station	885.12	0.00		0.00	0.00
452.38 - Rental Golf Cars	5,240.00	0.00	4,801.63	3,000.00	75,985.52
452.39 - Bank Fees	505.19	593.34	360.20	412.00	253.03
452.40 - Irrigation Repair	15,544.80	22,365.05	4,486.38	7,000.00	3,128.55
452.41 - Irrigation Pump House		2,669.00	7,041.68	10,000.00	10,624.70
452.411 - Irrigation Repair Heads		2,831.38	9,323.29	6,000.00	6,000.00
452.42 - Business Tax	10,618.26	10,269.54	10,070.62	12,000.00	10,670.32
452.44 - Sanitation Trash	4,008.54			6,800.00	51.00
452.45 - Contract Services	530.00	3,256.00	5,940.34	1,000.00	5,674.00
452.46 - Dues & Subscriptions	9,726.38	3,880.00	8,902.09	9,200.00	2,141.50
452.47 - Security Alarm System	670.80	1,041.25	797.96	850.00	359.40
452.48 - Janitorial Services	13,950.24	6,780.34		3,200.00	3,200.00
452.49 - Liquor License				1,480.00	1,480.00
452.491 - Board of Health License	400.00		800.00	600.00	550.00
452.50 - Pesticide License			35.00	100.00	100.00

452.51 - COST OF GOODS SOLD

452.51 - Other	308.47	194.86	112.53	44.57			
452.510 - Food	26,695.62	28,470.49	32,227.17	29,443.96	25,000.00	27,000.00	
452.511 - Non-Alcoholic Beverages	2,967.78	8,661.43	17,030.47	16,861.86	8,000.00	15,900.00	
452.512 - Alcoholic Beverages	18,379.50	20,797.42	25,088.12	20,290.57	20,000.00	20,000.00	
452.513 - Pro-Shop Merchandise	25,041.34	38,031.48	46,402.81	63,991.48	38,000.00	55,000.00	
Total 452.51 - COST OF GOODS SOLD	74,392.71	94,997.48	120,881.10	130,632.44	92,000.00	117,000.00	
452.53 - Gift Certificates Redeemed				0.00	0.00	0.00	
452.60 - Equipment Repairs	36,190.12	27,594.38	43,716.63	17,052.66	39,000.00	39,000.00	
452.61 - Bridge Repairs		1,057.68		2,123.95	2,500.00	2,500.00	
452.62 - Fire Alarm				1,000.00	1,000.00	1,000.00	
452.63 - Fire Suppression/Sprinkler				170.00	170.00	170.00	
452.74 - Equipment	339.30	36.08	19,442.58	4,875.74	22,000.00	19,575.00	
471 - DEBT ACTIVITY							
471.10 - Debt Service	41,000.00	47,110.78	50,110.78	47,000.00	47,000.00	51,000.00	
472.10 - Debt Interest	35,148.90	23,772.31	18,953.63	20,198.18	20,198.18	19,093.67	
Total 471 - DEBT ACTIVITY	76,148.90	66,772.31	69,064.41	67,198.18	67,198.18	70,093.67	
486 - INSURANCE							
486.10 - Workers Compensation	6,901.00			6,901.00	6,901.00	7,335.00	
486.10 - Liability	1,742.00			1,742.00	1,742.00	1,742.00	
486.20 - Property & Casualty	671.00			871.00	871.00	871.00	
486.70 - Umbrella	331.00			331.00	331.00	331.00	
486.80 - Inland Marine	7,841.00			7,841.00	7,841.00	7,841.00	
Total 486 - INSURANCE	17,686.00	0.00		17,686.00	17,686.00	18,120.00	
489.00 - Miscellaneous Expenses							
489.01 - Refunds Current Year	619.71	-1,289.04	-109.90				
489.00 - Miscellaneous Expenses - Other	83.36	1,505.97	-718.27	103.16			
Total 489.00 - Miscellaneous Expenses	703.07						
492.01 - Transfer to General Fund	444,099.29	392,350.98	742,321.94	545,126.63	710,150.00	735,495.00	
492.53 - Transfer IGC Equipment Replace		100,000.00	25,000.00	25,000.00	25,000.00	50,000.00	
492.55 - Trans to IGC Improvement Fund		200,000.00	25,000.00	25,000.00	25,000.00	50,000.00	
400 - Expenditures - Other	45,000.00	0.00	0.00	0.00	0.00	0.00	
Total 400 - Expenditures	893,486.34	863,310.16	1,405,168.63	1,372,541.12	1,412,356.18	1,545,939.67	
Total Expense	893,486.34	863,310.16	1,405,168.63	1,372,541.12	1,412,356.18	1,545,939.67	
Net Ordinary Income	230,228.09	405,465.40	251,293.93	141,284.98	115,685.32	45,521.31	
Net Income	230,228.09	405,465.40	251,293.93	141,284.98	115,685.32	45,521.31	

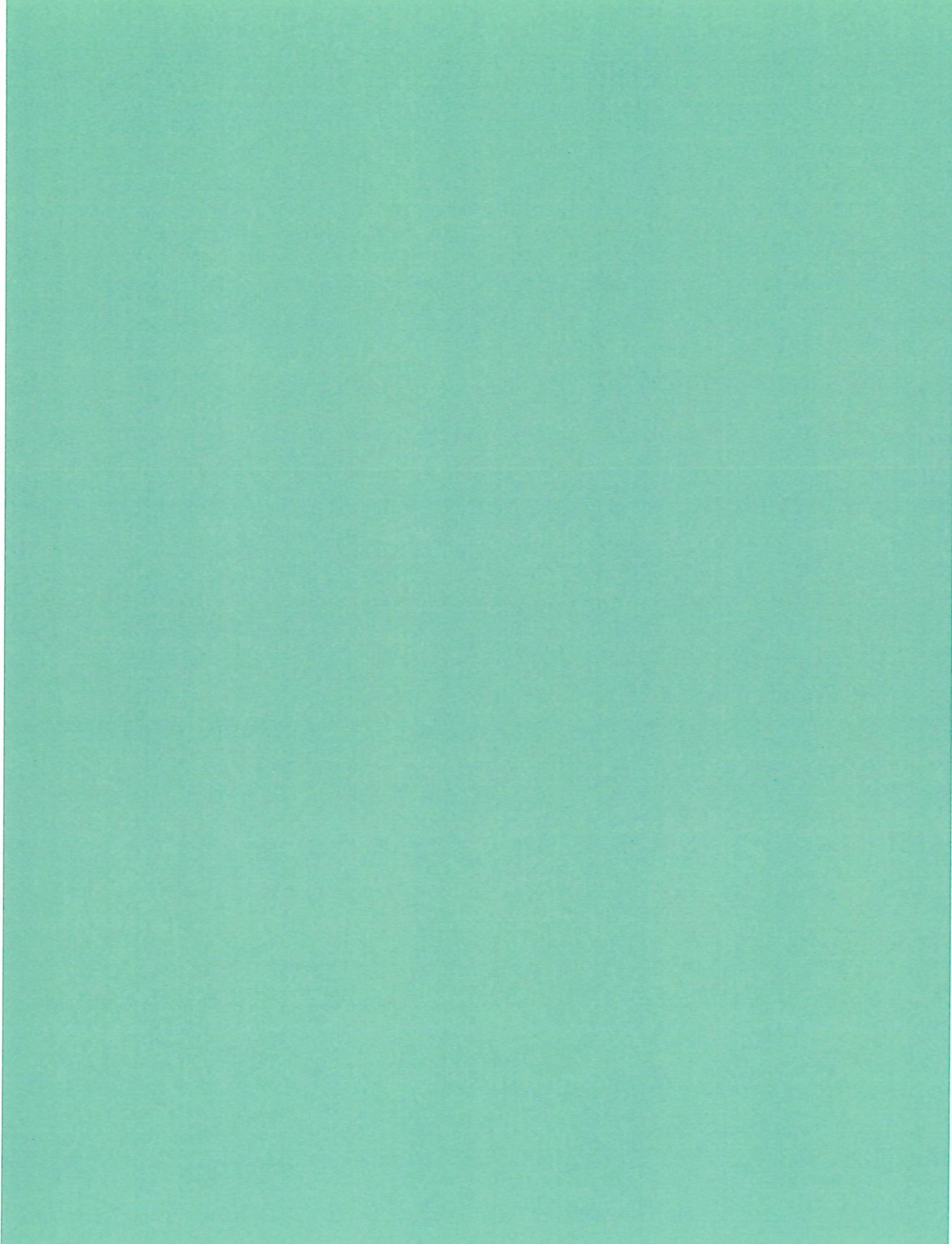


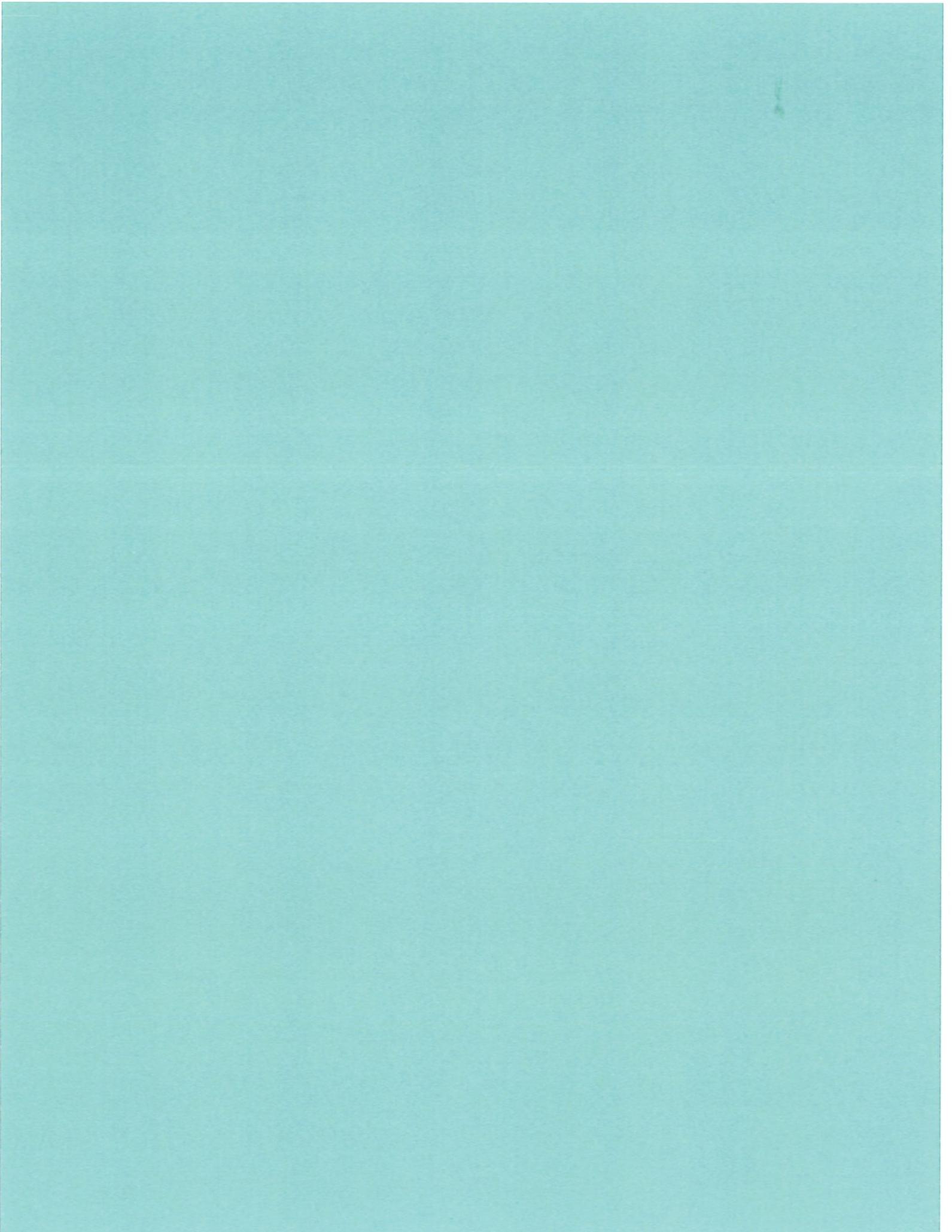


IGC EQUIPMENT REPLACEMENT FUND

Updated 11/5/2025

	2021	2022	2023	2024	2025	2025	2026
	Actual	Actual	Actual	Actual	Budget	YTD	Budget
Income							
3900 · Retained Earnings	101,006.67	175,050.79	161,129.73	266,183.68	260,191.28	260,191.28	198,371.33
300 · REVENUE							
341.01 · Interest Earned	350.20	1,894.13	4,523.25	8,208.11	8,500.00	6,001.33	6,456.00
391.10 · Sale of Equipment	-	-	12,508.46	-	-	-	-
392.09 · Transfer from IGC Operating	-	-	100,000.00	25,000.00	25,000.00	25,000.00	50,000.00
392.37 · Transfer from General Fund	110,000.00	50,000.00	100,000.00	50,000.00	50,000.00	50,000.00	50,000.00
TOTAL 300 · REVENUE	211,356.87	226,944.92	378,161.44	349,391.79	343,691.28	341,192.61	304,827.33
Expense							
400 · EXPENDITURES							
406.39 · Bank Fees	-	-	-	-	30.00	-	30.00
438.74 · Capital Equipment Purchase	36,306.08	65,815.19	111,977.76	89,200.51	96,000.00	142,821.28	154,785.00
Total 400 · EXPENDITURES	36,306.08	65,815.19	111,977.76	89,200.51	96,030.00	142,821.28	154,815.00
Total Expense	36,306.08	65,815.19	111,977.76	89,200.51	96,030.00	142,821.28	154,815.00
Net Income	175,050.79	161,129.73	266,183.68	260,191.28	247,661.28	198,371.33	150,012.33

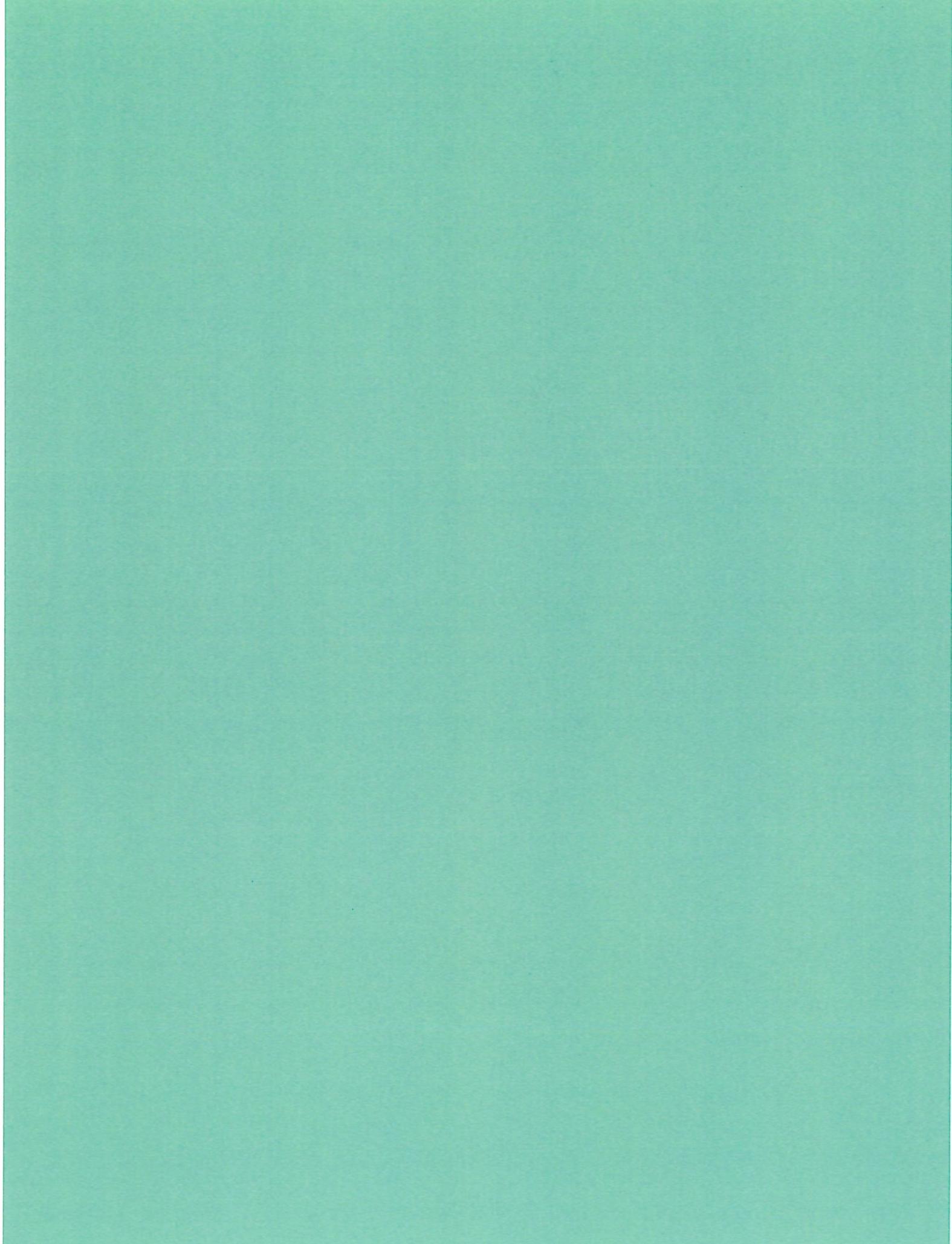


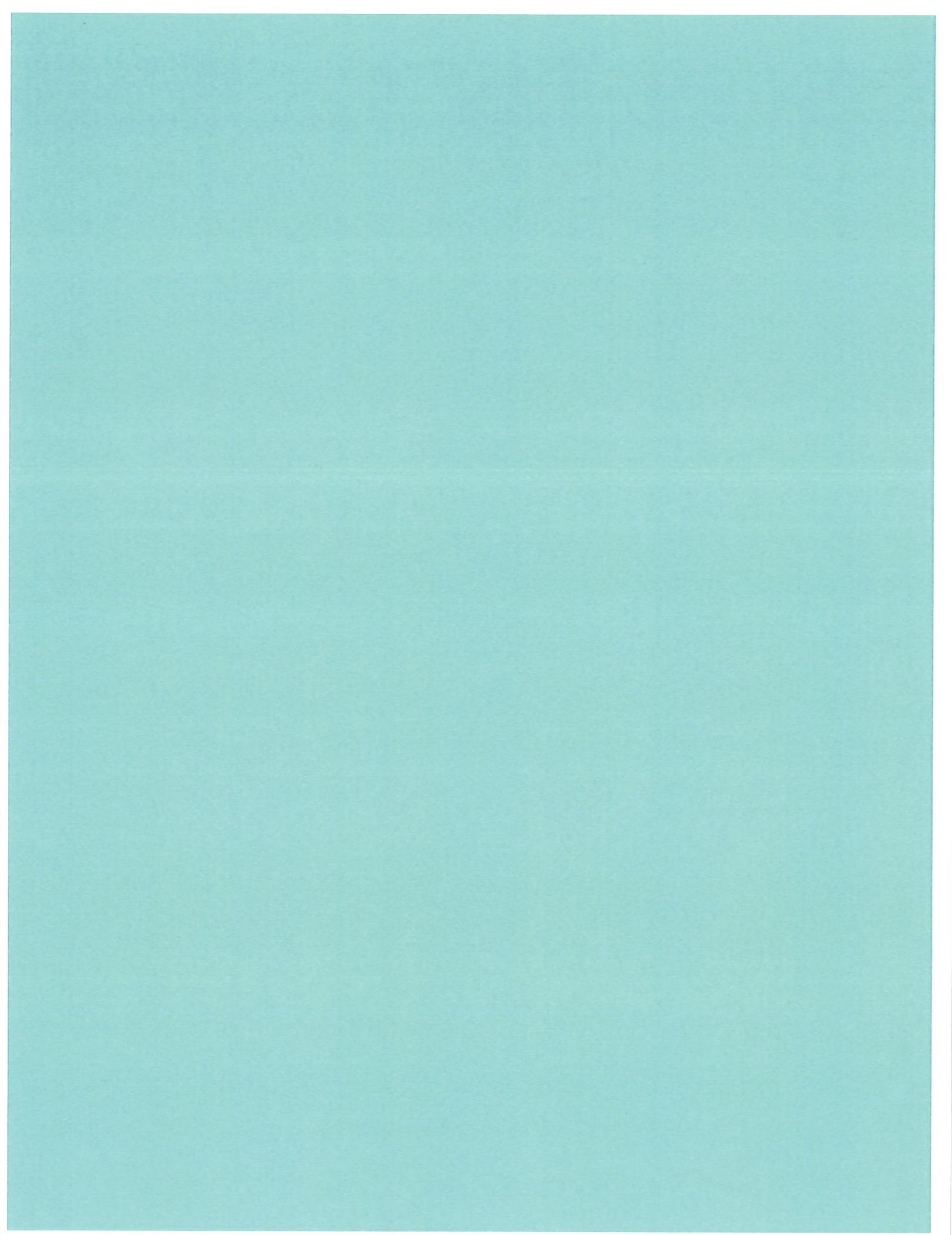


IGC IMPROVEMENT FUND

Updated 11/5/2025

	2021	2022	2023	2024	2025	2025	2026
	Actual	Actual	Actual	Actual	Budget	YTD	Budget
Income							
3900 · Retained Earnings	37,863.95	187,874.18	152,646.26	418,031.78	467,203.85	467,203.85	398,515.43
300 · REVENUE							
341.01 · Interest Earned	10.23	963.68	3,239.52	4,927.07	4,400.00	1,259.37	4,400.00
391.10 · Sale of Equipment	-	-	-	-	-	-	-
392.09 · Transfer from Golf Course Fund	150,000.00	25,000.00	200,000.00	25,000.00	25,000.00	25,000.00	50,000.00
392.55 · Transfer from General Fund	187,874.18	213,837.86	430,885.78	472,958.85	521,603.85	468,463.22	502,915.43
TOTAL 300 · REVENUE							
Expense							
400 · EXPENDITURES							
406.39 · Bank Fees	-	-	-	-	4,000.00	-	-
452.38 · Equipment Rental	-	-	-	-	-	-	-
452.61 · Bridge Repairs	-	-	-	-	5,000.00	-	23,100.00
452.67 · Tree Maintenance	-	-	-	-	10,000.00	-	10,000.00
452.68 · Cart Path Repairs	-	-	-	-	16,118.00	-	23,010.00
452.69 · Golf Course Improvements	-	61,191.60	12,854.00	5,755.00	522,945.00	69,947.79	600,000.00
Total 400 · EXPENDITURES							
	-	61,191.60	12,854.00	5,755.00	558,063.00	69,947.79	656,110.00
	-	61,191.60	12,854.00	5,755.00	558,063.00	69,947.79	656,110.00
Total Expense							
	187,874.18	152,646.26	418,031.78	467,203.85	(36,459.15)	398,515.43	(153,194.57)
Net Income							





IT FUND

Updated 11/5/2025

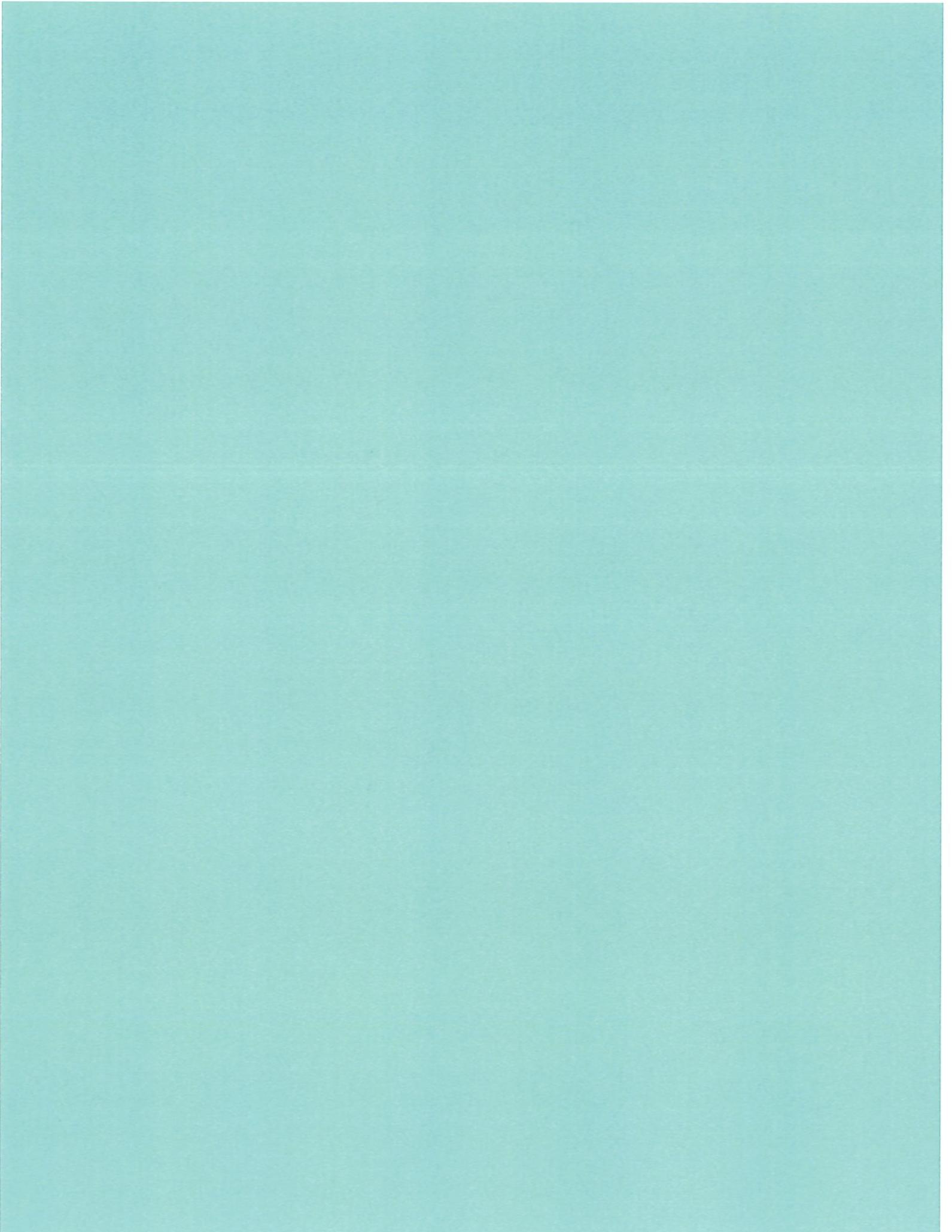
	2021	2022	2023	2024	2025	2025	2026
	Actual	Actual	Actual	Actual	Budget	YTD	Budget
Income							
3500 · Retained Earnings	60,216.31	71,652.56	66,170.41	116,618.11	133,545.95	133,545.95	138,068.50
300 · REVENUE							
341.01 · Interest Earned	185.16	764.61	2,298.62	3,697.79	-	3,220.52	3,782.00
391.10 · Sale of Equipment	-	-	-	-	-	-	-
· Transfer from Sewer Fund	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
· Transfer from Water Fund	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	7,417.62	5,000.00
392.55 · Transfer from General Fund	25,000.00	50,000.00	60,000.00	25,000.00	25,000.00	25,000.00	25,000.00
TOTAL 300 · REVENUE	95,401.47	82,417.17	138,469.03	156,315.90	168,545.95	174,184.09	176,850.50
Expense							
400 · EXPENDITURES							
406.39 · Bank Fees	-	-	-	-	-	-	-
407.00 · Professional Services	12,242.24	12,861.26	13,319.43	14,271.45	17,500.00	5,002.19	17,500.00
407.20 · Maintenance							
407.42 · Materials & Supplies							
407.45 · Contract Services	9,563.07	3,365.50	8,531.49	7,498.50	32,500.00	15,972.91	32,500.00
438.74 · Capital Equipment Purchase					46,700.00	15,140.49	46,700.00
492.01 · Transfer to General Fund	1,943.60						
Total 400 · EXPENDITURES	23,748.91	16,246.76	21,850.92	21,769.95	96,700.00	36,115.59	96,700.00
Total Expense	23,748.91	16,246.76	21,850.92	21,769.95	96,700.00	36,115.59	96,700.00
Net Income	71,652.56	66,170.41	116,618.11	133,545.95	71,845.95	138,068.50	80,150.50

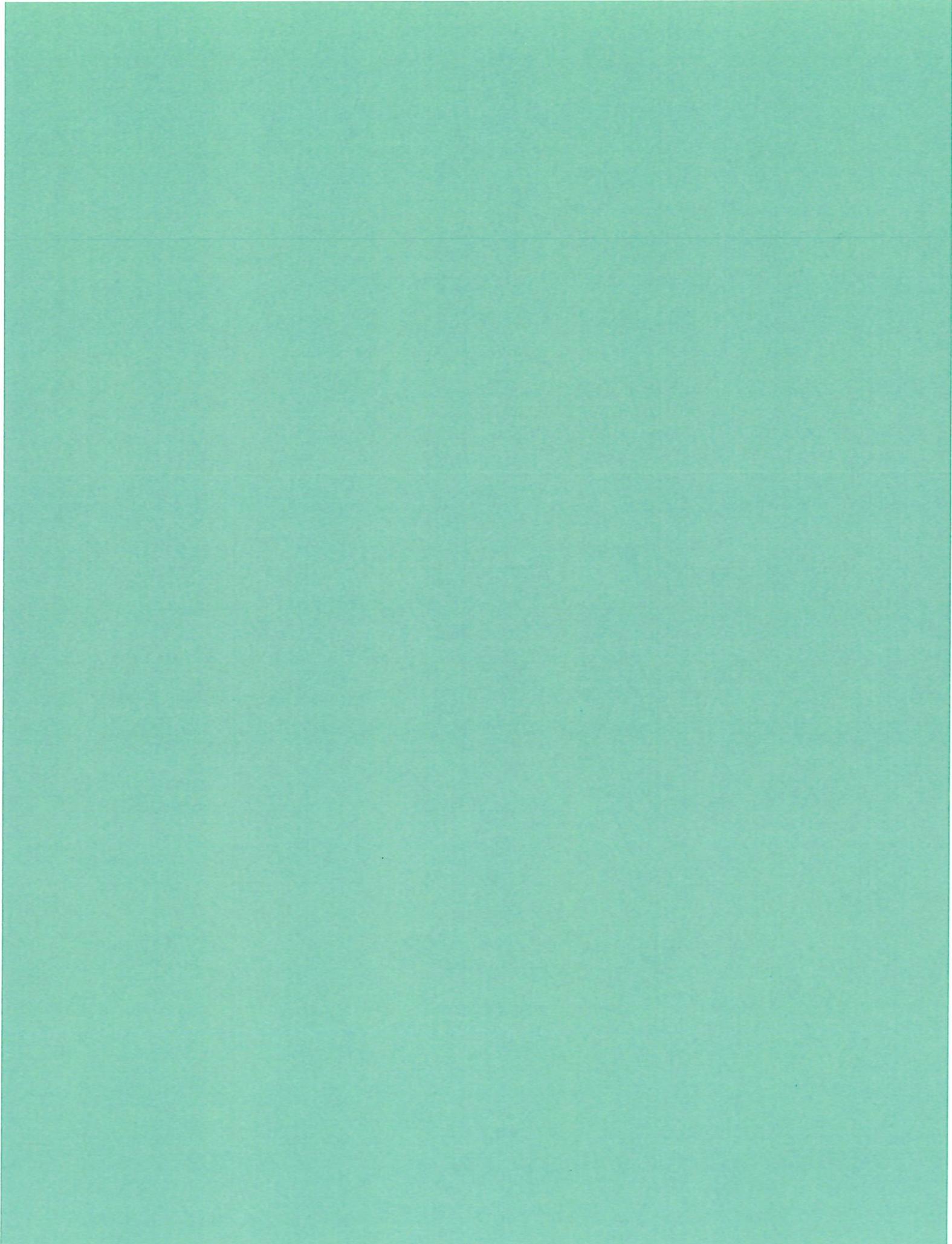
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Next, the document addresses the process of reconciling bank statements. It provides a step-by-step guide on how to compare the company's records with the bank's records to identify any discrepancies. Common reasons for differences, such as bank fees, interest, or timing differences, are discussed. The importance of resolving these discrepancies promptly to avoid errors in the financial statements is highlighted.

The third section focuses on the preparation of the income statement. It details the various components of the income statement, including revenue, cost of goods sold, operating expenses, and net income. The text provides examples of how to calculate each component and how to present the information in a clear and concise manner. It also discusses the importance of reviewing the income statement regularly to assess the company's profitability and financial health.

Finally, the document concludes with a summary of the key points discussed. It reiterates the importance of accurate record-keeping, regular reconciliation, and thorough review of financial statements. The text encourages the reader to maintain a disciplined approach to financial management to ensure the long-term success of the business.





The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The document provides a detailed list of items that should be tracked, such as inventory levels, accounts payable, and accounts receivable. It also outlines the procedures for recording these transactions, including the use of double-entry bookkeeping to ensure that the books balance.

The second part of the document focuses on the analysis of the recorded data. It explains how to calculate key financial ratios and metrics, such as the gross profit margin, operating profit, and return on investment. These calculations are essential for understanding the company's financial performance and identifying areas for improvement. The document also discusses the importance of comparing the company's performance against industry benchmarks and historical data to provide context for the results.

The final part of the document addresses the reporting requirements for the financial data. It outlines the format and content of the financial statements, including the balance sheet, income statement, and cash flow statement. It also discusses the importance of providing clear and concise explanations for any significant changes or trends in the data. The document concludes by emphasizing the need for transparency and accountability in financial reporting, and the role of the accounting department in ensuring that all information is accurate and reliable.

OPEN SPACE FUND

Updated 11/5/2025

	2021	2022	2023	2024	2024	2025	2025	2026
	Actual	Actual	Actual	Budget	Actual	Budget	YTD	Budget
Income								
300 · REVENUE								
3900 · Retained Earnings								
310.21 · Earned Income Tax	3,477,321.11	3,783,642.00	4,208,197.20	4,920,267.21	4,920,267.21	5,500,702.70	5,500,702.70	5,666,706.13
310.22 · EIT-Prior	510,504.43	422,900.17	656,893.70	717,589.00	838,780.29	905,000.00	740,077.43	929,908.00
341.01 · Interest Earned	2,031.11	7,258.57	9000.00	0.00	0.00	0.00	0.00	0.00
354.16 · Grants - Open Space			47,856.31	46,000.00	45,107.01	43,900.00	41,436.56	49,910.00
389.00 · Misc. Revenue			320.00	0.00	1,500.00	0.00	0.00	0.00
391.10 · Sale of Property				0.00	1,330,744.52	0.00		0.00
Total 300 · REVENUE	3,989,856.65	4,213,800.74	4,922,267.21	5,683,856.21	7,136,399.03	6,449,602.70	6,282,216.69	6,646,424.13
Total Income	3,989,856.65	4,213,800.74	4,922,267.21	5,683,856.21	7,136,399.03	6,449,602.70	6,282,216.69	6,646,424.13
Expense								
400 · EXPENDITURES								
403.12 · Commission Collection EIT				0.00		0.00		0.00
406.31 · Professional Services	5,930.00		2,000.00	10,430.00	5,121.20	10,430.00	8,540.10	10,430.00
406.39 · Bank Fees				40.00		40.00		40.00
406.42 · Meetings/Conf/Dues				1,200.00	3,049.47	6,000.00		6,000.00
454.71 · Land Acquisition / Easements	200,284.65	5,353.54		1,430,000.00	1,458,349.61	360,000.00	378,140.45	360,000.00
461.530 · Real Estate Taxes					16,545.29			
489.00 · Misc Expenditures		250.00		1,725.00	716.34	6,000.00		6,000.00
492.01 · Transfer to General Fund				85,000.00	26,914.42	93,500.00	48,830.01	0.00
492.37 · Trans to Equipment Replacement				125,000.00				
492.51 · Trans to Open Space Maint. Fund								
Total 400 · EXPENDITURES	206,214.65	5,603.54	2,000.00	1,653,395.00	1,635,696.33	180,000.00	180,000.00	180,000.00
Total Expense	206,214.65	5,603.54	2,000.00	1,653,395.00	1,635,696.33	655,970.00	615,510.56	562,470.00
Net Income	3,783,642.00	4,208,197.20	4,920,267.21	4,030,461.21	5,500,702.70	5,793,632.70	5,666,706.13	6,083,954.13

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses and income. The document provides a detailed list of items that should be tracked, such as inventory levels, accounts payable, and accounts receivable. It also outlines the procedures for reconciling these accounts and resolving any discrepancies.

The second part of the document focuses on the classification of expenses. It explains how to distinguish between capital expenditures and operating expenses, and how to allocate costs to different departments or projects. This section includes a table with various expense categories and their corresponding accounting treatments. The document also discusses the importance of proper documentation for all expenses, including receipts and invoices, to support the entries in the financial records.

The third part of the document addresses the issue of depreciation and amortization. It provides a clear explanation of how these assets are valued over their useful lives and how the costs are spread out over time. The document includes formulas for calculating depreciation and amortization, as well as examples to illustrate the process. It also discusses the impact of these calculations on the company's financial performance and tax liability.

The final part of the document covers the preparation of financial statements. It provides a step-by-step guide to creating the balance sheet, income statement, and cash flow statement. The document includes sample forms and templates that can be used to generate these statements. It also discusses the importance of reviewing and auditing the financial records to ensure their accuracy and reliability. The document concludes with a summary of the key points and a list of resources for further information.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This not only helps in tracking expenses but also ensures compliance with tax regulations.

In the second section, the author provides a detailed breakdown of the company's revenue streams. This includes sales from various product lines and services. The data shows a steady increase in revenue over the past year, which is attributed to strategic marketing efforts and product diversification.

The third section focuses on the company's operational costs. It identifies the major areas where expenses are incurred, such as salaries, rent, and utilities. The author notes that while these costs are significant, they are essential for the company's day-to-day operations and long-term growth.

Finally, the document concludes with a summary of the overall financial performance. It highlights the company's ability to manage its resources effectively and maintain a healthy profit margin. The author expresses confidence in the company's future prospects and the potential for further expansion.

OPEN SPACE MAINTENANCE FUND

Updated 10/22/2025

	2024 Actual	2025 Budget	2025 YTD	2026 Budget
Income				
300 - REVENUE				
3900 - Retained Earnings	0.00	0.00		125,069.41
341.01 - Interest Earned	0.00	25.00	331.73	804.00
354.16 - Grants - Open Space		0.00		0.00
389.00 - Misc. Revenue				
392.36 - Transfer from Open Space	0.00	125,000.00	125,000.00	125,000.00
Total 300 - REVENUE	0.00	125,025.00	125,331.73	250,873.41
Total Income	0.00	125,025.00	125,331.73	250,873.41
Expense				
461				
461.31 - Professional Services	0.00	7,500.00		7,500.00
461.39 - Bank Fees		40.00	262.32	595.00
461.42 - Meetings/Conf/Dues	0.00	6,000.00		6,000.00
461.74- Machinery & Equipment				
489.00 - Misc Expenditures	0.00	3,000.00		105,000.00
492.01 - Transfer to General Fund		0.00		3,000.00
492.37 - Trans to Equipment Replacement				0.00
Total 400 - EXPENDITURES	0.00	16,540.00	262.32	122,095.00
Total Expense	0.00	16,540.00	262.32	122,095.00
Net Income	0.00	108,485.00	125,069.41	128,778.41

Equipment Replacement	2026	2027	2028
Replace 96"	32,000.00		
Replace 72"	20,000.00		
Replace 48"	10,000.00		
Replace Jacobsen	35,000.00		
Utility Trailer	8,000.00		
Kubota Mower		35,000.00	
Gator		17,000.00	
Bradco			
Ventrac			
DR Trail Mower			
Kubota RTV			
Bushhog			
Deckover			
JD Tractor			
Landscape Trailer			
Ventrac			
	105,000.00	52,000.00	

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The text suggests that a consistent and thorough record-keeping system is essential for identifying trends and making informed decisions.

Furthermore, the document highlights the need for regular audits and reconciliations. By comparing internal records with external statements, such as bank statements, discrepancies can be identified and corrected promptly. This process helps in preventing errors and fraud, ensuring that the financial statements are accurate and reliable. The text also mentions the importance of keeping records for a sufficient period to comply with legal requirements and for future reference.

In addition, the document provides guidance on how to organize and store financial records. It recommends using clear and consistent labeling for all documents and maintaining a secure storage system to protect the information from loss or damage. The text also discusses the benefits of using digital accounting software, which can streamline the record-keeping process and provide real-time access to financial data. However, it also notes the importance of backing up digital records to prevent data loss.

Finally, the document concludes by reiterating the significance of accurate financial records. It states that well-maintained records are not only a legal requirement but also a valuable tool for business growth and success. By keeping detailed and organized records, businesses can gain a clear understanding of their financial health and make strategic decisions based on accurate data.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The document provides a detailed explanation of how to categorize these transactions and how to use a double-entry system to ensure that the books balance.

The second part of the document focuses on the process of reconciling the accounts. It explains how to compare the company's records with the bank statements and how to identify and resolve any discrepancies. This process is crucial for ensuring that the company's financial records are accurate and up-to-date. The document also discusses the importance of regular reconciliations and how to handle any errors that may occur.

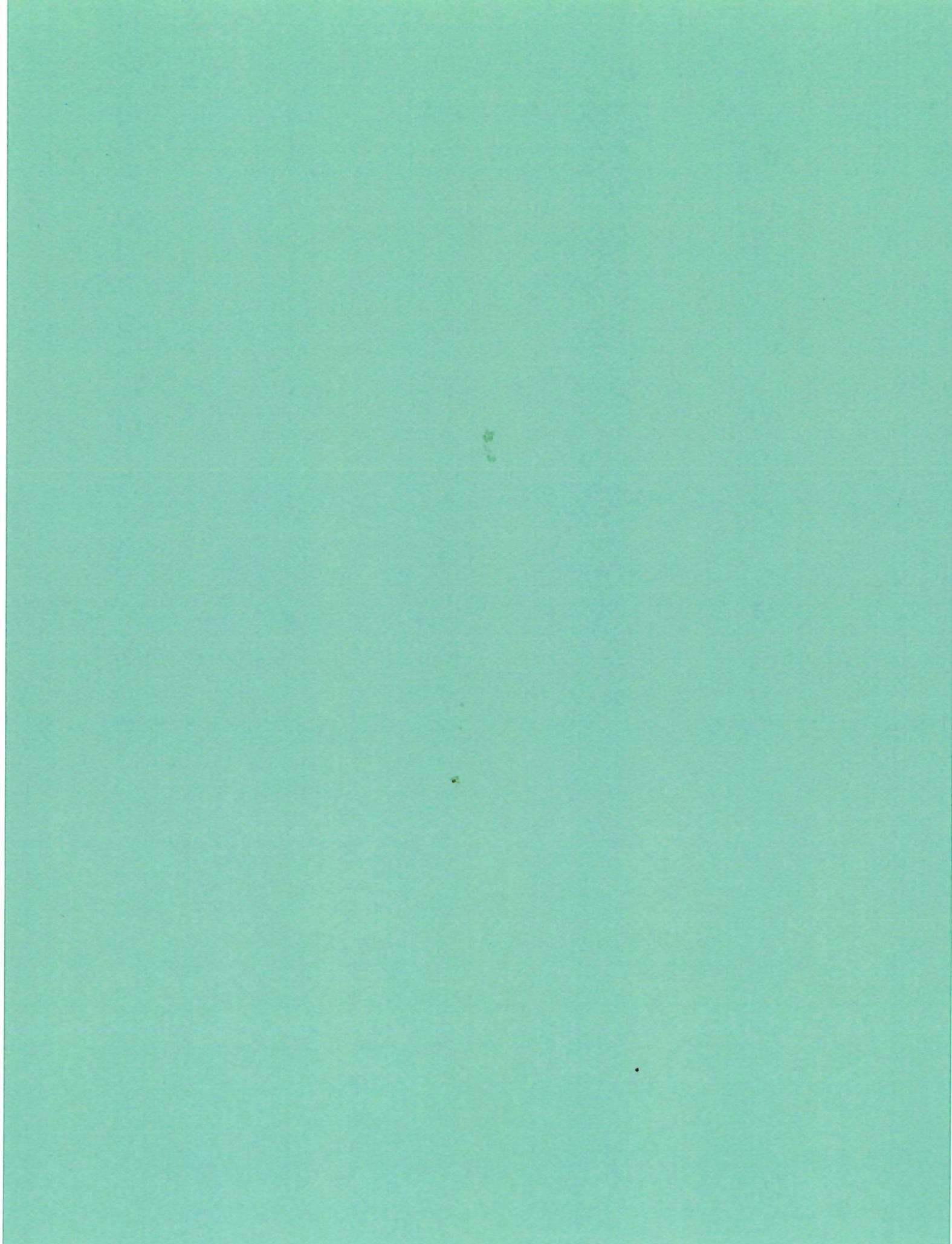
The third part of the document discusses the preparation of financial statements. It explains how to calculate the net income or loss for a period and how to prepare a balance sheet and a statement of equity. The document provides a step-by-step guide to these calculations and includes examples to illustrate the process. It also discusses the importance of these statements for management and for external stakeholders.

The final part of the document discusses the importance of maintaining good financial records for tax purposes. It explains how to keep track of all deductible expenses and how to prepare for an audit. The document provides a checklist of items to keep and offers advice on how to organize the records to make the audit process as smooth as possible.

OVERFLOW FUND

Updated 11/16/2025

	2021	2022	2023	2024	2025	2025	2026
	Actual	Actual	Actual	Actual	Budget	YTD	Budget
Income							
300 · REVENUE							
3900 · Retained Earnings	204,847.15	249,954.37	250,303.59	252,883.84	255,819.25	255,819.25	257,742.97
341.01 · Interest Earned	107.22	349.22	2,580.25	2,935.41	2,400.00	1,923.72	2,400.00
392.01 · Transfer from General	45,000.00						
392.09 · Transfer from Golf Course Fund	45,000.00						
389.00 · Misc. Revenue					0.00	0.00	0.00
Total 300 · REVENUE	<u>294,954.37</u>	<u>250,303.59</u>	<u>252,883.84</u>	<u>255,819.25</u>	<u>258,219.25</u>	<u>257,742.97</u>	<u>260,142.97</u>
Total Income	<u>294,954.37</u>	<u>250,303.59</u>	<u>252,883.84</u>	<u>255,819.25</u>	<u>258,219.25</u>	<u>257,742.97</u>	<u>260,142.97</u>
Expense							
400 · EXPENDITURES							
392.50 · Transfer to Golf Course Fund	45,000.00						
489.00 · Misc Expenditures					0.00	0.00	0.00
Total 400 · EXPENDITURES	<u>45,000.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Expense	<u>45,000.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Net Income	<u>249,954.37</u>	<u>250,303.59</u>	<u>252,883.84</u>	<u>255,819.25</u>	<u>258,219.25</u>	<u>257,742.97</u>	<u>260,142.97</u>



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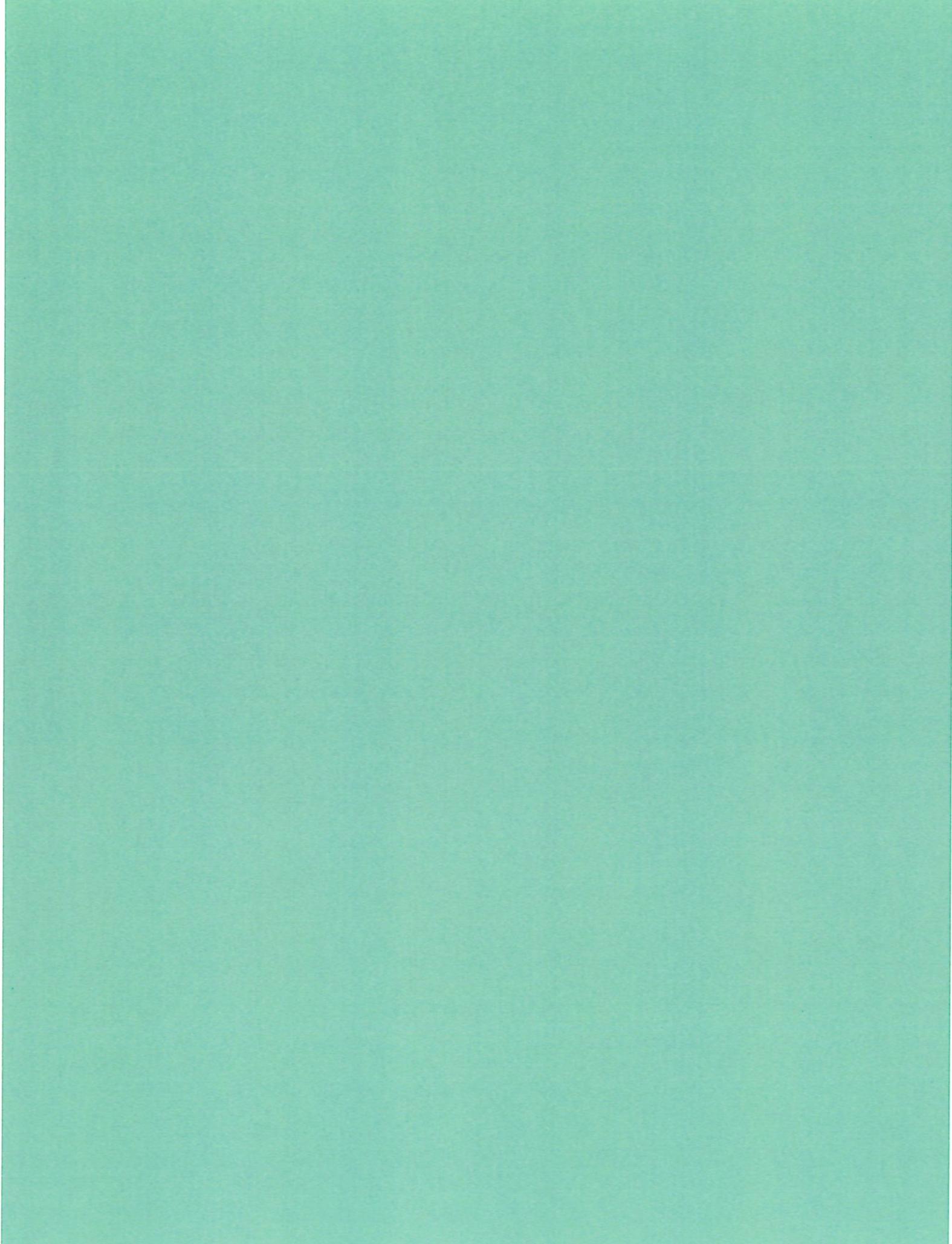
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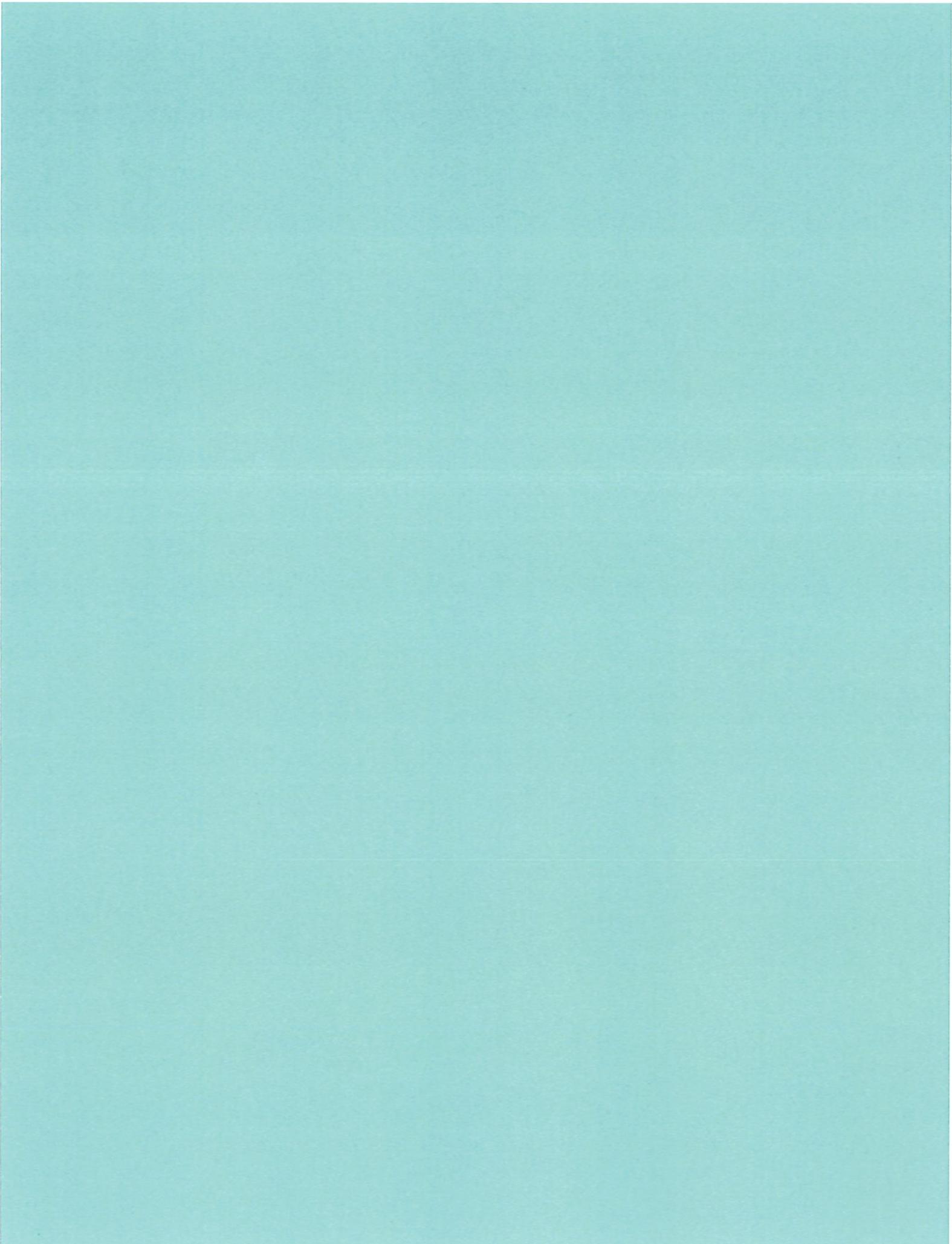
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PARK CAPITAL FUND

	2021		2022		2023		2024		2025		2026	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	YTD	Budget	YTD	Budget
Income												
300 - REVENUE												
3900 - Retained Earnings												
341.01 - Interest Earned	36,230.55		36,237.17	28,999.35	78,999.35	78,999.35	78,999.35	78,999.35	60,813.35	60,813.35	60,813.35	110,813.35
354.16 - Grants - Open Space	6.62								5.00	5.00	5.00	5.00
389.00 - Misc. Revenue									0.00	0.00	0.00	0.00
392.30 - Transfer from General				50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	65,000.00
Total 300 - REVENUE	<u>36,237.17</u>		<u>36,237.17</u>	<u>78,999.35</u>	<u>128,999.35</u>	<u>128,999.35</u>	<u>128,999.35</u>	<u>128,999.35</u>	<u>110,813.35</u>	<u>110,813.35</u>	<u>110,813.35</u>	<u>175,818.35</u>
Total Income	<u>36,237.17</u>		<u>36,237.17</u>	<u>78,999.35</u>	<u>128,999.35</u>	<u>128,999.35</u>	<u>128,999.35</u>	<u>128,999.35</u>	<u>110,813.35</u>	<u>110,813.35</u>	<u>110,813.35</u>	<u>175,818.35</u>
Expense												
400 - EXPENDITURES												
403.12 - Commission Collection EIT				0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
406.31 - Professional Services			0.00	0.00	0.00	0.00	0.00	0.00	75,000.00	75,000.00	75,000.00	75,000.00
406.39 - Bank Fees			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
454.25 - Repair & Maintenance			7,237.82				68,186.00	68,186.00				45,000.00
454.71 - Land Aquisition									0.00	0.00	0.00	0.00
489.00 - Misc Expenditures									0.00	0.00	0.00	0.00
Total 400 - EXPENDITURES	<u>0.00</u>		<u>7,237.82</u>	<u>0.00</u>	<u>68,186.00</u>	<u>68,186.00</u>	<u>68,186.00</u>	<u>68,186.00</u>	<u>75,000.00</u>	<u>75,000.00</u>	<u>75,000.00</u>	<u>120,000.00</u>
Total Expense	<u>0.00</u>		<u>7,237.82</u>	<u>0.00</u>	<u>68,186.00</u>	<u>68,186.00</u>	<u>68,186.00</u>	<u>68,186.00</u>	<u>75,000.00</u>	<u>75,000.00</u>	<u>75,000.00</u>	<u>120,000.00</u>
Net Income	<u>36,237.17</u>		<u>28,999.35</u>	<u>78,999.35</u>	<u>60,813.35</u>	<u>60,813.35</u>	<u>60,813.35</u>	<u>60,813.35</u>	<u>35,813.35</u>	<u>35,813.35</u>	<u>35,813.35</u>	<u>55,818.35</u>

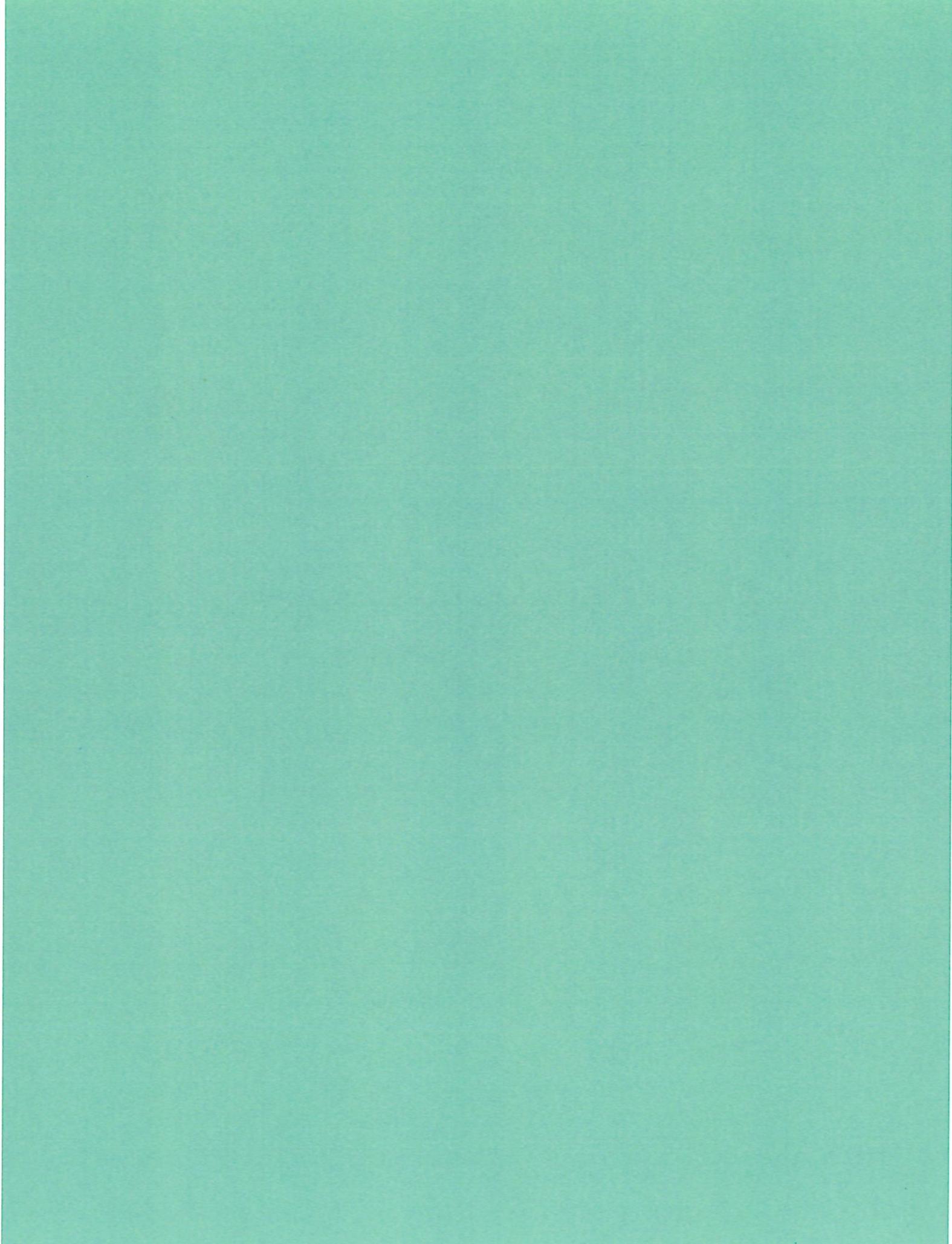


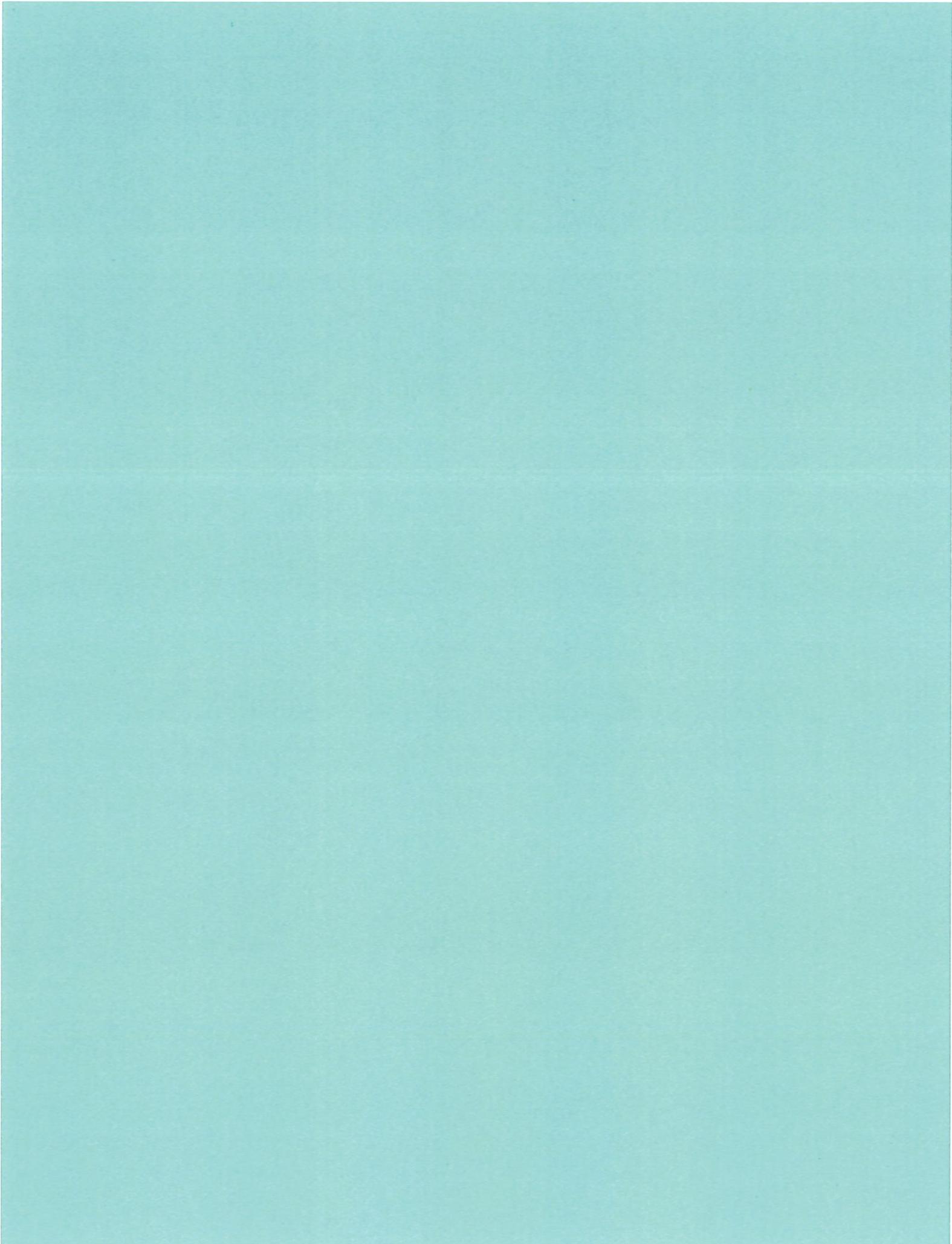


RECREATION FUND

Updated 10/2/2025

	2021	2022	2023	2024	2025	2025	2026
	Actual	Actual	Actual	Actual	Budget	YTD	Budget
Income							
300 · REVENUE							
3900 · Retained Earnings	21,949.63	46,112.96	46,132.54	46,408.52	46,700.41	46,700.41	46,875.66
341.01 · Interest Earned	18.33	19.58	275.98	291.89	275.00	175.25	208.00
355.10 · Recreation Impact	23,000.00						10,000.00
387.10 · Donations - Private Source	1,145.00						
389.00 · Misc. Revenue					0.00	0.00	0.00
Total 300 · REVENUE	<u>46,112.96</u>	<u>46,132.54</u>	<u>46,408.52</u>	<u>46,700.41</u>	<u>46,975.41</u>	<u>46,875.66</u>	<u>57,083.66</u>
Total Income	<u>46,112.96</u>	<u>46,132.54</u>	<u>46,408.52</u>	<u>46,700.41</u>	<u>46,975.41</u>	<u>46,875.66</u>	<u>57,083.66</u>
Expense							
400 · EXPENDITURES							
000.00 · Goddard Memorial							
489.00 · Misc Expenditures					0.00	0.00	0.00
Total 400 · EXPENDITURES	<u>0.00</u>						
Total Expense	<u>0.00</u>						
Net Income	<u>46,112.96</u>	<u>46,132.54</u>	<u>46,408.52</u>	<u>46,700.41</u>	<u>46,975.41</u>	<u>46,875.66</u>	<u>57,083.66</u>





Total 400 · EXPENDITURES

Total Expense

Net Income

12.00	220,146.58	47,450.71	11,993.35	427,760.00	253,918.68	530,000.00
12.00	220,146.58	47,450.71	11,993.35	427,760.00	253,918.68	530,000.00
238,867.82	43,740.66	26,293.59	43,796.79	116,041.79	14,881.60	-112.40

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses and income. The document also highlights the need for regular reconciliation of bank statements and the company's records to identify any discrepancies early on.

In addition, the document provides a detailed overview of the accounting cycle, from identifying transactions to preparing financial statements. It explains how each step in the cycle contributes to the overall accuracy and reliability of the financial data. The document also includes a section on the importance of internal controls, which are designed to prevent errors and fraud within the organization.

Finally, the document discusses the role of the accounting department in providing valuable insights into the company's financial performance. It explains how financial statements can be used to identify trends, assess risks, and make informed decisions about the future of the business. The document concludes by emphasizing the importance of transparency and accountability in all financial reporting.

The first part of the document discusses the importance of maintaining accurate records of all transactions. This includes not only sales and purchases but also any other financial activities that may occur during the course of the business. It is essential to ensure that all records are kept up-to-date and are easily accessible for review.

In addition, it is important to establish a clear system of internal controls to help prevent errors and fraud. This may involve implementing procedures for the approval of transactions, as well as regular audits to ensure that all records are accurate and complete.

The second part of the document focuses on the importance of maintaining accurate financial statements. These statements provide a clear picture of the company's financial performance and are essential for making informed decisions about the future of the business.

It is important to ensure that all financial statements are prepared accurately and are based on reliable data. This may involve working closely with an accountant or other financial professional to ensure that all transactions are properly recorded and that the statements are prepared in accordance with applicable accounting standards.

The third part of the document discusses the importance of maintaining accurate tax records. This includes keeping track of all income, expenses, and other tax-related information. It is essential to ensure that all tax records are kept up-to-date and are easily accessible for review.

In addition, it is important to establish a clear system of internal controls to help prevent errors and fraud. This may involve implementing procedures for the approval of transactions, as well as regular audits to ensure that all records are accurate and complete.

The fourth part of the document focuses on the importance of maintaining accurate financial statements. These statements provide a clear picture of the company's financial performance and are essential for making informed decisions about the future of the business.

It is important to ensure that all financial statements are prepared accurately and are based on reliable data. This may involve working closely with an accountant or other financial professional to ensure that all transactions are properly recorded and that the statements are prepared in accordance with applicable accounting standards.

SEWER OPERATING FUND

	2021		2022		2023		2024		2025		2026	
	Actual		Actual		Actual		Actual		Budget		YTD	Budget
Income												
300 · REVENUE												
3900 · Retained Earnings			829,656.04		558,916.34		324,926.86		324,926.86		324,926.86	329,269.77
341.00 · Interest Earnings			509.71		52.33		31.67		50.00		13.67	50.00
364.10 · Sewer Fees	1,115,422.24		1,114,399.97		1,106,251.89		1,178,769.48		1,635,000.00		844,701.40	1,693,068.00
364.11 · Farming Rent			1,000.00						1,000.00			1,000.00
364.74 · West Grove Line Maintenance	17,952.83		19,935.01		5,627.15		17,673.90		21,000.00		12,347.96	22,500.00
392.01 · Transfer from General Fund									0.00			0.00
392.49 · Transfer from Sewer Fund (OLD)	466,110.98		581,708.79		0.00				0.00			0.00
392.50 · Transfer from Water Fund (2)	276.36		2,123.06						0.00			0.00
Total 300 · REVENUE	1,599,762.41		1,719,676.54		1,111,931.37		1,196,475.05		1,657,050.00		857,063.03	1,716,618.00
Total Income	1,599,762.41		1,719,676.54		1,111,931.37		1,196,475.05		1,657,050.00		857,063.03	1,716,618.00
Gross Profit	1,599,762.41		2,549,332.58		1,670,847.71		1,521,401.91		1,981,976.86		1,181,989.89	2,045,887.77

Expense

400 · EXPENDITURES

429.01 · Manager Salary	3,336.80	4,617.20	3,888.00	5,883.35	18,550.00	1,296.30	18,550.00
429.02 · Municipal PW Director	3,259.20	4,074.00	1,556.00	2,334.00	11,130.00	1,296.30	57,844.80
429.03 · PW Salary		0.00	778.00		22,250.00		153,099.61
429.04 · Sewer Wage TIF	61,289.16	57,226.57	24,249.66	28,614.26	89,900.00	3,606.40	
429.10 · Finance Director	1,713.60		2,502.00	4,491.00	11,935.00	577.50	
429.11 · Treasurer/Bookkeeper	23,940.27	7,784.00	6,864.01	9,677.16	25,600.00	2,396.70	29,603.00
429.12 · Admin Assistant Wages	30,784.04	21,987.04	10,748.00	9,468.30	39,360.00	3,208.00	39,360.00
429.13 · Disability & Life Ins	1,785.66	1,089.51	750.25	1,116.80	2,170.00		
429.14 · Dental	2,313.09	1,900.30	1,369.53	1,726.04	3,150.00	70.72	3,150.00
429.16 · Healthcare	47,765.56	45,879.54	26,310.90	22,579.20	35,000.00		
429.17 · Pension EE Post Tax	3,612.30	2,927.64	1,767.71	941.71	5,250.00		
429.18 · 457 EE Pre-Tax	19,254.50	8,288.00	3,520.00	1,050.00	8,000.00		
429.19 · FICA Employer Paid	9,187.49	6,582.50	3,820.06	4,724.19	10,500.00	342.72	10,500.00
429.42 · Materials & Supplies							
429.50 · Training							
429.XX · Misc							
429.XX UEC Group Trust					1,750.00		
Paid From General Fund							
429.20 · MMO Pension Contribution	8,551.20	14,295.05	8,579.20	9,939.30	9,940.00	12,794.64	312,107.41
429.21 · Pest Control	8,992.60	12,992.75	3,595.69	13,300.71	12,000.00	758.96	12,281.00
429.22 · Laboratory	25,172.63	28,809.27	46,349.81	55,114.86	42,000.00	17,679.12	2,500.00
429.23 · Fuel	1,239.38	31.59		1,063.76	2,000.00		45,000.00
429.24 · Uniforms	213.59	1,065.20		500.00	1,000.00		2,000.00
429.25 · Materials and Supplies	24,415.60	20,127.53	28,478.57	44,441.09	20,000.00	21,140.22	1,500.00
429.26 · Vehicle Parts	296.55	1,686.67	5,179.39	616.02	1,000.00	458.00	28,000.00
429.27 · Small Tools		862.13		374.02	1,000.00		1,000.00
429.29 · Accountant	3,622.50	628.75					4,000.00
429.30 · Engineer	28,052.91	8,610.86	9,413.43	57,958.57	75,000.00	69,839.61	75,000.00
429.301 · Auditor			8,050.00	10,120.00	10,000.00		10,000.00
429.31 · Solicitor	868.40	361.00			2,000.00		2,000.00
429.32 · Permit Fees (DEP)	1,000.00	9,375.00	1,705.00	200.00	1,500.00	400.00	1,500.00
429.33 · IT/Computer	6,850.00	4,564.00	26,281.03	1,545.00	8,500.00	23,428.00	10,000.00
429.34 · Insurance	12,906.50	18,280.90	56,036.26		25,000.00	53,900.70	55,000.00
429.35 · Postage	1,122.50	2,765.00	3,290.00		3,500.00		3,500.00
429.36 · Verizon Wireless	1,403.92	6,507.89	6,425.74	5,768.00	7,500.00	5,953.20	7,500.00
429.37 · Telephone/Security	8,503.07	10,807.19	4,549.83	940.32	9,000.00	179.70	4,500.00
429.38 · PA One Calls	102.64	560.01	71.50	73.44	100.00	59.18	100.00
429.39 · Electric	102,582.54	200,824.17	173,874.36	184,078.27	137,000.00	138,428.96	15,100.00

429.40 · Major Repairs	33,955.68	7,050.00				15,000.00			20,000.00
429.41 · Supplies/Chemicals	4,485.44	5,510.16	4,241.50	7,292.44		6,000.00	5,570.24		9,000.00
429.42 · Irrigation Repairs	19,832.85	4,422.88	1,257.07	9,262.84		10,000.00			10,000.00
429.43 · Building Repairs	25,455.58	487.21	11,132.38	734.10		2,000.00	1,875.00		3,000.00
429.44 · Pump Station Equip Repairs	24,630.00	140,450.41	70,634.28	55,326.01		40,000.00	33,571.64		80,000.00
429.45 · Plant Equipment Repairs		4,366.66	33,022.84	50,437.59		20,000.00	34,603.84		75,000.00
429.46 · Equipment Rental			2,533.00			0.00			2,000.00
429.47 · Bank Fees	577.33	2,681.85	4,422.21	5,716.44		3,000.00	3,800.44		6,000.00
429.48 · Sewer Purchase	161,066.54	165,373.01	144,559.59	141,435.67		141,000.00	74,824.30		149,000.00
429.49 · Dues, Subscriptions, Mtgs	1,812.75	2,804.90	286.00	3,222.07		3,000.00	2,132.00		3,000.00
429.50 · Training	245.00	1,710.58				1,500.00	290.00		2,500.00
429.51 · Equip Maint. Contracts	27,173.38	35,997.29	30,635.15	10,705.10		5,000.00	6,025.45		40,000.00
429.52 · SEWER EXPENSE	25,130.23	175,053.24	5,482.51	1,367.64		5,000.00	2,586.51		5,000.00
429.53 · VEHICLE MAINTENANCE	1,841.56	1,239.57	0.00						
471.35 · Rent to LGTMA		384,800.00	300,444.00	285,000.00		117,515.00	117,515.00		217,659.00
492.01 · Transfer to General Fund			269,879.33	305,808.14		284,545.00	144,804.55		312,107.41
492.37 · Transfer to Equip Replacement			40,000.00	50,000.00		50,000.00	50,000.00		60,000.00
492.38 · Transfer to IT Fund		5,000.00	5,000.00	5,000.00		5,000.00			5,000.00
492.49 · Transfer to Water Fund (2)	581,984.61	591,052.20	577,511.90	756,817.15		580,450.00	42,895.50		436,870.59
Total 400 · EXPENDITURES	<u>1,352,329.15</u>	<u>2,033,511.22</u>	<u>1,882,921.57</u>	<u>2,074,158.55</u>		<u>1,657,050.00</u>	<u>852,720.12</u>		<u>1,716,618.00</u>
Total Expense	<u>1,352,329.15</u>	<u>2,033,511.22</u>	<u>1,882,921.57</u>	<u>2,074,158.55</u>		<u>1,657,050.00</u>	<u>852,720.12</u>		<u>1,716,618.00</u>
Net Income	<u>247,433.26</u>	<u>515,821.36</u>	<u>-212,073.86</u>	<u>324,926.86</u>		<u>324,926.86</u>	<u>329,269.77</u>		<u>0.00</u>

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The text suggests that a consistent and thorough record-keeping system is essential for identifying trends and making informed decisions.

In the second section, the author addresses the challenges of budgeting and financial planning. It is noted that many individuals struggle to stick to their budgets due to unforeseen circumstances or impulsive spending. The document offers practical advice, such as setting realistic goals and creating a contingency plan for unexpected expenses. It also highlights the value of regular financial reviews to stay on track and adjust the budget as needed.

The third part of the document explores the concept of financial independence and the role of investments. It explains that while saving is a crucial step, investing is necessary to grow wealth over time. The text provides an overview of different investment options, including stocks, bonds, and real estate, and discusses the risks and potential returns associated with each. It encourages readers to diversify their portfolios and consult with a professional advisor for personalized guidance.

Finally, the document concludes with a section on financial literacy and the importance of staying informed. It stresses that understanding basic financial principles is key to making sound choices and avoiding common pitfalls. Readers are encouraged to continue learning through books, courses, and seminars, and to seek out reliable sources of information to stay up-to-date on the latest financial trends and regulations.

WATER OPERATING FUND

Income	2021		2022		2023		2024		2025		2026	
	Actual		Actual		Actual		Actual		Budget		YTD	Budget
300 · REVENUES												
3900 · Retained Earnings			252,728.45		203,035.58		132,882.61		184,039.71		184,039.71	111,055.56
378.11 · Water Fees	774,382.55		754,264.90		733,137.01		939,444.70		989,234.00		754,770.43	1,202,337.00
378.12 · Certification Fees	3,550.00		2,450.00		2,600.00		2,300.00		3,000.00		1,600.00	3,000.00
378.13 · Water Installation Fees	19,600.00		2,700.00						12,600.00			15,000.00
378.14 · Water Sales	684.26		899.84						1,000.00			500.00
378.15 · Insurance Claim	11,624.15											
392.02 · Transfer from General Fund					0.00		0.00		0.00			
392.49 · Transfer from Sewer Rev Fund 2									0.00			
392.50 · Transfer from Water Rev Fund 2									0.00			
Total 300 · REVENUES	<u>918,981.19</u>		<u>760,314.74</u>		<u>735,737.01</u>		<u>941,744.70</u>		<u>1,005,834.00</u>		<u>756,370.43</u>	<u>1,220,837.00</u>
Total Income	<u>918,981.19</u>		<u>1,013,043.19</u>		<u>938,772.59</u>		<u>1,074,627.31</u>		<u>1,189,873.71</u>		<u>940,410.14</u>	<u>1,331,892.56</u>

Expense

400 - EXPENDITURES

448.01 · Manager Salary	1,319.20	1,978.80	1,668.00	2,500.02	7,500.00	555.56	7,500.00
448.02 · Municipal PW Director Salary	1,396.80	1,978.80	1,002.00	1,503.00	4,500.00	555.56	28,922.00
448.03 · PW Salary					9,000.00		87,458.00
448.04 · Water Wage T/F	39,667.39		9,483.78	12,263.24	36,348.00	1,545.60	
448.10 · Finance Director	734.40		1,074.00		4,825.60		
448.11 · Treasurer/Bookkeeper	18,832.57	3,336.00	2,238.00	4,147.38	10,350.00	1,027.14	12,687.00
448.12 · Admin Assistant Wages	34,175.14	33,602.19	3,672.00	3,557.70	15,912.00	1,368.00	15,912.00
448.13 · Disability & Life Ins	743.93	369.12			930.00		
448.14 · Dental	1,186.82	814.40			1,350.00		
448.16 · HealthCare	39,129.45	18,611.56			27,000.00		
448.17 · Pension EE Post Tax	2,870.77	1,256.83			2,250.00		
448.18 · Pension - 457 EE Pre-Tax	15,440.50	3,552.00			7,200.00		
448.19 · FICA	7,270.55	2,821.10			4,500.00		
448.20 · UEC Group Truct					750.00		
448.42 · Material & Supplies					3,000.00		
448.50 · Training					450.00		
448.XX · Misc					3,000.00		
Paid From General Fund							
448.20 · MMO Pension Contribution	3,664.80	245.16	3,676.80	4,259.70	4,300.00	5,051.86	152,479.00
448.21 · Pest	299.97	1,292.16	399.96	207.96	250.00	6,079.50	6,141.00
448.22 · Laboratory	3,690.00	7,199.00	5,295.00	3,045.00	2,500.00	415.96	800.00
448.23 · Fuel	245.77				2,000.00		2,500.00
448.24 · Uniforms	91.20	1,100.90		724.00	1,000.00		2,000.00
448.25 · Materials & Supplies	3,519.15	5,411.09	4,781.19	5,102.21	5,000.00	2,551.94	1,500.00
448.26 · Vehicle Parts		31.34	1,666.53	697.59	1,000.00	191.86	5,000.00
448.27 · Minor Tools & Equipment	55.95	8,579.88		185.00	1,000.00	270.00	1,000.00
448.28 · Valve Boxes	1,568.95	1,150.84			500.00		1,000.00
448.29 · Hydrants & Valves		3,500.00	13,332.75	134.15	5,000.00	3,109.00	5,000.00
448.30 · Engineer	1,062.84	462.78	6,647.60	24,721.26	25,000.00	49,236.47	25,000.00
448.31 · Solicitor	764.56				1,000.00	43.00	1,000.00
448.32 · Permit Fees (DEP)		6,500.00		6,760.00	7,500.00	65.00	7,500.00
448.33 · IT/Computer	5,000.00				8,500.00	6,400.00	8,500.00
448.34 · Insurance	12,906.50	7,826.10	24,015.54		15,000.00	23,100.30	25,000.00
448.35 · Postage	1,122.50	19.15			1,000.00		1,000.00

448.36 · Verizon Wireless	1,270.22	5,736.19	5,439.43	5,768.00	7,500.00	5,953.20	7,500.00
448.37 · Telephone/Security	2,098.05	2,399.35	1,245.56		2,000.00		2,000.00
448.38 · PA One Call	43.41	1.93	3.00	45.05	100.00		100.00
448.39 · Electric	16,415.49	16,783.32	11,595.85	14,450.29	18,720.00	11,985.82	22,000.00
448.40 · Water Purchase	421,928.40	444,119.97	453,271.28	593,526.08	607,997.00	477,997.95	655,408.00
448.41 · Supplies & Chemicals					500.00		500.00
448.42 · Meter Purchase/Config	18,142.80	11,120.28	1,280.25	8,031.65	10,000.00		10,000.00
448.43 · Building Repairs	2,593.95	13,348.32			1,000.00	466.50	1,000.00
448.44 · Control / Pump Repair					40,000.00	11,702.84	10,000.00
448.46 · Equipment Rentals					1,000.00		1,000.00
448.47 · Bank Fees	784.24	26.82	15.41	36.85	96.00	22.89	30.00
448.49 · Dues, Subscripti, Mtgs	1,174.10	874.50	1,911.00	340.00	250.00	1,942.00	3,000.00
448.50 · Equipment & Machinery		0.00			0.00		
448.51 · Equipment Maintenance Contracts		5,550.00	3,629.00		1,500.00	452.00	5,500.00
448.52 · Water Expense / Miscell	5,465.00	57,925.00	6,615.00		2,500.00		2,500.00
471.35 · Rent to LGTMA		125,411.00	125,077.00	100,000.00	139,774.30	139,774.30	193,879.00
492.01 · Transfer to GF			71,854.35	77,552.81	141,000.00	37,594.05	152,479.00
492.37 · Transfer to Equip Replace Fund			40,000.00	40,000.00	50,000.00	50,000.00	60,000.00
492.38 · Transfer to IT Fund		5,000.00	5,000.00	5,000.00	5,000.00		
492.48 · Transfer to Sewer Rev Fund 2		10,071.73			0.00		
Total 400 · EXPENDITURES	666,675.37	810,007.61	805,890.28	890,587.60	1,109,487.30	829,354.58	1,220,837.00
Total Expense	666,675.37	810,007.61	805,890.28	890,587.60	1,109,487.30	829,354.58	1,220,837.00
Net Income	252,305.82	203,035.58	132,882.61	184,039.71	80,386.41	111,055.56	0.00